

STORYKNIFE

THE VOICE OF THE REGION

Yaaruiñ



Highlights from the Annual Meeting
(Story on page 4-6)



CALISTA CORPORATION
www.calistacorp.com

AUGUST/SEPTEMBER 2016

Translating Your Annual Meeting Materials.

(Story on page 7)

2016 ANNUAL MEETING OF SHAREHOLDERS ELECTION RESULTS

On Saturday July 9, Calista held its 2016 Annual Meeting of Shareholders in Anchorage. The Annual Meeting of Shareholders is important because Shareholders elect members to the Board of Directors and vote on proposed resolutions. Due to strong Shareholder support at the 2012 Annual Meeting, Anchorage will host the Annual Meeting at least once every seven years.

During the 2016 Annual Meeting of Shareholders, elections were held on three Board of Director seats and one resolution. A total of 53.1 percent of all outstanding shares voted. In recent years, Calista has made an effort to encourage online voting. This year, nearly 19 percent of votes were cast online at calistavote.com.

Two current Board members were reelected, Paul George Guy representing administrative unit 4 and Johnny Evan representing administrative unit 5. Wayne Don was elected by a majority of votes to represent administrative unit 6. Each elected Director serves a three-year term.

The sole resolution, to reduce the quorum requirement from a majority to one-third of outstanding shares, did not pass. The quorum reduction resolution received 59.1 percent of votes; however, more than 66.67 percent of votes cast were required for this resolution to pass.

Quyana cakneq to all the Shareholders who voted in the 2016 Annual Meeting of Shareholders.



Board Message

Employee Feature

2016 Annual
Meeting Shareholder
Award Recipients

Fostering Future
Leaders

Descendant
Enrollment Timeline

BOARD MESSAGE

Margaret Pohjola, Board Chair

Quyana cakneq to the Shareholders who took the time to thoughtfully exercise their right to vote during the 2016 Annual Meeting of Shareholders. Voting allows everyone to directly elect the Board Directors at Calista Corporation. It's an important responsibility and we thank people for their participation.

Quyana cakneq to all of the candidates who chose to run for a seat on the Board of Directors. Not everyone is called to public service and it takes courage and commitment to put your name forward in an election. Serving on the Board of Directors is an honor and requires dedication, hard work and a desire to serve our people.

"The Board of Directors provides a vision and direction for Calista. We adopt long-term goals and monitor the progress of the management and staff."

Each Director represents a unit and is the voice for those communities. This year, Paul George Guy and Johnny Evan were voted back into office for administrative units 4 and 5, respectively. We would like to welcome Wayne Don who was elected to represent administrative unit 6. Wayne has been recognized as a leader in our communities for several years and we look forward to this next chapter with him serving our Region as a member of our Board.

We wish a special farewell and thank you to outgoing Board member John Angaiak for his 27 years of service. John served on Calista's Board from 1987-2002 and was reelected in 2004. His term expired this year and he decided not to seek reelection. He served as secretary of the Akilista Fund Committee and the Shareholder Relations Committee. We want to thank him for his years of dedication and service to Calista, and its Shareholders and Descendants.

I look forward to the upcoming year and working with the Board to provide Calista Corporation with strong leadership.

Margaret P. Pohjola

PRESIDENT'S MESSAGE

Andrew Guy, President/CEO

With the completion of another Annual Meeting of Shareholders, I would like to express my gratitude to the thousands of Shareholders who took the time to review information provided by Calista and vote online, by paper proxy or in person at the Annual Meeting. Voting takes only a few minutes, yet it is an action with broad implications for the course of our future. Board members make important decisions shaping the corporation and resolutions can have far-reaching effects on Shareholders and Descendants.

This year, the sole resolution proposed to reduce the quorum requirement from a majority (more than 50 percent) to one-third of outstanding shares. This was an effort to make achieving quorum easier. A quorum is the minimum number of members of a group that must be represented at a meeting to make the proceedings of that meeting valid. There are a number of reasons why the Board supported this resolution. Failing to meet quorum at an Annual Meeting of Shareholders would require a new meeting and election, and can cost the corporation more than \$100,000.

This year's quorum reduction resolution received 59.1 percent of the votes, above a majority. However, more than 66.67 percent of the votes cast were required for this resolution to pass, meaning it failed. It is undecided how the Board of Directors will move forward on this issue, though there is the possibility this resolution will go on the ballot in the future.

"WE MUST IMPRESS THE IMPORTANCE OF VOTING ON YOUNGER GENERATIONS. WHILE IT ONLY TAKES A FEW MINUTES, IT IMPACTS IMPORTANT FACTORS SHAPING OUR FUTURE."



PROXY PRIZE WINNERS

Quyana cakneq to all the Shareholders that cast votes for the 2016 Annual Meeting of Shareholders. Names were drawn randomly by the Inspector of Elections, Sramek-Hightower of Anchorage, Alaska. The final proxy voting deadline this year was July 5, 2016, by 5 p.m. The final winners in alphabetical order are as follows:

ONLINE PROXY PRIZES

from all those that cast valid votes at calistavote.com

Darlene N. Wyagon Koliganek	Orlando L. Daniel Atmautluak
Derek Williams Akiak	Wayne W. Don Eagle River
Nellie E. Nicholai Napaskiak	

REGULAR PROXY PRIZES

from all those that cast valid votes either online at calistavote.com or with the mailed blue Paper Proxy form

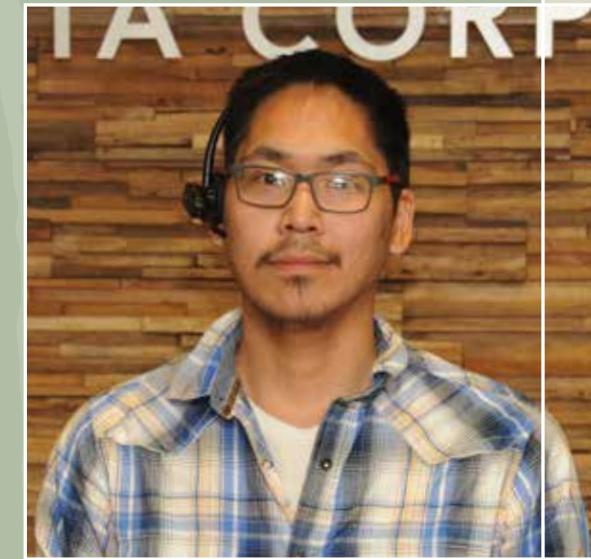
Annette M. Geerds Bethel	Mishka M. Andreanoff Crooked Creek
Arthur S. Heckman Pilot Station	Morena L. John Kwigillingok
Bavilla Small Quinhagak	Nicholai O. Pavilla, Sr. Atmautluak
Clement Edwards Pilot Station	Olaf C. Hofseth Chandler, IN
Cora M. Hart Nikiski	Patrick Charlie Bethel
Elena D. Nick Akiachak	Paul G. Fox Anchorage
Eliza M. Orr Fairbanks	Paul Joe Nightmute
Ella Gonzalez Anchorage	Peter J. Tommy Newtok
Ellen Yako Sleetmute	Peter S. Wasillie Nunapitchuk
Ida K. Ford Quinhagak	Rachel M. Epchook Kwethluk
Jayna L. Kelly Tuntutuliak	Rosanna Troseth Anchorage
Ledwina G. Beaver Anchorage	Samuel J. Carl Kipnuk
Lucy M. George Bethel	Shaylyn Pingayak (Christine P. Stone, custodian)
Marie E. Koutchak Mountain Village	Hooper Bay
Martha T. Kozevnikoff Togiak	Stella T. Olson Anchorage
Mary F. Constantine Fairbanks	Tony N. Baker Bethel
Mary M. Waskey Bellingham, WA	Vincent D. Beaver Anchorage

Employee Feature

MARK NYARALEK KASSAIULI, FRONT DESK

Calista's internships are designed to give students the opportunity to network with professionals, build their resume and learn on-the-job skills. 2016 Calista Intern Mark Nuyaralek Kassaiuli is spending his summer working as the front desk office administrator.

"The best part of the internship is running errands with my coworkers because they make the day fly by fast," Mark said.



Mark grew up in Newtok, a community of about 430 located along the coast. As the front desk office administrator, Mark completes administrative tasks, assists in the preparations of activities associated with corporation events, answers incoming calls and distributes mail.

"I like sitting up at the front desk answering calls," Mark said. "As an intern I learned how to properly handle and direct the calls and interact with visitors."

As the first face at the door, Mark keeps his coworkers safe by remaining alert and keeping a watchful eye. Mark attended Alaska Job Corps in Palmer where he studied security and protective services and with his educational background he understands the importance of safety protocol.

According to Mark, his position has allowed him to gain a deeper understanding of Calista and our Region. He encourages other Calista Shareholders and Descendants to take the opportunity to work at Calista.

"I would encourage young adults to apply for internships with Calista, especially those who want to learn more about Calista," Mark said.

Mark's plans for the future include attending college in Kansas to study liberal arts.

"Working at Calista Corporation, I have gained a deeper understanding of my corporation."



2016 ANNUAL MEETING OF SHAREHOLDERS HIGHLIGHTS

Saturday July 9 - Anchorage, Alaska

In addition to voting on Board of Director candidates and resolutions, the Annual Meeting of Shareholders is an opportunity for Calista's leaders to discuss the corporation's successes, goals and projects throughout the previous year. It is one more way Calista fulfills its commitment to transparency in its business practices.

SUBSIDIARY PROJECTS

In 2015, Calista subsidiaries performed work on 39 projects in the Calista Region. This work generated almost \$13 million in revenue and provided 16 local jobs.

STG, Inc. worked in 17 YK communities, generating over \$625,000 in Shareholder wages. The company built a new solid waste landfill and timber boardwalk to the site from the old Eek airport runway. Forty percent of employees on this project were local hires.

STG made upgrades to the bulk fuel facilities in Emmonak and built a new wind and diesel hybrid power plant. Shareholders earned over \$160,000 on this project alone.

DONLIN GOLD PROJECT

After six months of public and Shareholder comments, the U.S. Army Corps of Engineers is deciding whether to issue the permits needed to construct and operate the proposed mine. Mine operator, Donlin Gold, has 20 years of environmental studies and research and if the project moves forward, Calista believes the mine will be developed responsibly, ensuring the Calista Region's lands and waters remain protected and clean. One example of safe mining practices is the Red Dog Mine project in the NANA region which has been successfully operating for over 25 years. With strong environmental protections and a Shareholder hire rate of 57 percent, the Red Dog Mine has proven resource development and subsistence can successfully coexist; the water at Red Dog Creek is cleaner after treatment than before the mine opened.

ADVOCACY

Advocacy efforts include educating and urging elected officials to adopt policies or provide funding for projects in the Calista Region. Calista leaders attend meetings with officials in Juneau and Washington, D.C. on many topics, including subsistence, infrastructure work such as the proposed quarry in Marshall, educational funding for the Yuuyaraq school program and construction for a renewable energy project in Cheforknak.

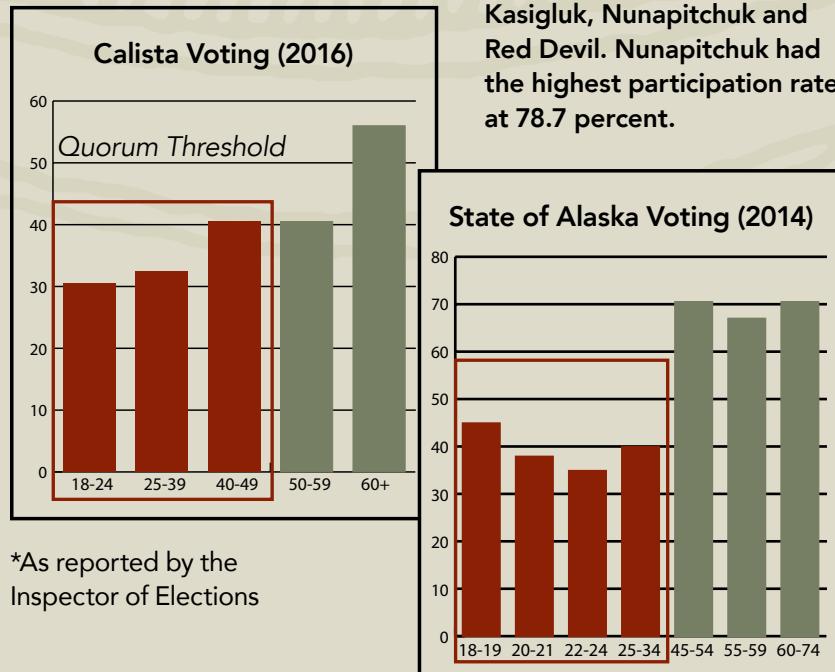
VOTING PARTICIPATION

Currently, a majority (more than 50 percent) of all outstanding shares must be voted for an Annual Meeting to be valid. Of the 1.3 million outstanding shares, 53 percent were voted for this Annual Meeting. However, participation among different age groups varied widely.

For every age group between 18-49 years old, all were below the current Calista requirement for quorum. The average of 32 percent voting participation is less than the recent State of Alaska voting average of 40.5 percent for 18-34 year olds.

In this year's Annual Meeting, 55 percent of Shareholders between 50-59 years of age voted. 56 percent of those 60 years and older voted. Both are slightly below the recent State of Alaska voting averages for those age groups.

For communities in the YK Delta, participation also varied. Twenty-seven Calista Region communities had a Shareholder voting rate between 50 and 70 percent. And a BIG Quyana cakneq to the seven communities that had a Shareholder voting rate of 70 percent or greater! These communities are, in alphabetical order, Akiachak, Akiak, Cheforknak, Eek, Kasigluk, Nunapitchuk and Red Devil. Nunapitchuk had the highest participation rate at 78.7 percent.



For every age group between 18-49 years old, all were below the current Calista requirement for quorum.

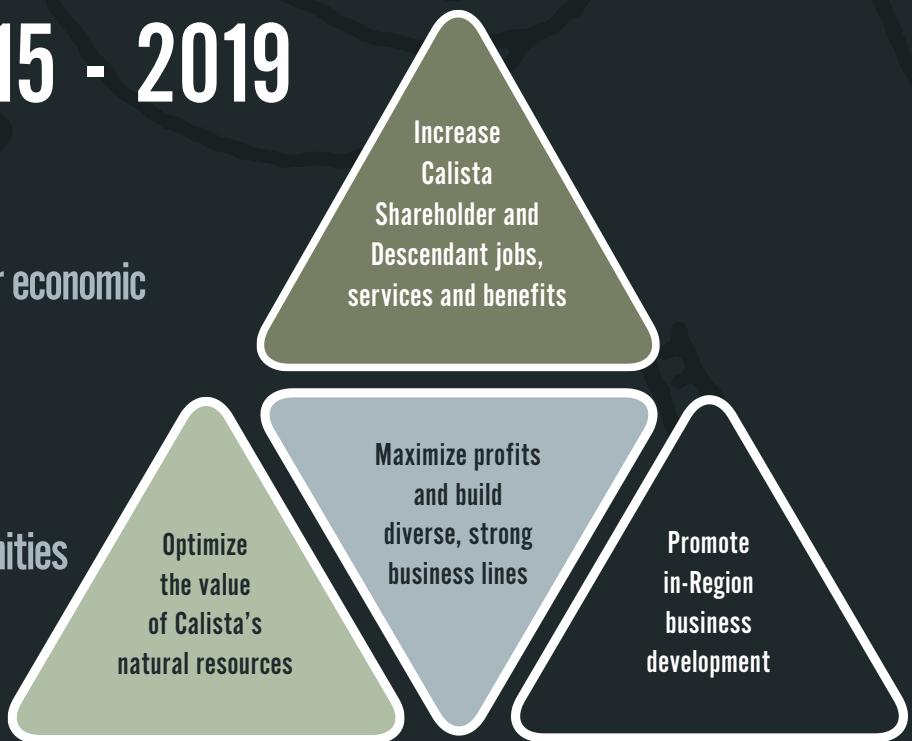
CORPORATE GOALS 2015 - 2019

VISION STATEMENT

An Alaska Native Corporation that is the standard for economic success and corporate responsibility.

MISSION STATEMENT

Increase Shareholder benefits and economic opportunities through innovation, growth, leadership, execution and financial discipline.



2016 ANNUAL MEETING SHAREHOLDER AWARD RECIPIENTS

Nominated by fellow Shareholders and Descendants, the 2016 Shareholder Award recipients bring cultural values to life and we are proud to feature them as Yukon-Kuskokwim Delta Regional leaders.

CALISTA CULTURE BEARER: Mike Williams, Sr. (Akiak)

Mike is well known for two key missions in his life: sobriety and subsistence rights. He is the 2016 recipient of the Healthy Alaska Natives Foundation Community Spirit Award. Additionally, Mike is known as the "Sobriety Musher" and his voice is often recognized in state and national tribal gatherings.

AXEL C. JOHNSON DISTINGUISHED SHAREHOLDER: Ron Hoffman (Bethel)

Born and raised in Aniak, Ron began working for the Association of Village Council Presidents (AVCP) Regional Housing Authority in 1985, eventually becoming president and CEO in 2000. He has dedicated more than 30 years of his career to creating housing and housing programs for people in the AVCP Region, including hundreds of jobs and millions of dollars in wages and benefits helping families, businesses and the Region's economy.

RAYMOND C. CHRISTIANSEN COMMUNITY SERVICE AWARD: Aniak Youth Center (Aniak)

Through the Aniak Traditional Council, the Aniak Youth Center works to create a positive atmosphere for the Youth of the community in which they can socialize and learn cultural heritage, sports, music and crafts. The center's efforts have brought attention to suicide prevention and awareness. They are successfully fundraising for a new youth center in Aniak.

CALISTA YOUTH/EDUCATOR OF THE YEAR: Byron Nicholai (Toksook Bay)

Byron preserves his culture through music and drumming in his Native Yup'ik language. He has 20,000 followers on his Facebook page, "I Sing, You Dance," an outlet for his music and a way for fans to share their own experiences. Byron has traveled the nation encouraging Youth to explore their heritage through traditional music.

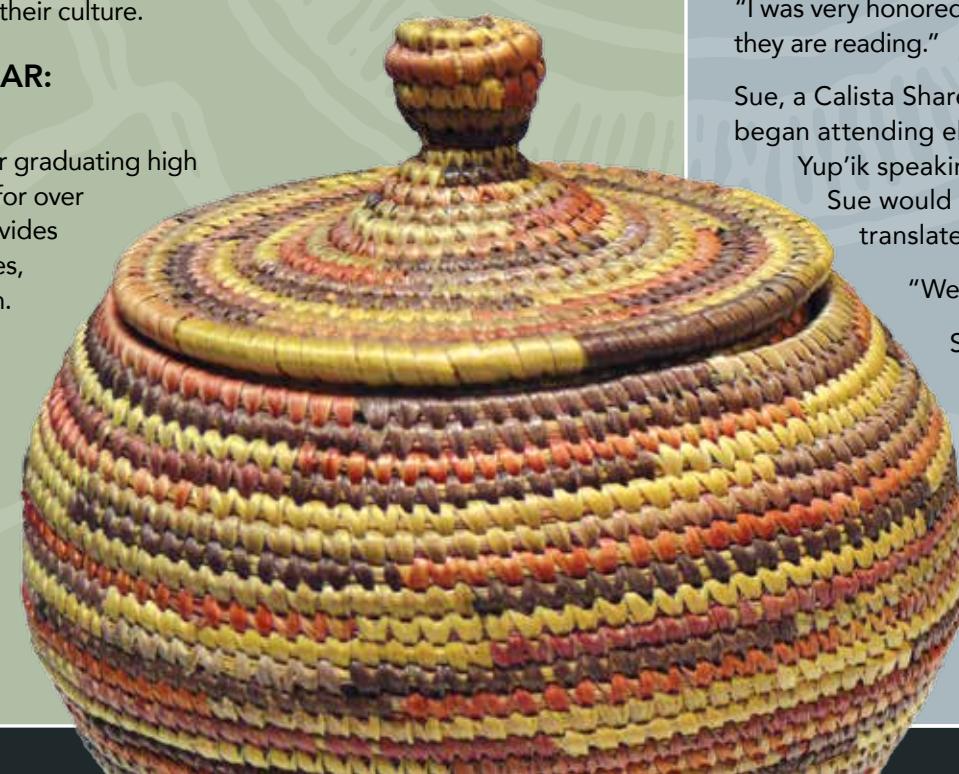
CALISTA ELDER OF THE YEAR: Lucy Sparck (Chevak)

Lucy was born in Qissunaq and grew up in Chevak. During her career, she was a teacher, social worker and supervisor, and worked at AVCP as the director of Kinglianga Ciunerkaat. Lucy earned a bachelor's degree in education from Mary Manse College and a Master of Social Work from the University of Utah. She currently conducts workshops and is working on getting her book published. Lucy is passionate about the Yup'ik/Cup'ik culture and hopes future generations stay connected by knowing their culture.

CALISTA BUSINESS OF THE YEAR: Walter S. Lovell, Sr. (Aniak)

Walter began in the dental business after graduating high school and has owned his own business for over 13 years. His Native-owned business provides services including making crowns, bridges, inlays, dentures and custom design teeth. Known for his strong work ethic and dedication to serving his community, Walter often works weekends to take care of clients and donates his services to those in need.

Each honoree or designated individual received a plaque and financial award of \$1,500.



CALISTA EDUCATION AND CULTURE, INC FOSTERING FUTURE LEADERS

The Annual Meeting of Shareholders marks Calista's yearly opportunity to focus the direction of the corporation through leadership selection and adopting resolutions. Calista Education and Culture, Inc. (CEC) also works to secure the future of the corporation at an annual summer event. The Calista Golf Classic is the largest fundraiser of the year for CEC's scholarship program.

The funds raised during the event help Calista Shareholders and Descendants further their educational goals and fulfill their dreams. CEC has awarded \$4 million in scholarships since 1994, with \$2 million awarded since 2010. More than 225 scholarship recipients from colleges and vocational schools in Alaska and the Lower 48 have graduated.

Many of these students have graduated and returned to the Calista Region as lawyers, teachers, nurses, accountants, business managers, pilots, engineers, welders, electricians and heavy equipment operators. Look no further than the co-emcees of the 2016 Golf Classic, Mike Ulroan and Audrey Leary, both scholarship recipients who are demonstrating their leadership skills as young adults.

This year's Golf Classic raised over \$200,000. We would like to extend another heartfelt thank you to our major sponsors Donlin Gold, KeyBank, Dentons, Doyon, Limited, Science & Engineering Services and Yulista Holding, LLC. Without the very generous support of



individuals, corporations and businesses, we would not be able to continue to help Calista Shareholders and Descendants reach their full educational potential.

With Descendant Enrollment occurring in the coming months, many of these scholarship recipients could have the opportunity to shape the future of Calista and perhaps one day they may choose to run for a seat on the Calista Board of Directors or work in a leadership position at the corporation.

We are thankful to be able to assist in furthering education opportunities for Shareholders and Descendants through the generous support of donors.

Leaders from the Region SUE HOFFMAN, YUP'IK TRANSLATOR

Every year, Shareholders have the opportunity and responsibility to vote at the Annual Meeting of Shareholders. Shareholders can vote online, in person or by paper proxy. In the weeks leading up to the vote, Shareholders receive Annual Meeting materials, including information about the candidates, resolutions and additional voting details. This information is intended to give voters the opportunity to educate themselves about the candidates and resolutions prior to placing their vote.

Many Shareholders in the Calista Region continue to speak Yup'ik as their first language. Calista wants to make sure everyone understands all of the information and has the opportunity to vote in their Native language. For the past two years, Calista has been working with Yup'ik Translator Sue Hoffman to translate the voting packets into Yup'ik.

"I was very honored to be asked," Sue said. "I think it benefits people to better understand what they are reading."

Sue, a Calista Shareholder, grew up in Nunapitchuk. Her parents speak Yup'ik, but when she began attending elementary school, she was instructed to speak English. Sue turned her

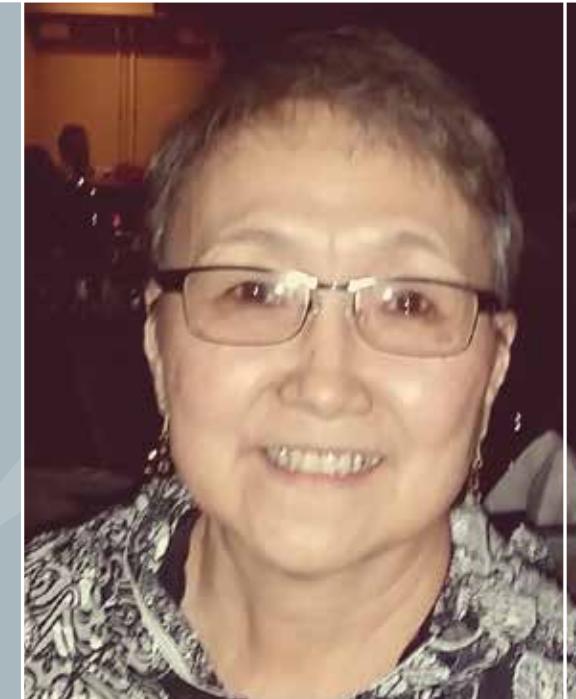
Yup'ik speaking skills into a translating career at an early age. As a teen working at KYUK, Sue would receive a printed piece of paper with the latest news in English and would translate it into Yup'ik, live on the air.

"We did our best; it was pretty hard but I got good compliments," Sue said.

Sue took a break from translating for several years before recently picking it back up. She says she enjoys being able to help people understand important issues in their Native language. Sue currently works part time with Alaska Institute for Justice where she is called to work as a translator during court hearings for Yup'ik-speaking people.

"People need to understand what they are getting into and their options, especially when there are legal terms they've never heard before," said Sue. "It makes me feel good to help them understand."

Sue hopes to inspire other people who can speak and write Yup'ik to offer their services as translators to assist their peers in the Region. "I hope to encourage other people with this gift to help."



"IT'S CRITICAL THAT THESE IMPORTANT ISSUES BE ADDRESSED IN A LANGUAGE PEOPLE UNDERSTAND."

STORYKNIFE

THE VOICE OF THE REGION

Yaarvin



DESCENDANT ENROLLMENT *Timeline*

2015 - 2011

ADVISORY RESOLUTION SUPPORTED BY SHAREHOLDER VOTE

2ND ADVISORY RESOLUTION SUPPORTED BY SHAREHOLDER VOTE

BOARD ANNOUNCED DESCENDANT ENROLLMENT VOTE

BINDING RESOLUTION PASSED

INTERNAL ENROLLMENT DEVELOPMENT

- Prepare people, processes, tools and facilities for a tripling of the Shareholder base in 2017
- Collect Contact and Calista Tie information from potential Shareholders
- Develop application, verification and acceptance process
- Recruit and hire additional staff

2016

DESCENDANT ENROLLMENT BEGINS

- Issue Applications
- Accept and verify applications
- Board Resolution to issue new stock
- New stock issued

2017

SHAREHOLDER SERVICES DEPARTMENT PROCESSES NEW ENROLLMENT APPLICATIONS AS RECEIVED

Ongoing



For more information call 1-800-277-5516
or email enroll@calistacorp.com

PERSONAL DATA FORM - AUG/SEP 2016

Shareholder Name _____

New Mailing Address _____

City _____ State _____ Zip _____

Phone _____ Last 4 SSN _____

Birth Year _____

Would you like Calista to send you new Will forms? Yes No

Calista Shares _____

Village Corporation Shares _____

Please change my address as I have indicated above. I understand that you cannot make address changes without my permission and signature, which I hereby give of my own free will and without constraint. I further authorize Calista and its subsidiaries to share this information.

Shareholder Signature _____

Date _____

Signature of Witness 1 _____

Signature of Witness 2 _____

(Two witnesses are required if Shareholder signs with an "X.")

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