

STORYKNIFE

THE VOICE OF THE REGION

Yaarnin



Regional Committee Update (story pages 4 and 5)

U.S. Senator Mark Begich Visits Calista Villages

(Story page 2)

KYUK EXPANDS BROADCASTING AREA IN CALISTA REGION

KYUK, Alaska's public radio station, plans to build 640AM repeaters in Kongiganak and Goodnews Bay. Once completed, the stations will expand the KYUK broadcasting range among the coastal communities. Currently, Kongiganak receives a weak 640AM signal that varies heavily depending on the weather and Goodnews Bay does not receive any signal.

The expansion is welcome news for the Calista Region; KYUK 640AM is the Region's source for national, state, and local news and weather. In addition, KYUK is home to Calista's weekly call-in show featuring an hour-long show with rotating Calista employees and leaders as guests. People in the Region are able to ask questions and discuss current news. The show is an integral part of Calista's commitment to remaining transparent and providing its Shareholders with information and up-to-date communication.

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CALISTA CORPORATION
www.calistacorp.com

SEPTEMBER/OCTOBER 2014



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LEADERSHIP MESSAGE

Willie Kasayulie, Board Chairman and Andrew Guy, President & CEO

Every year we work to maintain communication with our state and federal officials. It is important they stay connected to our culture and up-to-date on our issues, news and needs. We do this through many ways including sending Storyknife to their offices, advocating on issues in person and the work of our Government Relations Liaison George Owletuck (see his employee feature on page 3). While it is important we keep our message on their minds, the most powerful way for people to hear our voice is for them to see it.

As often as possible we give elected officials and their staff tours of our Region. In August 2013, we traveled to several villages with U.S. Senator Lisa Murkowski. This year, we were pleased to welcome U.S. Senator Mark Begich.

On August 8, Sen. Begich and accompanying staff went to Marshall, Alakanuk and Emmonak. Representatives from each of the community tribal councils and city offices participated in the trip. The tour was meant to give Sen. Begich a better understanding of our Region and its needs. In Marshall, he toured the quarry site where he saw how projects like this can lower development costs and bring jobs to the Region. He also visited the sewer lagoon treatment site which showcased the importance of protecting health in our communities.

In Alakanuk he met with local leaders as he toured the community. He saw firsthand the effects erosion has had on the community; one fish rack had to be moved back six times to prevent being swallowed by the river and many other homes have been moved as well. Finally, during our stop in Emmonak, he met with city and tribal representatives and visited Yukon Delta Fisheries Development Association to see how manufacturing is possible in rural Alaska.

We discussed how a Lower Yukon river port could stabilize the cost of supplies and fuel, increase environmental safety and support people in communities in the delta and 300 miles upriver.

Residents were able to ask the Senator and Calista's management team questions. Common concerns centered around decreasing fish runs, subsistence rights, education funding and infrastructure upgrades. These are the reasons we invite state and federal officials to meet the people that depend on government funding.

We will continue to advocate for our Region in order to benefit our people. Qu yana Cakneq to the tribes, corporations and people of each community for allowing us to visit.

Willie Kasayulie *Andrew Guy*

Willie Kasayulie
Chairman of the Board

Andrew Guy
President and CEO



(Continued from page 1)

Calista donates to KYUK on a yearly basis and is also donating money to the efforts to install the repeaters. The repeaters are expected to be operational by December 2015. The station in Kongiganak should reach Kwigillingok, and has the potential to reach Tuntutuliak and Kipnuk. Goodnews Bay could reach Platinum and Quinagak. KYUK's long-term goal is to reach every village in the Yukon-Kuskokwim Delta.

The station is a vibrant part of the Region because it is the only radio station available in many communities. Because many Elders are Yup'ik speaking, KYUK broadcasts at least one hour of local news, per day, in Yup'ik. There are also about five hours

weekly where the station broadcasts public affairs and talk shows in Yup'ik, including portions of the Calista call-in show. The station can also serve as a critical source of information for severe weather and search and rescue efforts.

In the coming months, work will begin on the repeaters. They are expected to cost about \$18,000. Construction materials are expected to be shipped on a barge next summer.



Employee Feature GEORGE OWLETUCK, GOVERNMENT RELATIONS LIAISON

Cultures have their own languages, traditions and forms of communication. Bridging the gap between different groups can be difficult which is why for centuries translators and interpreters have been used to ensure clear lines of communication. Serving as a liaison between people and different organizations is an important role that is still practiced today. At Calista, it is important we have a communicator who understands Calista's message and can convey it to outside organizations. George Owletuck serves that role as the new government relations liaison for Calista Corporation.

"The position is responsible for developing strategies to promote Calista's positions on legislative policies and projects impacting economic development, infrastructure and business," said George. "This job educates, informs and advocates on Calista issues of importance to agencies, businesses and lobbyists."

Calista and its subsidiaries work with the federal government on a regular basis. The work keeps George busy and is very important to Calista's success.

"Upcoming projects require federal permits, networking with state leaders and the congressional delegation to facilitate successful regional infrastructure appropriations, and business opportunities in federal contracts that are an integral part of Calista's line of businesses," said George.

"Even though it's been 42 years since the passage of ANCSA, we are still at the early stages of business development and the future looks very promising for Calista Corporation."

George grew up in Marshall. He served in the U.S. Air Force and has previously worked for the late U.S. Senator Ted Stevens. He is a former University of Alaska Fairbanks professor and has held numerous leadership positions in the areas of fisheries, the environment and natural resources. Owletuck says he is excited to bring his talents to Calista.

"The Calista executive management team, business line presidents and staff epitomize an esprit de corps of excellence. Additionally, we have an opportunity to network with community, state and national leaders to accomplish business and policy goals beneficial to the corporation and fellow Shareholders," said George.

Federal funding is decreasing and the competition for the funds is increasing, which makes George's efforts important to the future of the Region. With the need for infrastructure and other project funding, having a person dedicated to advancing Calista's efforts is important. George is excited about his new role and the impacts he can have upon Calista's future.



REGIONAL COMMITTEE

Update

The Regional Committee is an alliance of Tribes, ANCSA village corporations, nonprofit organizations and the ANCSA regional corporation for the Yukon-Kuskokwim Delta. The committee established a goal of finding ways to build a more powerful voice politically and economically to improve the socio-economic environment of our Region and its people. To streamline decisions, a representative from each of the 10 geographic Units has joined six representatives from the regional organizations to form a steering committee of the larger committee.

The effort to create the Regional Committee was authorized by the Calista Corporation Board of Directors in December 2013. The committee had its first gathering in February 2014 in Bethel. More than 60 YK Delta organizations representing about 45 communities registered and participated at this first gathering.

The voice and direction of the Regional Committee is from the people through their tribal and village corporation representatives. Calista's role is to facilitate the meeting so that all stakeholders' voices are heard.



STEERING COMMITTEE MEMBERS

Ten of the Steering Committee members represent specific geographic areas within the YK Delta region. The remaining six members represent the regional organizations Calista, Yukon Kuskokwim Health Corporation, Association of Village Council Presidents (AVCP) and AVCP Housing.

UNIT 1

Benjamin Nukusuk
(alternate, David Bunyan)

UNIT 2

Margaret Westlock-Harpak
(alternate, Marvin Kelly)

UNIT 3

Nancy Andrew
(alternate, John Lamont)

UNIT 4

Paul Michael
(alternate, Minnie Joekay)

UNIT 5

Charlie R. Charlie
(alternate, Carl Evon)

UNIT 6

Gilbert Alirkar
(alternate, Larry Kalistook)

UNIT 7

Devron Hellings
(alternate, Julia Dorris)

UNIT 8

Ivan M. Ivan
(alternate, Joe Demantle and Esai Twitchell)

UNIT 9

Gloria Simeon
(no alternate voted in yet)

UNIT 10

Elias Kelly
(no alternate voted in yet)

CALISTA CORPORATION REPRESENTATIVES

Board Chair Willie Kasayulie, Board Director Robert Beans and President/CEO Andrew Guy

AVCP REPRESENTATIVE

Vice President Mike Hoffman/Board Chair Ray Watson

YKHC REPRESENTATIVE

President Dan Winkelman

AVCP HOUSING REPRESENTATIVE

President Ron Hoffman

UPCOMING MEETINGS

STEERING COMMITTEE, OCT. 27 (BETHEL)

REGIONAL COMMITTEE GATHERING, NOV. 24
(ANCHORAGE, AT THE REQUEST OF THE REGIONAL COMMITTEE)

THE PATH FORWARD

At the February meeting, the full Regional Committee elected 10 representatives to join the three regional nonprofit organizations and the regional ANCSA corporation to serve on a Steering Committee. The full Regional Committee directed the Steering Committee to create options to achieve the goal of building a powerful political voice that would improve the economic standing of the community and strengthen the YK Region.

Right now, there is no single political voice to represent the YK Delta and its people. There is no organization recognized by the state or federal government that can unify our various tribal, and ANCSA organizations to fight for our rights (subsistence, by-catch, voting, tribal courts, etc.).

To strengthen the YK Region, the full committee agreed that all of our existing tribal and ANCSA organizations need to continue to exist and work aggressively for their own communities. However, there also needs to be power under all of our wings through the ability to join together with a single voice when our issues are the same and we are fighting for the same respect and rights. The full Regional Committee has a vision that this unified voice would represent each tribe and village corporation when the issues are broad and shared. Yet, the full sovereignty and power remains intact within each tribe and village corporation to pursue their own individual issues and funding. The vision is that nothing is taken away. Yet more power is given by speaking as one when it is wise to do so.

So far two options are being developed by the Steering Committee to bring about a single powerful voice. As the options are developed, these options will be shared with the full Regional Committee for consideration. When the full Regional Committee meets again in November, every tribe and village corporation that participates will have a voice. Every tribe and village corporation that participates will discuss and decide the best path forward.

OPTION 1 – Empower an existing regional nonprofit. This option is currently in development. The basic idea is to amend the by-laws of an existing nonprofit to broaden its purpose and scope and empower it to address the larger region wide issues on behalf of all community members.

OPTION 2 – Adopt a Yupiit constitution that would be headed by a president elected directly by all of the tribal members and ANCSA shareholders. They would also elect a clerk who would work alongside the president and make sure the president fulfills his or her duty ethically, morally and legally.

The president would be assisted by one body that is made up of members appointed by each Tribal Council called the House of People, and a second body made up of members appointed by each ANCSA organization called the House of Organizations. These two bodies would form the legislature.

There would also be a judicial system. This judicial system would have a Council of Elders and a Supreme Court.

Option 2 was recently drafted by the Steering Committee and sent to the full Regional Committee and all tribes and ANCSA village corporations for their review.

This Yupiit organization would be authorized by tribal members and ANCSA shareholders to present a unified political voice to the outside world in taking care of the common needs of the YK Delta, its tribes and its ANCSA corporations.

At the same time, the tribes and ANCSA organizations would continue to operate with full powers on all of their community specific needs.

A full draft of this constitution is available on our website for all to read.

More information and updates can be found at www.calistacorp.com/RegionalCommittee



LEADERS FROM THE REGION: LUCY SPARCK

LUCY SPARK CONTRIBUTED TO THIS STORY

We learn important lessons from our parents, values that shape who we become. We can often look at successful people and trace their determined spirit to the family members who shaped their lives. The triplet girls of Lucy Sparck and her late husband, Harold must be using their abilities they got from their parents and grandparents on both sides to forge a business (ArXotica) and keep it going despite hardships.

"You learn from parents and grandparents at an early age to carry respect and responsibility and duty. These kind of values have to be taught at an early age, and consistently repeated throughout the children's developmental years," said Lucy.

"Our parents taught us how to listen. We were respectful, we were responsible and we were dutiful when we got into the Western school system in those days."

Lucy raised five children, who now have families of their own. "They themselves are aware of respecting and responsibility and they teach it to their children."

Utuan (Lucy Sparck) was born in Qissunaq and grew up in Chevak. After graduating from St. Marys Catholic High School she went on to college and graduated from Mary Manse College in Toledo, Ohio with a bachelors in Education. Dillingham City School was her first teaching assignment.

"The teachers were terrific there, so were the students, they were eager to learn," said Lucy. "I had a very good experience there."

She went back to college to get her Master of Social Work from University of Utah in Salt Lake City. She went back to Alaska to work in Bethel as a social worker. She worked for the State of Alaska for several years in supervisory and social work positions. She also taught classes at Kuskokwim College.

According to Lucy, she "flunked" retirement and went back to work at the Association of Village Council Presidents (AVCP) as the director of Kinglianga Ciunerkaat (KC), a program aimed primarily at addressing alcohol related problems in these villages.

"My premise for this program was not to go into the villages to solve their problems for them as I was not from those villages. When villages will identify their own problems and make plans and execute the plan themselves they would do a much better job than an outside agency who comes to them with a blue print of plans they made for the village."

Today, Lucy focuses on conducting workshops and is working on getting her book published. The book deals with Nutemllaat, the tried and universal principles of the Yupiit/Cupiit cultural teaching of conduct, whose enormous content are taught through the likes of Pisquutet that spell out well thought out guidelines for behavior in different situations. The inerqutet are also connected to good reasoning where you learn to avoid negative behaviors. There are other tools besides these two.

Lucy says she is passionate about the Yup'ik/Cup'ik culture and hopes that future generations stay connected. You do this by knowing your culture.

Keep Connected

Shareholders and Descendants are the life of the corporation and it is important for those connected to stay up to date on the latest news. The Calista Region is 57,000 square miles and Shareholders are spread across the world but despite the physical distance, there are many ways to stay informed. We are committed to providing Shareholders and Descendants with information that is easily accessible. While there are many channels we use to spread information like Storyknife and the KYUK call-in show, the Internet is one of the most effective.

Our website, www.calistacorp.com, is an excellent resource for all the latest business and Shareholder-related news. The website contains press releases, Storyknife and stories about Regional leaders. You can even "Like" or "Share" many of these pages to your own Facebook profile, or tweet to your Twitter account. Online you will find information about Calista, the Region and there are many opportunities to connect with various departments like Human Resources and Shareholder Records.

All of the latest corporation news is also available in your inbox. "Connect with Your Corporation" is our e-blast. To subscribe visit our website and click on the "sign-up for e-news" link in the top right hand corner. The email contains the latest news from Calista as well as job opportunities and information relating to the Alaska Native community.

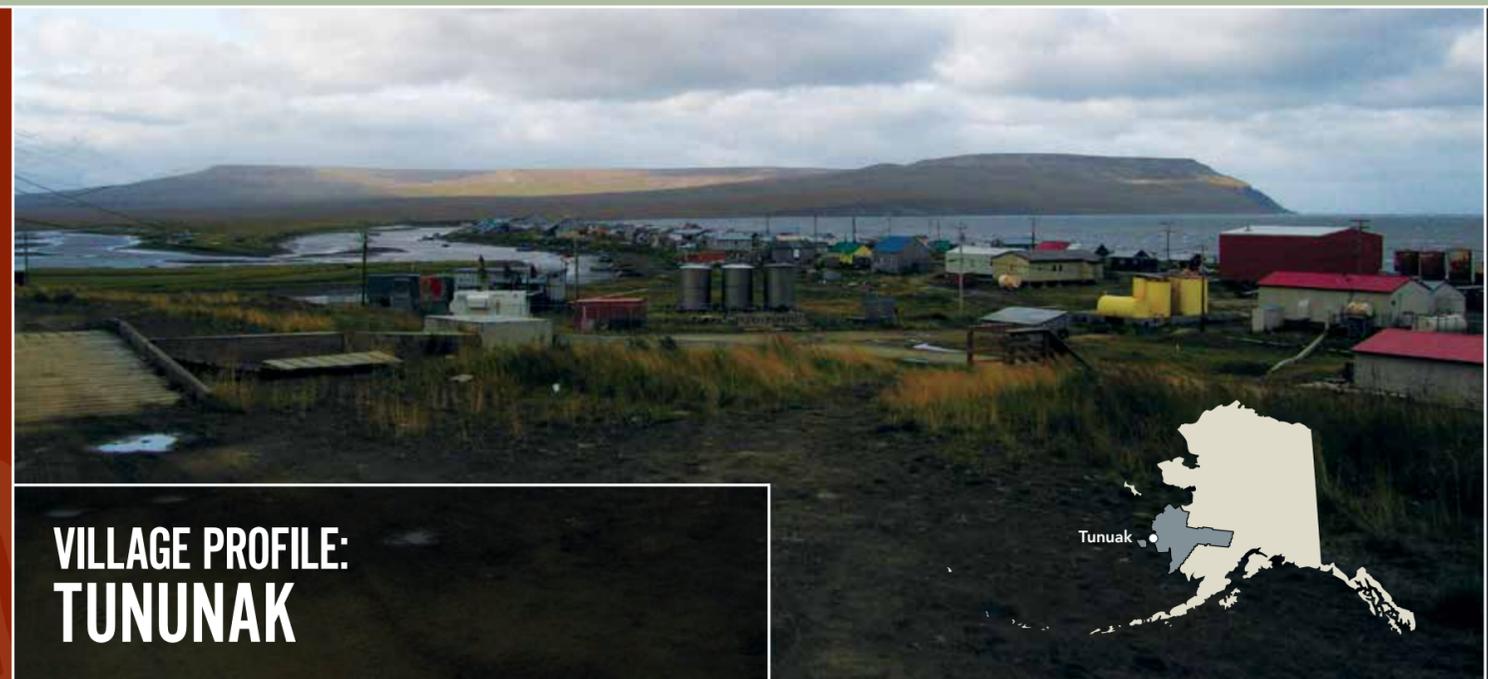
Additionally, we are very active on social media. If you have not already done so please "Like" our Facebook page and "Follow" us on Twitter. Social media is how we connect with people by posting photos from events, profiling interns and answering your questions.

 [facebook.com/CalistaCorporation](https://www.facebook.com/CalistaCorporation)

 twitter.com/calistacorp

 www.calistacorp.com

 <http://bit.ly/CALEmail>



VILLAGE PROFILE: TUNUNAK

Located on a small bay on the northeast coast of Nelson Island, Tununak is home to 327 people, according to 2010 census records. There are three villages on Nelson Island: Tununak, Tooksook Bay and Nightmute.

Nelson Island was named after Edward Nelson, a Smithsonian naturalist who studied the land and its people. When Nelson first visited Tununak in 1878, he noted that there were six people living there: five Yup'ik and one non-Yup'ik trader. In 1889, Jesuits opened a small chapel and school, however most villagers did not convert because they were deeply rooted in traditional culture. Thus, the mission closed in 1892. A government school and a grocery store were opened in the 1920's. A missionary named Father Deshout stayed in the village from 1934-1962. He had a good relationship with the villagers and was very influential in the community. Many changes were brought to Tununak in the 1950's, who before then remained very traditional in Yup'ik culture.

Today, residents of Tununak still embrace ancestral values, such as subsistence living and native dance. Subsistence activities like seal, whale and bird hunting, and fishing are very popular in the village. Musk oxen also inhabit the island. The Native Village of Tununak is a federally recognized tribe.

Tununak is on a narrow strip of beach land, less than 15 feet above sea level. The village frequently experiences high and low tides. At low tide, the bay becomes a sandbar that stretches from the shoreline to about two to four miles. The seaside and the river can become extremely shallow, making it difficult for boats to get near the village. The village experiences cold temperatures in the winter, averaging from 10°F to 15°F and mild temperatures in the summer, averaging from 40°F to 55°F.

Erosion is an issue along the coast of Tununak. It is caused by storm surges, wind-driven waves, high tides and melting permafrost. Coastline erosion is estimated at one to five feet a year. Riverbank erosion also occurs on the other side of the village, which is caused by seasonal fluctuations in river flows and water levels, flooding, ice jams and melting permafrost. It is estimated that the Tununak River is eroding at a rate of one to two feet a year. The erosion has caused the community to reroute the road and build a partial seawall.

SUBSIDIARY HONORED WITH SMALL BUSINESS ACHIEVEMENT AWARD

Chiulista Services was recently awarded the 2014 Department of Homeland Security's Small Business Achievement Award. The company was recognized for outstanding work in providing full food services for the United States Coast Guard Base in Kodiak.

The annual award recognizes an elite group of businesses for their exceptional contributions to the Department of Homeland Security's mission of ensuring the country is safe and secure against terrorism and other hazards.

Chiulista Services provides remote facility support and management for governmental and commercial entities. In addition to its contract on Kodiak, the company has worked with Donlin Gold, the National Park Service and Yuut Elitnaurviat.

The award was presented in Washington D.C. in April.



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Talent Bank

As we prepare for the relocation of our main Anchorage office in October, we are especially committed to expanding Shareholder benefits and opportunities. Currently, the Shareholder hire rate is at 55 percent at corporate headquarters and an additional three percent are Alaska Native Shareholders and Descendants of other Alaska Native corporations.

If you haven't done so already, fill out a Talent Bank resume on our website. From there we can review your skills and background, and contact you if you meet the minimum qualifications for a job. It is also important to update your Talent Bank profile with current information because your consideration for a position depends on a complete and accurate profile. Preference is given to Calista Shareholders and their Descendants and spouses, and to Shareholders of other corporations.

To fill out or update a Talent Bank application, please visit www.calistacorp.com



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PERSONAL DATA FORM - SEPT/OCT 2014

Shareholder Name _____

New Mailing Address _____

City _____ State _____ Zip _____

Phone _____ SSN _____

Birth Date _____

Would you like Calista to send you new Will forms? Yes No

Calista Shares _____

Village Corporation Shares _____

Please change my address as I have indicated above. I understand that you cannot make address changes without my permission and signature, which I hereby give of my own free will and without constraint. I further authorize Calista and its subsidiaries to share this information.

Shareholder Signature _____

Date _____

Signature of Witness 1 _____

Signature of Witness 2 _____

(Two witnesses are required if Shareholder signs with an "X.")

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