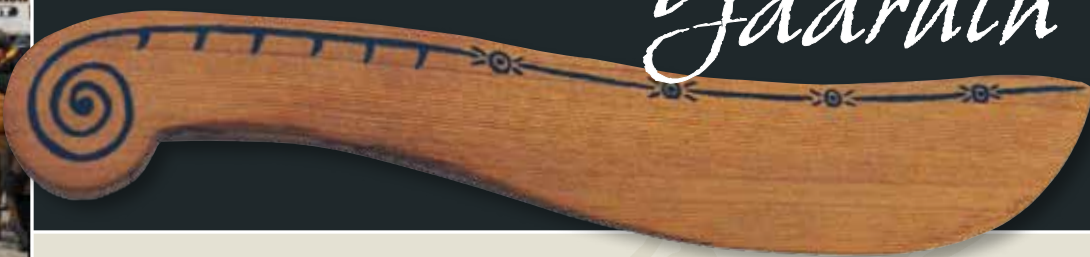


# STORYKNIFE

THE VOICE OF THE REGION

*Yaanin*



Mike Williams Jr. at the Iditarod ceremonial start.

## CALISTA GIVES GIRL SCOUTS A BOOST

(Story on Page 5)

## NEWLY FORMED FOUNDATION APPOINTS PRESIDENT/CEO

This year, the Calista Elders Council and the Calista Scholarship Fund were brought together as one organization now known as the Calista Heritage Foundation. June McAtee, VP of Calista Land and Natural Resources, was acting president of the Scholarship Fund until Calista named Debra Call the new President and first CEO of the Foundation.

"June and the Calista Scholarship Fund Board did a phenomenal job," said Call. "It brought the scholarship to where it is today with over \$2 million in funding going to help students in school."

The Scholarship Fund was combined with the Elders Council to create a stronger organization by bringing together their leadership and financial resources.

A lot of Call's focus will initially be on the scholarship aspect, as spring is a big time for raising funds and awarding scholarships.

"My vision for the Foundation is to connect our students with opportunities," said Call. "The first opportunity is with scholarships and then the internships where they can apply what they have learned to real life."

There is an additional goal of encouraging alumni to come back and support the Foundation's programs through donations and participation in mentoring programs.

(Continued on page 4)



CALISTA CORPORATION  
[www.calistacorp.com](http://www.calistacorp.com)

MARCH/APRIL 2011

2



President and  
Chairman Messages

3



Spark Sisters Debut  
Subsistence Product

3



Iditarod Musher  
Grants Wish

4



Teaching to Learn  
in Chevak

7



Village Profile:  
Akiachak



## PRESIDENT'S MESSAGE

Andrew Guy, President and CEO

For ages, subsistence has been and is our way of life. It's a part of our culture, of who we are and what we do. It allows us to be self-sufficient in a variety of ways.

Subsistence activities teach us that what we do today affects tomorrow. Since the passing of ANCSA nearly 40 years ago, our goal as a corporation has been to embrace our Region's subsistence lifestyle, while creating and developing socioeconomic opportunities for our Shareholders that do not interfere with our subsistence foundation. We as a Region and as a corporation have made it a priority to protect our water and our resources, and have made sure that any form of development does not compromise this important balance between our subsistence needs and our economic needs.

All development proposals in our Region undergo serious examination and consideration by Calista. This ensures potential projects in the Region do not harm the environment, our communities or our subsistence way of life.

In order for it to continue, subsistence requires our participation, commitment and care. Our land provides us with the opportunity to connect us to our ancestors who lived in a similar way. Our waters provide us with fish, while we provide the

process – cleaning it, cutting it, smoking it and storing it. Our lands provide us with berries – we pick them, clean them, store them and eat them and we gain nourishment for our bodies.

Subsistence is more than just a necessity, it is also about transmitting and learning life lessons handed down from one generation to the next. These lessons enable us to grow into men and women with the goal embodied in our *yuuyaraq* (way of life). Even though I live in an urban city, I continue to practice subsistence, and my children often accompany me. Every summer I travel back to my home village of Napaskiak and join my parents, whom I still learn from, to gather fish for my family.

We must continue to be conscientious of the choices we make as inhabitants. As Shareholders and as a corporation we must create and build a sustainable future that protects our subsistence lifestyle and provides us with the advantages of the currency-based Western world. While subsistence is our past, and our present, it is also our future, as are our children and the world they'll have to live in.



## BOARD CHAIRMAN MESSAGE

Art Heckman, Board Chairman

### HIGHER OIL AND GAS PRICES LIKELY ON THE WAY

Our Region is now enjoying a rare moment where the price of oil in our communities is lower than what is being paid in some parts of the Lower 48. That is because our oil price reflects the pricing from last fall, when fuel was barged in and stored. Whereas the rest of the state and nation are paying for today's higher oil prices.

But our time is coming.

This summer and fall, new fuel supplies will be delivered for winter and spring. What will those prices be? We don't know for sure, but we can assume they may be higher based on current events.

Many things are conspiring to increase oil prices. The unrest in the Middle East and

northern Africa are causing some people to stock up on fuel resources. In addition, experts are studying what is happening in Japan. With Japan's nuclear power generation in crisis, they will have to rely on other energy sources and will begin importing more oil and liquid natural gas. In addition, all of the rebuilding they do will put a higher demand on the oil needed for manufacturing building materials and goods.

It is bit of a guessing game as to what oil prices we will end up paying this fall in our Region. This is a reminder that we must continue to advocate bringing other sources of energy, like hydropower, gas and wind to our Region so that our energy costs do not reflect a moment in time – the moment when the barges bring in the fuel.

# REGION'S TRIPLETS DEBUT SUBSISTENCE-APPLIED PRODUCT

For years, products derived from subsistence living in our Region have been sold and traded with people from outside the area. Mukluks, kuspuks, salmon and caribou, just to name a few, have provided both currency and food. Now three sisters, who are triplets, have found a way into a niche market to sustain themselves financially with a product that stems from the traditions of their Yup'ik Elders.

Michelle (Macuar), Cika and Amy Sparck launched ArXotica, a skin care line, during the 2009 Alaska Federation of Natives Convention. The products they revealed to the public are comprised of natural resources from their Region.

Growing up in Bethel and spending their summers in Chevak, the triplets spent a good amount of time picking berries and other plants on the tundra (nunataat) of Kokechek Bay and the Kuskokwim tributaries. A lot of what they picked has been traditionally included in the creation of homeopathic remedies and skin treatments for hundreds, if not thousands of years. These remedies are time honored and trusted.

Inspired by the natural resources, the people and the culture of their Region, the Sparck sisters submitted their product proposal to Alaska Marketplace in 2006 at the AFN conference and were awarded \$20,000 in seed funding. The money helped to propel the business forward by financing the value-added supply chain of picking, drying, shipping and extraction of first generation tundra botanicals. Additionally, since then, laboratory analysis was conducted to prove the effectiveness of the ingredients in their products.

"It's what we already knew – it's the knowledge of our elders," said Cika. But commissioning a study was important to prove the capabilities of their product.



From left to right: Amy, Cika, Sarah Lukin (NACA) and Michelle. Inspired by the natural resources in their Region, the Sparck sisters found their niche in extending mother nature's beauty to that of a natural beauty product.

The following year, Alaska Marketplace awarded ArXotica \$60,000, and since then, their product line has taken off. They kicked off the Global Food Alaska Conference in 2007, and Michelle was one of the featured speakers at this year's TEDx Anchorage conference representing ArXotica as a Native owned and operated business. To ensure good blessings from the people of the Region, the sisters interviewed Elders to define and meet comfort levels. Additionally, they are working trade arrangements with people who assist with the gathering of the plants and berries.

"It took a village to make this product," said Michelle. "This is a big responsibility – we have to do our Region proud."

To follow the Sparck sisters' progress or purchase their products, go to their website [arxotica.com](http://arxotica.com)

# IDITAROD MUSER GRANTS WISH

Calista-sponsored musher Mike Williams Jr. didn't race this year's Iditarod for just one cause, but for two. The 26-year-old from Akiak has been mushing his whole life, finishing the Last Great Race for the first time last year, and racing again this year – this time to bring attention to youth sobriety.

Just days before the race, though, Mike was given the great opportunity to mush for another important cause.

Stephanie, a 14-year-old girl from Pennsylvania, was diagnosed with chronic kidney disease last year. She has always loved huskies, and learned about the Iditarod in school. She had just one wish, and Donlin Creek LLC and Make-A-Wish Foundation chose to make it come true: to see the Iditarod Sled Dog Race in person.

While in Anchorage, Stephanie and her family participated in Iditarod festivities, attended the musher banquet and watched the official race start in Willow.

Williams, Donlin Creek and the Iditarod organization threw in an additional treat: Stephanie got to sit and have lunch with the young musher prior to the race and she rode along with him during the ceremonial start in downtown Anchorage.

"This is a once in a lifetime experience," said an ecstatic Stephanie. "It is something that I can share with my children and grandchildren."



Mike Williams chatting with Stephanie (sunglasses) and her family before the ceremonial start of the Iditarod.

With a \$5,000 sponsorship from Calista and proudly wearing the Calista patch on his sleeve, Williams finished the race this year in 13th place, nearly six hours before four-time champion Lance Mackey.



# TEACHING TO LEARN IN CHEVAK

The University of Alaska Anchorage College of Education is offering students that live in Chevak an interesting spin on their education. They are now getting just about everything that is generally only affordable to students living in the same town or city as the university they're enrolled in. Now for the third semester, the college delivers the courses with both face-to-face instruction and distance education. Students receive a good amount of their instruction from online, but now faculty travels to Chevak at the beginning, middle and end of the course.

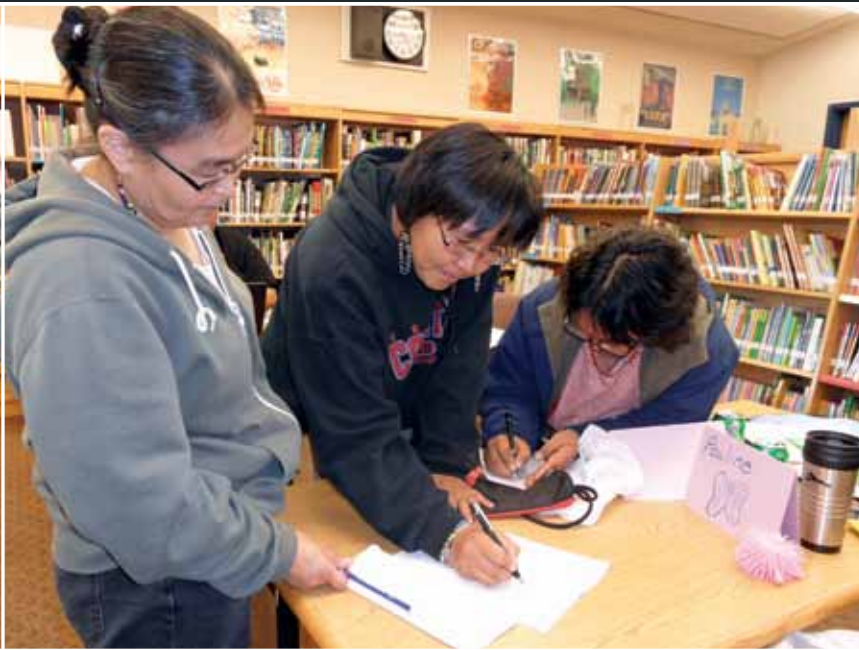
There are 16 students currently enrolled in the program. Most of them are paraprofessionals. That means they work as teachers' aides, getting hands-on work while obtaining their degree.

UAA's College of Education was contacted by the Kashunamiut School District, which already has a partnership with the College and the Alaska Educational Innovations Network project. Education student interns have the opportunity to participate in a two-week rural visit to places such as the Pribilof Islands, Bethel, Napaskiak, Scammon Bay, Emmonak and Russian Mission. In the past, schools in the Kodiak, Lake, and Peninsula Boroughs and in the Yupiit Districts have partnered with the program.

The Chevak Initiative is funded by a generous private donation, the College of Education and the Kashunamiut School District.

The program focuses on recruitment, assisting with college preparedness and admission. It also assists with financial aid and technology support. The goal is to create a system that ensures success for preschool, K-12 grade students in Chevak, as well as provide a new model of academic support that can be replicated in rural settings.

The coursework is co-developed with the students and the local community to allow Cup'ik teachers to find an instructional balance between Western ways of teaching and Cup'ik ways of knowing.



College students get the opportunity to work with other teachers in the Region to experience traditional and newer ways of teaching.

## NEWLY FORMED FOUNDATION APPOINTS PRESIDENT/CEO

*(Continued from front cover)*

The Elders Council passes on traditional knowledge to youth. By combining the Council with the Scholarship Fund, it will bridge and improve relations between Elders and youth in the Region.

Call said what she thinks she'll like the most about the Foundation is working with the students, parents and communities. "We are all interested in seeing the best for our children. It is so much fun to connect people with opportunities and see them grow and develop career confidence."

Prior to this appointment, Call served as the Vice President of Operations at the Alaska Native Heritage Center since 1996. Notably, Call also promoted workforce development as the Alaska Native Program manager of the Alyeska Pipeline Service Company. She holds an MBA from Washington State University and is a recipient of the BP Woman of Achievement Award. A Dena'ina Athabascan, Call resides in Anchorage with her husband of 24 years and their 12-year-old son. Her parents are Bobbie and Virginia Call.



Debra Call



Lynn Slats (at laptop) reviews the FASD presentation with Branham (left) during the Youth Action Group training last August.

## CHEVAK STUDENT TACKLES FASD

As the Youth Leader for RurAL CAP's Youth in Action program last year, Chevak high school student and Descendant Lynn Slats is taking some of the information and leadership skills he learned and is putting them into action.

RurAL CAP asked Slats to give a presentation on Fetal Alcohol Spectrum Disorder (FASD), an increasingly growing problem in the state of Alaska, after he attended a special course on FASD 101 curriculum- testing and training. As part of the training, Slats had to pilot a PowerPoint presentation that included activities.

In January, Slats gave a presentation to his peers, educating them on the devastating effects of FASD, including how drinking during pregnancy can cause long-term physical, emotional and mental problems in a child.

As a state with the highest rate of incidents of FASD and Fetal Alcohol Effects (FAE) in the nation, RurAL CAP has been working to curb those numbers by educating Alaska's sexually active youth about the risks of alcohol to an unborn child anytime they are pregnant, including the time before they know they are pregnant.

Slats' informational presentation was a great contribution to RurAL CAP's goal, as he also gave his peers ideas for healthy alternatives for activities instead of choosing the path of drugs and alcohol.

As Slats has set an example, by educating one another we can help create healthier and happier communities.



Girl Scouts in Bethel attending a science event pose with checks presented by Calista and Donlin Creek.

## CALISTA SUPPORTS REGION'S GIRL SCOUTS

On March 12, Girl Scouts of Alaska was presented with two checks for \$7,500 and \$8,000 from Calista Corporation and Donlin Creek respectively. These donations were presented to a group of beaming girls and Girl Scouts members at the Bethel Women of Science and Technology Day (WSTD) event.

WSTD is a large Girl Scouts of Alaska event that provides hands-on workshops led by women who have careers in science, technology, engineering and math. Past events have included Cupcake Geology, Paste With a Taste, Crime Scene Forensics, Mining a Cookie and Wind Energy.

The money donated by Calista will go toward Girl Scouts of Alaska summer camp operations. Last year, the summer day camps were held in 23 villages in the Calista Region. At summer camp, girls learn about self-empowerment and to be self-reliant by giving them the space to be creative, find their individual personality and build a number of positive experiences.

To learn more about Girl Scouts of Alaska summer camps, go to [girlscoutsalaska.org/programs/camps](http://girlscoutsalaska.org/programs/camps)



## YUKON HELPS TAKE OUT THE TRASH

Yukon Equipment, Inc. was recently awarded a contract by the North Slope Borough to supply them with a Kann Commercial refuse truck. The truck is a municipal vehicle and will be used as such.

In order to get the Kann to its destination in Point Lay, Yukon's mechanic team had to separate the refuse body from the chassis. This allowed the truck to fit into a Hercules aircraft operated by Lynden Air Cargo. It took less than five days to take the truck apart and prepare it for transport. Mechanics then traveled to Point Lay to rebuild it, and did so within just days of its arrival.

The 26-cubic yard capacity refuse truck was painted in the NSB colors of white, blue and yellow. It was readied for its unique job and location with safety vision cameras, strobe lights and a cold weather package for fluids. It also boasts an ultra-low sulfur diesel engine.

Yukon Equipment has done many jobs like this in the past. Every time they complete such a task, they learn something new that they can apply to the next project. They are prepared to do many more like this in the future.

To learn more about Yukon Equipment, visit them online at [YukonEq.com](http://YukonEq.com)



## CALISTA PLANNER RECEIVES MAJOR ACCREDITATIONS

Recognizing his solid knowledge of accounting fundamentals, Calista's Director of Business Planning Joshua Herren has received two major certifications designated by the National Association of Valuation Analysts and the Middle Market Investment Banking Association.

After taking a weeklong course, and passing an extensive exam that included a case study, Herren is now an Accredited Valuation Analyst (AVA). Having an AVA certification reflects one's specialization in a consulting niche such as mergers, acquisitions, investments, financial analysis or investment banking.

Herren also now holds a Certified Merger and Acquisition Professional (CMAP) certification. In order to receive a CMAP you must hold a CPA or AVA, take a weeklong course and another extensive exam.

Herren says having these professional designations will help provide Calista with additional credibility, especially when it comes to mergers and acquisitions.

"I'm very thankful Calista believes in training its people," Herren said. "This gives us leverage in negotiations and credibility at the negotiating table when working on an acquisition of the company."

Prior to becoming the Director of Business Planning for Calista, Herren served in the U.S. Air Force for nine years, and received his Master of Business Administration through the University of West Florida.



*Josh Herren*



Aerial view of Akiachak: Courtesy Walton Smith/CE2 Engineers

## VILLAGE PROFILE: AKIACHAK

AKIAKCHAGAMIUT

Just 12 miles northeast of Bethel, the village of Akiachak sits on the west bank of the Kuskokwim River. The only way in or out after breakup is by boat or plane.

A federally recognized tribe, the Akiachak Native Community lives within the village of approximately 650 residents - an impressive number considering in 1890 it was a village of only 45 people.

Akiachak residents are extremely independent. The city was the first in Alaska to dissolve its city government in favor of Native village governance in 1990. In 2007, an Akiachak Elder was among those who filed a lawsuit against the State of Alaska that led to the 2009 ruling to provide access to enhanced language assistance for Yup'ik speaking voters, Yup'ik sample ballots and a glossary of election terms in Yup'ik.

The Yupiit School District is headquartered in Akiachak, which is the largest year-round employer in the village. A subsistence lifestyle supplements residents' incomes with seasonal jobs that include commercial fishing, Bureau of Land Management fire fighting and positions with the canneries in Bristol Bay.

Akiachak will host Calista's Annual Shareholder Meeting this year, which is expected to attract a lot of predominantly daytime visitors. Most attendees will arrive via boat or small plane originating in Bethel. The village does not have a hotel, so most will return to Bethel for housing accommodations.

*"Akiachak residents are extremely independent. The city was the first in Alaska to dissolve its city government in favor of Native village governance in 1990."*

## EMPLOYEE UPDATE: MARCIA DAVIS NEW GENERAL COUNSEL APPOINTED

As a corporation with diverse subsidiaries, everyday contracts need to be drafted, permitting applied for, and legal support and advice obtained. These are the sorts of details the General Counsel must address. Formerly held by now President/CEO Andrew Guy, this position has been appointed to Marcia Davis.



Marcia Davis

President Guy said Davis' personal and professional values weave perfectly with Calista's values of integrity, respect, teamwork and service. "Davis' extensive experience throughout Alaska will enrich both Calista and our Region."

Holding a law degree from University of California, Davis has been an Alaska resident for over 30 years. As the child of a father in the Navy, she grew up all over the Lower 48 and Cuba. She said the principle she utilizes the most in her work is something she learned from her years of working in and near Bethel.

"There is a politeness in the Yupik culture - a civil way of resolving issues and problem solving." She said this way of working out issues is very conducive to her approach. "It's a type of teamwork that focuses on gathering data and making good analytical decisions - it's what creates a strong foundation."

Davis pointed out that sometimes this process means it takes a long time to make decisions. "But that's how good decisions are made."

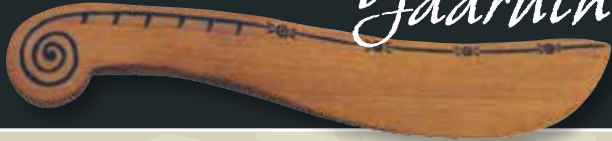
Previously, Davis served as the State of Alaska's Deputy Commissioner for the Department of Revenue handling tax and natural resources issues. In the private sector, she worked as Era Aviation's Vice President and General Counsel, and as senior Counsel for BP Exploration. She also engaged in a private legal practice handling ANCSA corporate and natural resource matters.



# STORYKNIFE

THE VOICE OF THE REGION

*Yaarvin*



## SHAREHOLDER DATA UPDATES

To make changes to a Shareholder's name, birth date or social security number, the request must be accompanied by documentation. If a Shareholder gets married, they will need to submit a copy of their marriage license/certificate to Calista Corporation.

Many Shareholders don't have valid addresses registered with Shareholder Records. Important information, including checks and proxy packets don't ever make it to the intended Shareholder. Calista cannot change a person's mailing address until a signed document indicating the new address is submitted.

When a Shareholder passes away without a properly executed will, the shares are transferred to their heirs. This might not reflect the Shareholder's wish. You can fill out your Calista will form on the Calista website or submit a photocopy of your personal will or a Native Allotment will if your ANCSA stock is mentioned in the document.

**Change of address forms can be found at [calistacorp.com/Shareholders/updates.html](http://calistacorp.com/Shareholders/updates.html) or call 800-277-5516**

## SHAREHOLDER RELATIONS

### SHAREHOLDER FRAUD

Identity theft is on the rise, even in the Calista Region. All Shareholder information at Calista Corporation remains secure and protected, but there are other ways criminals obtain information.

We must all be wary of anyone who calls, writes or emails us for information. Criminals try to take advantage of those times when people might expect a call asking for information, such as when ANCs are making dividend distributions, or during fundraising efforts for emergencies like the earthquake and tsunami in Japan.

If you get a call from someone asking for your personal information (like birth date and social security number), do not immediately give out that information. Ask who they are with, what their name is, and ask for their phone number. Then tell them you will call the company or organization directly. For example, if they claim to be from Calista, tell the caller you will call Calista directly.

Toll free: 1-800-277-5516

In Anchorage: 279-5516

### STATE OF AK CONSUMER PROTECTION UNIT

Main page: <http://www.law.state.ak.us/department/civil/consumer/cpindex.html>

To file a complaint: [http://www.law.state.ak.us/department/civil/consumer/cp\\_complaint.html](http://www.law.state.ak.us/department/civil/consumer/cp_complaint.html)

Steps if your identity is stolen: [www.ftc.gov/bcp/edu/pubs/consumer/idtheft/idth07.shtm](http://www.ftc.gov/bcp/edu/pubs/consumer/idtheft/idth07.shtm)



PRESORTED  
STANDARD  
U.S. Postage  
**PAID**  
Permit # 165  
Anchorage, AK

CALISTA CORPORATION  
[www.calistacorp.com](http://www.calistacorp.com)

301 Calista Court, Suite A  
Anchorage, AK 99518



## PERSONAL DATA FORM

Shareholder Name \_\_\_\_\_

New Mailing Address \_\_\_\_\_

Phone (\_\_\_\_) \_\_\_\_ - \_\_\_\_ SSN \_\_\_\_\_

Birth Date \_\_\_\_/\_\_\_\_/\_\_\_\_

Would you like Calista to send you new will forms?  Yes  No

Calista Shares \_\_\_\_\_

Village Corporation Shares \_\_\_\_\_

Please change my address as I have indicated above. I understand that you cannot make address changes without my permission and signature, which I hereby give of my own free will and without constraint. I further authorize Calista and its subsidiaries to share this information.

Shareholder Signature \_\_\_\_\_

Date \_\_\_\_/\_\_\_\_/\_\_\_\_

Signature of Witness 1 \_\_\_\_\_

Signature of Witness 2 \_\_\_\_\_

(Two witnesses are required if Shareholder signs with an "X.")



CALISTA CORPORATION  
[www.calistacorp.com](http://www.calistacorp.com)

Mail to:  
301 Calista Court, Suite A  
Anchorage, AK 99518-3028  
Toll Free 800-277-5516 • Fax 907-279-8430  
[www.calistacorp.com](http://www.calistacorp.com)