



CALISTA CORPORATION
www.calistacorp.com

STORYKNIFE

THE VOICE OF THE REGION

Yaaruin



APRIL 2017 • CALISTA CORPORATION NEWSLETTER



Become a
Shareholder.

WWW.CALISTACORP.COM/ENROLL

PRESIDENT'S MESSAGE

Andrew Guy, President and CEO

As we prepare to welcome thousands of new Shareholders into our corporation in the coming months, it's an opportune time for current Shareholders to reflect on our culture and the benefits of being a Shareholder. It is the right thing to include our descendants and it is also important to acknowledge that Shareholders play a direct role in the corporation in selecting the Directors who shape the corporation's direction.

Success in our culture can be measured by how we recognize the connectedness of everything. We have a word or base word, "ella," which at the same time can mean the universe, the firmament, the climate, the weather, the environment, anything outside of our homes, and our consciousness. This principle which enabled our ancestors to be successful is also applicable now. All of us, whether we are Directors,

CONTINUES ON PAGE 2

SHAREHOLDERS RECEIVE RECORD DIVIDEND: SPRING DIVIDEND TOTALS \$5.95 MILLION

Calista Corporation Shareholders will receive a record-breaking dividend this year. The Board of Directors approved a spring dividend totaling \$5.95 million, an increase of more than five percent from last year. With more than 62 percent of Shareholders living in the Calista Region, \$3.6 million of the dividend will go to the Yukon-Kuskokwim Delta. The money from the dividend will help many families in the Region pay for food, gas, bills and other much-needed expenses.

Dividends are just one way Calista meets its ANCSA obligations of providing economic and social benefits to its Shareholders. The dividend will be distributed among approximately 13,000 Shareholders. Each share will receive \$4.47 and the average Shareholders owns about 100 shares.

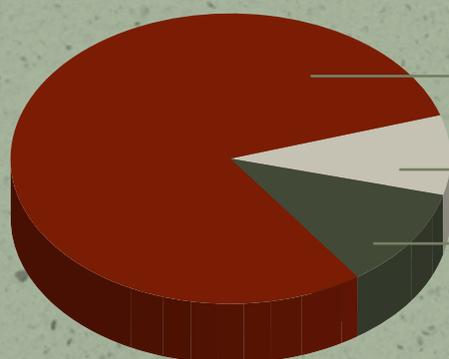
Calista's spring dividend is based on Shareholders' equity for the past three years. Since 2014, Calista has also been providing a fall dividend with funds from the Akilista investment portfolio, which is an investment account created to provide a perpetual source of dividends not dependent on business operations. In total, Calista has distributed 15 dividends for a total of **\$47.1 million**, excluding \$5 million in Elders' Benefit distributions.

In 2008, Calista made its first distribution of the Elders' Benefit Distribution for original Shareholders at least 65 years in age. This dividend is very beneficial to the Elders who may be struggling with everyday expenses or the high cost of living in the Calista Region.

With open enrollment underway for eligible Descendants of original Calista Shareholders, new Shareholders are expected to receive 2018 spring dividends. The Board of Directors is expected to consider a resolution to accept verified enrollment applicants in October. Contingent on Board approval, beginning December 1, 2017, shares will be issued to new Shareholders who will then be eligible for the next dividend as well as voting and Board candidacy.

SPRING DIVIDEND

\$5.9 Million Calista Corporation
\$52.1 Million Total Dividends



SPRING DIVIDENDS

\$20 M 1980-2013 (8 Total)

\$21.3 M 2014-2017 (4 Total)

ELDER'S DISTRIBUTIONS

\$5 M 2008-2016 (9 Total)

AKILISTA DIVIDENDS

\$5.8 M 2014-2016 (3 Total)

f HOW WILL YOU USE YOUR CALISTA CORPORATION DIVIDEND?

"Get caught up on bills. Always hard after Christmas. Thank you."

— BERTA ALEXIE

"Any given dollars are very helpful toward our finance(s). Thank you, Calista."

— MAT ELIZABETH STEVEN

"All I can say is, 'QUYANA.'"

— ALICE JACKSON



BOARD MESSAGE

Margaret Pohjola, Board Chair

With Alaska's financial struggles severely impacting budgeting decisions at state and local levels, our corporation's advocacy efforts are more important than ever. Advocacy is one way we work to provide benefits to our Shareholders by securing capital funding for projects and services in the Calista Region. Strong working relationships with our state and federal leaders are important because they keep the issues of our Region at the forefront of the thoughts of our decision-makers.

During Alaska's legislative session, we routinely work with Alaska's leaders in Juneau. In February, representatives from leading organizations in Western Alaska flew to Juneau to speak in a unified voice about the critical issues affecting the Yukon-Kuskokwim Delta. In addition to leaders from Calista, the working group included representatives from Coastal Villages Region Fund, Yukon Delta Fisheries Development Association, Association of Village Council Presidents (AVCP), AVCP Regional Housing Authority and Yukon Kuskokwim Health Corporation.

The challenges facing our Region are too numerous to address alone and we need to work together. The work session included discussions about the proposed limited-power energy borough concept and identifying fair and equitable solutions for Alaska's fiscal concerns. These priorities were shared by the working group in meetings with legislators as well as Governor Walker and members of his administration.

We believe these collaborative efforts are critical to the economic and social well-being of our Region. In the coming months, we will continue to work collaboratively and communicate about key topics and efforts. Representatives from Regional organizations plan to meet again in September 2017.

Margaret P. Pohjola



UNDERSTANDING THE QUORUM VOTE

WHAT IS QUORUM?

Quorum is the minimum percentage of outstanding shares needed to hold a valid meeting.

WHAT IS CALISTA'S QUORUM REQUIREMENT?

For Calista Corporation, more than 50 percent of outstanding shares needs to be represented in person or by proxy.

WHAT WILL A YES VOTE MEAN?

Voting Yes means Calista's quorum requirement will change from a majority (over 50 percent) to 1/3 (33.33 percent).

HOW MANY VOTES ARE NEEDED TO PASS?

At least 2/3rds (66.67 percent) of voting shares, present in person or by proxy, must vote yes for the resolution to pass. The vote narrowly fell short in 2016 when 59.1 percent of Shareholders voted yes.

WHAT IS THE AVERAGE VOTER TURNOUT?

The average Shareholder voter participation for all past Annual Meetings is only 50.15 percent, which is dangerously close to not meeting quorum.

WHY DOES THIS MATTER?

If too few people vote and Calista doesn't meet quorum, each affected

Annual Meeting will need to be rescheduled. Rescheduling an Annual Meeting would cost Calista about \$100,000 in costs for re-printing and mailing voting packets, company time and much more. Not to mention, any Shareholders scheduled to attend any re-scheduled Annual Meeting may incur fees, as they would need to rebook airline tickets and change travel and lodging arrangements.

CONTINUES FROM PAGE 1

management, staff, or Shareholders, have our roles and we all need to do our part in order to advance our corporation's success.

One of the many important benefits and obligations of being a Calista Shareholder is the opportunity to vote. Every year, during the Annual Meeting, Shareholders vote on resolutions impacting corporation businesses and Shareholders, as well as selecting the Board of Directors.

There are many ways to be engaged in the Annual Meeting and your participation is vital to the success of the meeting and our corporation's future. Shareholders are encouraged to sign up to receive the Annual Meeting materials electronically. Printing and mailing the materials uses about 100 pages and costs the corporation over nine dollars per Shareholder. If thousands of Calista Shareholders access Annual Meeting materials electronically, it can result in very significant savings and save a lot of trees.

We are seeing an increase in online voting participation every year. Online voting is secure, simple and you will receive immediate confirmation of your successful vote. We hope by offering an easier way to vote, we can increase the number of Shareholders participating in our elections.

We also encourage Shareholders to read the latest corporation news. We work hard on providing the latest news to our Shareholders through our website,

www.calistacorp.com, Storyknife newsletter and Facebook, www.facebook.com/CalistaCorporation

Through our social media channels, online platform and newsletter, we hope to provide informative details to our Shareholders about what's happening within the Calista business lines as well as stories about our Shareholders and Descendants.

Ella. You are connected to Calista and we cannot be successful without your connection. It is important to be informed, especially when it comes to voting matters, and casting your ballot is essential to the success of our corporation. I urge everyone to vote. We value the voices of our Shareholders and you are the ones making the decision through voting. In recent years we have seen low voter turnout for both public and Calista elections. This could have unfortunate consequences for our corporation. As we welcome a new generation of Shareholders, let us provide them with strong footprints to follow in order to keep our corporation thriving for years to come.

da

FORMS AVAILABLE AT CALISTACORP.COM

- Opt for electronic Annual Meeting Materials
- Direct Deposit for Calista dividends
- Update contact info
- Calista stock will form

HOW THE QUORUM VOTE IMPACTS YOU - THE VOTER

THE BOARD RECOMMENDS SHAREHOLDERS VOTE "YES" ON QUORUM VOTE AT ANNUAL MEETING

The Board of Directors is strongly recommending that Shareholders vote yes to approve a resolution that would change the quorum requirements at the 2017 Annual Meeting of Shareholders. While quorum can be a complicated concept to understand, it has very serious consequences for Calista Corporation and its Shareholders. With voter turnout on the decline and the cost of doing businesses on the rise, if too few Shareholders vote, it could cost Calista more than \$100,000. It is critically important for Shareholders to gather information on the issue of low voter turnout, and take the time to vote for quorum reduction.



43 Years of
ANNUAL MEETINGS

2017 ANNUAL MEETING OF SHAREHOLDERS

LOCATION: SLEETMUTE
DATE: JULY 7, 2017

1974 - 2017 • 32 HOST COMMUNITIES

WE ARE WORKING TOGETHER TO PROTECT THE FAIR TREATMENT OF WESTERN AND RURAL ALASKA.



Andrew Guy
PRESIDENT & CEO

HELP US SET AN EXAMPLE FOR NEW SHAREHOLDERS BY BEING ENGAGED IN THE ANNUAL MEETING OF SHAREHOLDERS.

THE IMPORTANCE OF VOTING

The quorum vote resolution addresses a broader issue among Alaska Native people, the lack of voter participation. The opportunity to vote should be viewed as both a privilege and an obligation. Voting in local, state and federal elections ensures your voice is heard when it comes to selecting leaders and deciding on important issues.

Currently, with Alaska facing fiscal struggles and political battles waging across the country, it is more important than ever to make sure the voice of the Alaska Native people is heard. By voting, we pick leaders who have our interests at heart. We can ensure our elected officials understand and work toward meeting

the needs of our Region, like subsistence rights, reducing the cost of energy, and social services.

Additionally, we must set an example for future generations. The Youth vote has been weak and we have thousands of new Shareholders set to enroll in Calista in the coming months. These Shareholders will be given the right to vote, but without our guidance, they may not understand its importance.

Together, we can improve the voting record of our Corporation and our people and create a stronger future.



CALISTA LAUNCHES NEW APPRENTICESHIP PROGRAM ALASKA MARITIME APPRENTICESHIP PROGRAM (AMAP)

A solid education comes in many forms; for some careers, most learning will come in the form of earning a college degree but for others, apprenticeships offer hands-on education leading to job opportunities. As part of Calista's efforts to provide economic benefits to its Shareholder and Descendants, the corporation is constantly striving to identify and support education opportunities. These opportunities have included the Calista Education and Culture, Inc. scholarship which provides financial assistance to Shareholders and Descendants seeking post-secondary education and internships at Calista headquarters and its many subsidiaries.

Recently, Calista launched a new education and on-the-job learning opportunity set to help Shareholders and Descendants learn the skills to secure jobs in Alaska. Through the Alaska Maritime Apprenticeship Program (AMAP), apprentices will discover the possibilities of a career in the maritime industry. AMAP's mission is to help increase Alaskan hire in the maritime industry while meeting the subsistence needs of the Alaskan lifestyle.

AMAP is the first apprenticeship program to accommodate subsistence activities like hunting, fishing and berry picking, which are essential activities for many Shareholders. In the past, many Shareholders had to choose between making a living or subsistence; however, Calista believes both are possible and



Robert Gusty aboard the M/V Chena, a boat belonging to Vitus Marine.

necessary. AMAP is designed to provide Shareholders the opportunity to work hard and provide for their families through their job and subsistence activities.

"To meet the subsistence needs of the Alaska lifestyle, apprentices can choose from two different tracks, traditional or subsistence," said Calista Corporation President and CEO Andrew Guy. "Working with their employer, apprentices may have the option of taking time off for subsistence activities to provide traditional foods for their families."

The program is a result of a partnership with the U.S. Department of Labor, the State of Alaska Department of Labor and Workforce Development, and AVTEC. The apprenticeship has three different areas of study: deck side, engine room and galley/kitchen. There are also three tiers to the program and as the apprentice moves up through the levels, he or she will earn certificates and sea time.

For many people growing up in the Calista Region, working around water is a part of everyday life. The maritime industry is vital to the lifestyle and economy in Western

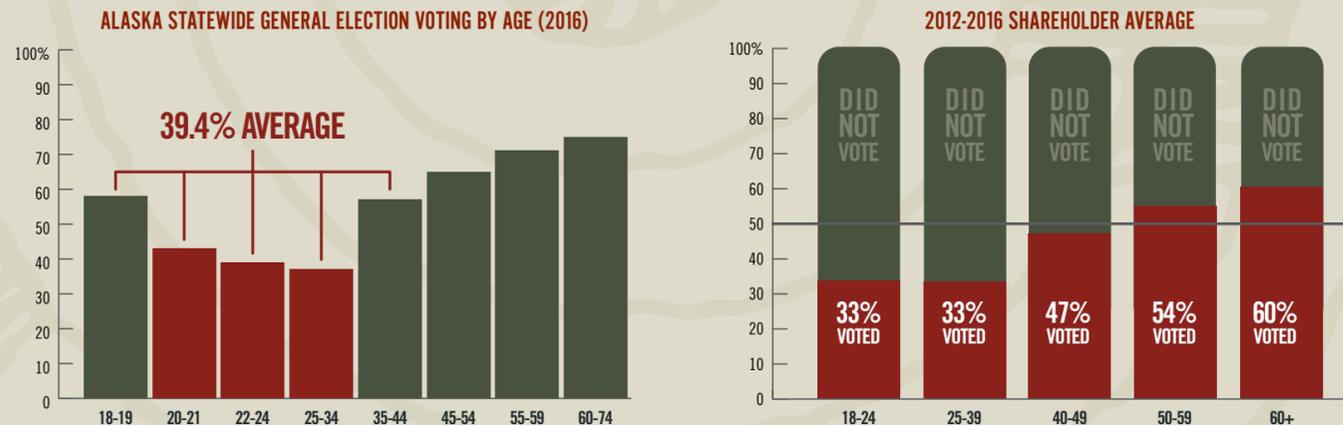
CONTINUES ON PAGE 7



Twins Isabella and Svetlana Jimmy ham for the camera at Calista's Enrollment Open House.

VOTING HISTORY BY AGE

The average age of Shareholders is getting younger. For both Calista Shareholder voting and public voting, younger people tend not to vote as often as older people.



SCHOLARSHIP DEADLINE

CEC has been providing Calista Region Youth with education assistance since 1994. Since its inception, the nonprofit has provided \$4.3 million in scholarship assistance. For Calista Region Youth enrolled in continuing education, the CEC scholarship can provide financial relief.

For additional details on how to apply and an application, visit calistaeducation.org

APPLY TODAY - CALISTA EDUCATION AND CULTURE (CEC) SCHOLARSHIP

Fall Term Deadline: June 30, 2017

ELIGIBILITY REQUIREMENTS:

- Calista Corporation original Shareholder or Descendant
- High School Diploma or GED
- Cumulative GPA of 2.0 or higher
- Must be enrolled in full-time or part-time, based on school requirements



CONTINUES FROM PAGE 5

Alaska. Through AMAP, people will learn the skills needed to secure careers in this important industry. Not only will they be able to use these skills for jobs in the Calista Region but they can also apply for jobs across Alaska. For example, Anchorage relies on barges to import and export most of the city's goods and it is also the key link



Robert Gusty drives a skiff with Tankerman Constantino Valencia.

between Alaska and industries around the rest of the country and world.

AMAP will work with Calista's subsidiaries in the maritime industry including Brice Marine, as well as other maritime companies. The statewide program will allow for a broader program and increased opportunities for people across Alaska, resulting in a stronger maritime workforce.

Robert Gusty from Stony River is the first Calista Descendant or Shareholder to be enrolled in the program. Robert will be working with Vitus Marine. According to Robert, his late uncle worked for Crowley for more than 30 years and he was able to take a few trips with him which inspired his interest in the maritime industry.

"I like the idea of bringing fuel and cargo to villages, and meeting everyone up and

down the river and making friends at the same time," said Robert.

Through AMAP, Robert can work toward his career goals while earning a living wage. He says he's confident the maritime industry is where he wants to work.

"My goal is to earn more sea time and credentials to someday become a first mate," said Robert.

Robert will do his apprenticeship through Vitus Marine, an employer partner of the program. Robert says he is excited to work with Vitus Marine and hopes to continue with the company after his apprenticeship is over.

For more information about the program, visit <http://akmaritimeapp.com> or www.facebook.com/akmaritimeapp



The Kuigpagmiut Dance Group performs for Shareholders and Descendants during Calista's Enrollment Open House event March 17, 2017.

CALISTA CREATES NEW ENERGY INITIATIVE BETHEL TO HOST ENERGY SUMMIT "BETTER HOMES – BETTER COMMUNITIES"

The high cost of energy is one of the biggest struggles residents of the Calista Region face on a daily basis. Recently, Calista was awarded a three-year grant from the U.S. Department of Energy – Office of Indian Energy to work toward energy solutions. Through the grant, Calista created the Calista Energy Management Assistance Initiative (CEMAI) Energy program with the goal of developing and implementing a regional energy strategy in the hopes of saving energy, money and creating clean energy jobs.



"CALISTA IS COMMITTED TO CREATING ENERGY SOLUTIONS SO FAMILIES CAN THRIVE IN THEIR HOME REGION."

- ANDREW GUY, PRESIDENT & CEO

Calista wants to help develop sustainable communities in the Calista Region. These communities need to include transportation in and out, affordable energy and local job opportunities. This is a goal that will take a number of years and collaboration with other entities and agencies to accomplish, but there are both long-term and short-term actions people can take to work toward increased energy efficiency in the Region. For example, replacing old appliances, installing LED lights and testing the energy efficiency of homes can all lead to energy savings. By reducing energy costs for businesses, we can increase economic prosperity and job opportunities for people in the Region during tough fiscal times.

Another step toward sustainable communities is creating better energy infrastructure. Calista supports efforts to create village energy clusters which are villages that have interties to share energy resources. There are many benefits to people in the area, including more reliable energy, cheaper energy, improved emergency resources and higher quality services. Additionally,

there are many benefits to the state, including shared resources and the ability to leverage limited funds.

The CEMAI program will have many layers and requires the help of members from across the Calista Region. As part of the effort, Calista will host a "Better Homes – Better Communities" Energy Summit in Bethel April 19-20, 2017. The meeting is meant to gather people from across the Calista Region to work on making a plan and taking steps toward implementation. Discussions will include energy-efficient housing, improved utility performance and regional collaboration. Calista will also share results from energy-related pilot projects in the Region.

Through commitment, collaboration and innovative thinking, Calista hopes to help people in the Calista Region come up with energy solutions. Our goal is for families in our Region to access opportunities to jobs and a subsistence lifestyle. Creating energy solutions is one way we can ensure families can thrive in their home Region.

CALISTA HOSTS ENROLLMENT OPEN HOUSE EVENT

On Friday, March 17, 2017 Calista Corporation hosted an enrollment open house event at its headquarters in Anchorage. The event was aimed at giving Descendants a convenient opportunity to begin the process of enrolling to be a Shareholder at Calista Corporation. Many of the people in attendance were Shareholders with Descendant children who used the opportunity to enroll their kids.

Eliza Meier attended the event to enroll her four-year-old grandson Rory. She said she believes it's important for him to become a Shareholder in order to become a part of the corporation. "Having land is important and this is part of the identification process so he can inherit the land in my name," said Eliza. "This gives me hope that the people that have corporation knowledge know it's important to pass down to children."

The open house featured dancers from the Kuigpagmiut Dance Group and light refreshments. People enjoyed traditional song and dance while they worked with Calista Corporation experts on the enrollment process. There were computers and scanners on hand to help with the important documentation required for enrollment.

"ENROLLING MORE SHAREHOLDERS WILL KEEP THE CORPORATION TOGETHER."

- PAUL FOX

Berdella Jimmy is looking forward to her four-year-old twin girls being a part of Calista Corporation. She says when they are older she will talk to them about the importance of being engaged and involved

in corporation matters. "Maybe someday in the future they have a purpose or work for the corporation," said Berdella.

To date, over 8,000 people have submitted enrollment applications. Paul Fox attended the open house to help enroll his sons and grandson. He says a new generation of Shareholders will keep the corporation together as it moves into the future. "It's important to the corporation because when people die there will be no more corporation," said Paul.

For details about enrollment including who can enroll, necessary documentation and an enrollment tour schedule visit www.calistacorp.com/enroll



Brothers Arnold and Kobe Fox with their young nephew, Quintin, at the Calista Open House.

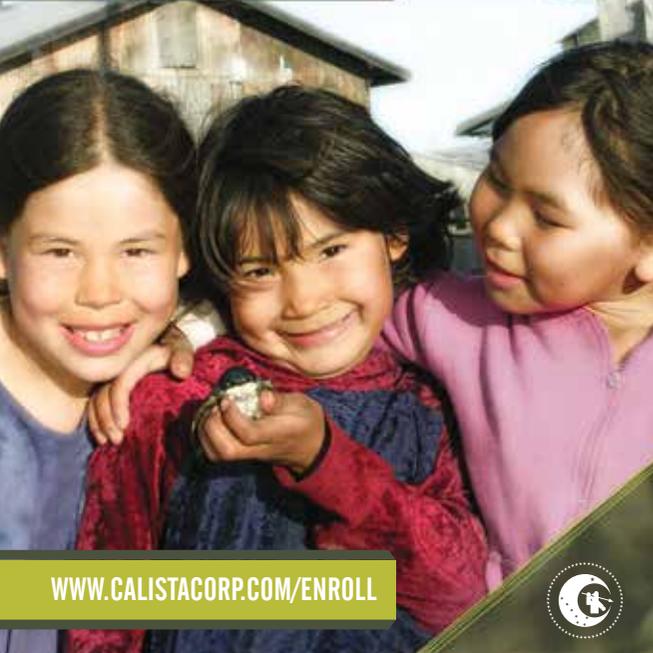
STORYKNIFE

THE VOICE OF THE REGION

Yaarnin



BECOME A SHAREHOLDER



WWW.CALISTACORP.COM/ENROLL



OPEN ENROLLMENT *Timeline*

JANUARY

ONLINE ENROLLMENT BEGINS

FEBRUARY

ONLINE FILLABLE AND PAPER APPLICATIONS AVAILABLE; TOUR BEGINS

MAY

ENROLLMENT TOUR ENDS

JULY 7

ANNUAL MEETING, SLEETMUTE, ALASKA

OCTOBER

BOARD CONSIDERS RESOLUTION TO ACCEPT NEW SHAREHOLDERS

DECEMBER 1

ISSUE SHARES & BE ELIGIBLE FOR VOTING, DIVIDENDS, BOARD CANDIDACY, MORE

SPRING 2018

BOARD CONSIDERS RESOLUTION FOR DIVIDEND



PRESORTED
STANDARD
U.S. Postage
PAID
Permit # 165
Anchorage, AK

PERSONAL DATA FORM - APRIL 2017

Shareholder Name _____

New Mailing Address _____

City _____ State _____ Zip _____

Phone _____ Last 4 SSN _____

Birth Year _____

Would you like Calista to send you new Will forms? Yes No

Calista Shares _____

Village Corporation Shares _____

Please change my address as I have indicated above. I understand that you cannot make address changes without my permission and signature, which I hereby give of my own free will and without constraint. I further authorize Calista and its subsidiaries to share this information internally and in accordance with law.

Shareholder Signature _____
(Two witnesses are required if Shareholder signs with an "X.")

Date _____

Signature of Witness 1 _____

Signature of Witness 2 _____

CALISTA CORPORATION
www.calistacorp.com

5015 Business Park Blvd., Suite #3000
Anchorage, Alaska 99503



Mail to: 5015 Business Park Blvd., Suite 3000
Anchorage, AK 99503
Toll Free 800-277-5516 • Fax 907-275-2922
www.calistacorp.com