



CALISTA CORPORATION
www.calistacorp.com



Wash hands frequently for at least 20 seconds

STAYING HEALTHY: MESSAGE TO SHAREHOLDERS REGARDING COVID-19 VIRUS

SHAREHOLDERS ENCOURAGED TO EMAIL OR CALL, NOT VISIT

Calista Corporation is closely monitoring the COVID-19 pandemic and adjusting our business practices, travel, and event schedules.

Among the steps taken, we have indefinitely postponed our Board's Shareholder Relations Committee meetings and the regional tribal meeting. Avoiding non-critical travel to the communities in our Region will reduce risks associated with the COVID-19 disease. Calista is doing its part to protect our communities.

It is crucial to understand that many rural Alaska villages do not have running water, reliable internet access, and easy access to hospitals. Furthermore, with a lack of adequate housing, it is difficult for village residents to remain at a distance from ill people who are coughing or sneezing.

This makes it all the more important for all of us to do everything we can to limit the spread of this virus, and to continue advocating for better sanitation, improved infrastructure, housing, and healthcare facilities in our communities.

We strongly encourage all of our Shareholders to love and protect each other by following public health advisories and recommendations from local, state and federal agencies and tribal organizations.

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STORYKNIFE

THE VOICE OF THE REGION

MAR./APR. 2020 • CALISTA CORPORATION NEWSLETTER



Tengluni Cohort at the University of Alaska Anchorage in February.

CALISTA EDUCATION'S TENGLUNI “TAKE WING” PROGRAM SOARS

POSTSECONDARY PROGRAM MAKES COLLEGE CLOSER THAN BEFORE

Calista Education and Culture, Inc. began the Tengluni “Take Wing” [DUHN-loo-nee] Immersion program for students from the YK Delta in January. Tengluni “Take Wing” aims to increase high school graduation rates and postsecondary preparedness. What makes it unique is the way it fosters traditional Yuuyaraq [YUU-yah-hak] values and teachings while providing formal mentoring to navigate the postsecondary education experience. Yuuyaraq translates in Yup’ik to “The Way of Being.”

“TENGLUNI HAS SHOWN ME HOW IMPORTANT IT IS TO KEEP IT GOING NO MATTER HOW FAR I AM FROM HOME.”

- Payton Chanar, high school student from Toksook Bay

The Tengluni program is funded by a federal grant. It was developed in collaboration with Alaska Humanities Forum and in consultation with the Kuspuk, Lower Kuskokwim and Yupiit School Districts. The Lower Yukon School District was recently added as a partner. The program is set to serve 570 high school students in 14 schools throughout the Yukon-Kuskokwim Delta.

Tengluni’s Yuuyaraq Instructor Rachel Nicholai of Napaskiak illustrates the teachings with the simple fact that you must “always be ready.” In Yup’ik, “always be ready” is Upingaurluta [U-bing-NAU-loo-da].

“Our ancestors were always getting ready. They were always ahead of the season in respect to subsistence hunting, fishing and gathering,” Rachel says.

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BOARD MESSAGE: RURAL ALASKA CHALLENGES TO COVID-19

Robert Beans, Board Chair

"MORE THAN 40 YEARS AND 17 BILLION BARRELS OF OIL AFTER ANCSA WAS SIGNED INTO LAW, IT IS WELL PAST TIME FOR CLEAR AND SPECIFIC ACTION BY OUR ELECTED OFFICIALS."

Calista Corporation appreciates the leadership of elected officials, health experts and many others that have guided Alaska and the nation through the novel coronavirus pandemic (COVID-19).

However, many of the guidelines to minimize transmission and to "flatten the curve" are difficult, if not impossible, to put in place across rural Alaska.

Since the days far before Statehood, Alaska Native people thrived on our traditional homelands, in one of the harshest environments known to man. We are survivors. But today's world is much different than days past. A cash economy and high-speed internet has changed the way we live, work and socialize.

While many rural Alaskans enjoy the advantages of urban living, it is easy to see in an emergency those privileges do not benefit Alaskans and rural Americans equitably.

Rural Alaska has not benefited from decades of development compared to Lower 48. American tax dollars have contributed to access and use of clean water, ease of transportation, improved safety, and much more. While we are all seen as equal under the law, citizens in rural Alaska are treated differently and have not received the same benefits of taxes paid.

At breakneck speed, due to COVID-19, the world is again changing before our eyes.

Today, Elderly people are the highest at-risk population to succumb to COVID-19. Our Elders are our culture bearers. Through language and cultural practice, our Elders hold the key to the past, present and future.

Alaska Native people and all Alaska residents should be united in demanding change for our future generations, so we do not open the scars of the 1918 Spanish Flu pandemic. Let's be good neighbors and together demand that history not repeat itself at the expense of our small Alaskan family.

You might ask, why is Calista involved in this discussion? As an Alaska Native Corporation, rather than a Tribal government, we are committed to honoring the mandate given to us under the Alaska Native Claims Settlement Act (ANCSA), to provide and **promote financial and socio-economic benefits** to our Shareholders. The specific word used in ANCSA, "promote," is key when read together with Section 1601(c):

...no provision of this chapter shall replace or diminish any right, privilege, or obligation of Natives as citizens of the United States or of Alaska, or relieve, replace, or diminish any obligation of the United States or of the State or Alaska to protect and promote the rights or welfare of Natives as citizens of the United States or of Alaska.

These 61 words make it clear and inarguable:

ANCs provide benefits that include monetary distributions, internships, hiring preferences, and to promote the social and economic well-being of Shareholders through advocacy and awareness.

The duty to protect and promote the welfare of Natives as citizens—including providing effective infrastructure—are inherent functions of Tribal, state, and federal governments. Calista supports our Tribal governments by helping to bring awareness to these issues of equality and urge the federal government to honor its trust responsibility and obligations to Tribes.

We understand that rural Alaska infrastructure challenges won't be solved anytime soon. However, the Trans-Alaska Pipeline was completed in less than six years, we set foot on the moon in just over eight years. Adhering to well-established environmental protections and utilizing Alaskan ingenuity, rural infrastructure, including water, broadband connectivity, and more could be completed in a similar timeframe.

The United States and the State of Alaska have the capacity and resources to provide the needed infrastructure to rural Alaska. All that is lacking is the political will and an acknowledgment of the urgency of the need. Let's come together now as an Alaskan community to create a safe environment for all.

More than 40 years and 17 billion barrels of oil after ANCSA was signed into law, it is well past time for clear and specific action by our elected officials. When you vote in the next election, please keep the people of rural Alaska in mind and help us craft solutions to the challenges we face as a state and as a nation. God bless us all.

Read the full op-ed at www.calistacorp.com/covid19



PRESIDENTS' MESSAGE: REGIONAL TRIBAL GOVERNMENT

Andrew Guy, President & CEO

"THE BENEFITS OF A REGIONAL TRIBAL GOVERNMENT WOULD ADVANCE THE STANDARD OF LIVING FOR OUR COMMUNITIES, FAMILIES AND OUR PEOPLE."

- Make laws and ordinances for environmental protection and subsistence management
- Protect and regulate natural resources and fisheries
- Support the creation of a tribal land base
- Provide for law enforcement and public safety
- Develop and maintain infrastructure projects like roads, energy, and telecom

The benefits of a Regional Tribal Government would advance the standard of living for our communities, families and our people.

A meeting for Tribes to discuss the Regional Tribal Government has been postponed amid concerns over COVID-19, but we encourage you to continue sending in tribal authorizing resolutions so our planning efforts can continue while we monitor the COVID-19 pandemic and impacts to our state. We will keep you posted on a new meeting date once we know more.

The YK Tribal meeting to vote upon the creation of a Regional Tribal Government will be sponsored by Calista, but only tribal delegates will have the authority to vote on the proposal. Calista looks forward to hosting the meeting and we hope to see you there when you exercise your Tribe's voice!

FROM THE PRESIDENT: COVID-19, THE YK PEOPLE ARE STRONG

The COVID-19 pandemic has created fear and uncertainty.

But we Alaska Natives are strong and resilient, and we will get through this. With our subsistence lifestyle there is no certainty. The berries, birds and seals may not be as bountiful in some years. We currently experience low fish runs. Yet we have adapted. We have grown.

We will survive this pandemic. Follow the guidelines from the Centers for Disease Control and Prevention. Support each other by checking on your neighbors, from at least six feet away. Continue eating our traditional foods, which provide some of the best nutrition in the world.

Together, we will be stronger.

YULISTA SUBSIDIARY RECEIVES \$20 MILLION PROJECT ASSIGNMENT FROM U.S. AIR FORCE

YULISTA NOW HOLDS 50 PERCENT MARKET SHARE OF THIS WORK, NATIONWIDE

Calista Corporation subsidiary Yulista Support Services has been competitively awarded a \$20 million task order that expands its market share in calibrating and repairing test equipment at U.S. Air Force bases.

The new task order increases Yulista's market share in running Precision Measurement Equipment Laboratories (PMELs) throughout the United States. With this strategic win, Yulista now manages 16 PMEL labs, or 50 percent of all PMEL facilities. Each site has a negotiated union contract.

"We are very proud of the accomplishments made in this business area over the past three years and look forward to continued program success as we support the Air Force warfighter," said Josh Herren, president and chief executive officer of **Yulista Holding LLC**.

The task order results from an Air Force contract award in 2017 covering 32 PMEL labs nationwide. This federal contract was awarded to multiple companies, including Yulista, which competes with the other companies for task orders. The new task order awarded to Yulista is for four labs: McConnell AFB in Kansas, Moody AFB in Georgia, Tyndall AFB in Florida, and Offutt AFB in Nebraska.

Yulista Support Services currently has employees in 20 states. Its capabilities include aircraft maintenance and modification, shipboard operations/maintenance, critical communication equipment installation, and calibration and repair of Air Force equipment.



"WE ARE VERY PROUD OF THE ACCOMPLISHMENTS MADE IN THIS BUSINESS AREA OVER THE PAST THREE YEARS AND LOOK FORWARD TO CONTINUED PROGRAM SUCCESS AS WE SUPPORT THE AIR FORCE WARFIGHTER."

- Josh Herren, Yulista Holding President/CEO

STAYING HEALTHY: MESSAGE TO SHAREHOLDERS REGARDING COVID-19 VIRUS

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In order to best serve our Shareholders, we are asking that Shareholders to utilize **digital services (MyCalista.com)**, email or call with questions.

Shareholder@calistacorp.com or 907-275-2801

FEDERAL CORONAVIRUS AID PACKAGE APPROVED

Provisions Include:

- \$300 million in direct aid to fishermen nationally, including for subsistence and charters, that are hit by market or other impacts from COVID-19. Fishing communities and businesses are also eligible.
- \$150 billion for state and local governments. Each state receives at least \$1.25 billion.
- \$150 billion to help hospitals and other providers as they fight the virus.
- \$8 billion for tribes, including some funds to address medical needs. Alaska has more tribes than any other state.

For more information: <https://www.bia.gov/covid-19>



ALL HOUSEHOLDS

- Clean hands at the door and at regular intervals
- Avoid touching your face and cover coughs/sneezes
- Disinfect surfaces like doorknobs, tables, handrails, etc.
- Increase ventilation



HOUSEHOLDS WITH VULNERABLE MEMBER

Significant underlying conditions include heart, lung, kidney disease, diabetes; and conditions that suppress the immune system

- Have the healthy people in the house conduct themselves as if they were a significant risk to the person with underlying conditions.
- If possible, provide a protected space for them
- Ensure all utensils and surfaces are regularly cleaned



HOUSEHOLDS WITH SICK MEMBER

- Give sick members their own room if possible, keep the door closed.
- Have only one family member care for them.
- Consider providing additional protections or more intensive care for household members over 65 or with underlying conditions.

LEADERS FROM THE REGION

CARLENE (LISKEY) LIESCH, ALASKA EXCEL INSTRUCTOR



Carlene (Liskey) Liesch,
Calista Shareholder and Instructor at Alaska EXCEL

"IF YOU DON'T WORK FOR THE THINGS YOU WANT, YOU'LL NEVER HAVE ANYTHING, MY PARENTS TOLD ME. THEY WOULD MAKE AN EXAMPLE OF PEOPLE WHO HAD TO BUY DRY FISH FROM US IN THE WINTER BECAUSE THEY DIDN'T WORK HARD ENOUGH OVER THE SUMMER MONTHS."

- Carlene (Liskey) Liesch, Alaska EXCEL Instructor

Carlene (Liskey) Liesch of Tuluksak grew up fishing, hunting and berry picking with her family. One lesson from her mother and father that always stuck with her over the years is the need to work for what you want.

"If you don't work for the things you want, you'll never have anything, my parents told me. They would make an example of people who had to buy dry fish from us in the winter because they didn't work hard enough over the summer months," Carlene says. "That always stuck in my mind when it seemed to get too hard."

Carlene is currently the Lead Instructor for Foundational Sessions at Alaska EXCEL. She's also the Emergency Trauma Technician and CPR instructor and a State of Alaska EMT-1. Carlene pushes her students to further their education and pursue their own path in life.

"School teacher turnover in the villages makes the education out there poor and inconsistent. When I was in high school, we had a new teacher every year, and it felt like we ended up learning the same thing every year," Carlene says. "A lot of what I do is motivating and coaching them to build confidence in themselves, because I know where they come from."

Carlene began to pursue her career in 11th grade through an emergency trauma technician session in Aniak. She became inspired to obtain an Associates of Applied Science in Paramedicine through the University of Alaska Fairbanks and work in the medical field.

Carlene gained her EMT-1 certification from Alaska EXCEL, then completed her AAS degree from UAF in two years. She even interned out of state in Utah as a lead paramedic.

"It feels rewarding to have completed my education goals, and it's a confidence booster," Carlene says. "It was very tough going through these programs coming from a small village, and the challenges we had to go through and overcome."

Carlene is now a champion for the programs Alaska EXCEL has to offer. She says Alaska EXCEL is beneficial for students—especially those from rural Alaska—because it exposes them to different training and career paths outside of college.

"College isn't for everyone," Carlene says. "To advance in your career, you have more options than just college. You can pursue vocational training like AVTEC or Job Corps."

Alaska EXCEL works to make students employable right out of the program with certifications.

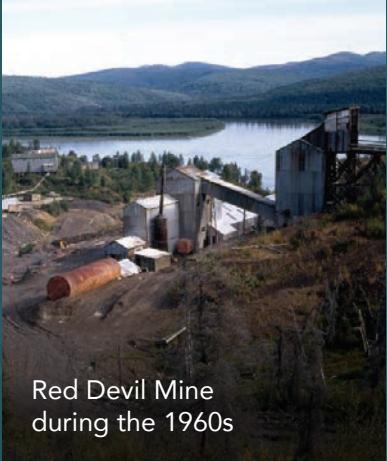
"There are many options we expose the students to," Carlene says. "We show them the opportunities they have at their fingertips to help them be successful in not only Anchorage or Fairbanks, but within their own communities. This provides them with a great opportunity to gain employable skills and learn to be leaders in their own village."

RED DEVIL: A MINE BUILT BEFORE ENVIRONMENTAL LAWS

SHAREHOLDERS ENCOURAGED TO PROVIDE INPUT

Located on federal lands in the Calista Region, the Red Devil mercury mine is a living reminder of business practices before modern environmental laws and current mining practices.

"The mines of that era, they were all abandoned when they stopped making money. It's what people did," says Bob Loeffler, a former state official who helped regulate Alaska's mining for 10 years beginning in the mid-1990s.



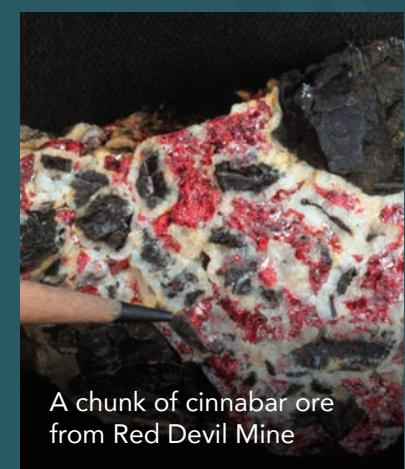
Red Devil Mine
during the 1960s

CALISTA ENCOURAGES SHAREHOLDERS WHO LIVE, WORK AND SUBSIST IN THE RED DEVIL AREA TO LEARN MORE AND WEIGH IN ON THE PLAN.

The Red Devil Mine operated in the middle Kuskokwim River region from 1939 to 1971. The mine shut down when mercury prices dropped. Then it was abandoned. The operator left behind buildings and equipment and piles of tailings, waste rock, and petroleum-contaminated materials.

At the time, no laws required the Red Devil operator to behave differently. Congress passed the **Clean Water Act in 1972** and four years later, passed the **Federal Land Policy and Management Act**, which regulates activities on federal lands, including reclamation—basically, cleaning up and rehabilitating land after mining. In 1991, the Alaska Legislature passed a law requiring reclamation on state, federal and private lands.

After decades of prior cleanups and studies at Red Devil, the U.S. Bureau of Land Management is seeking public input on a site-wide cleanup plan to address the remaining risk of exposure of wildlife and people to heavy metals or leakage of heavy metals into nearby waterways.



In the Calista Region, the BLM is planning a series of public meetings in communities along the Kuskokwim River, from Sleetmute to the Bethel area, to discuss its preferred cleanup alternative. Currently, those meetings are on hold due to the COVID-19 pandemic.

The BLM's preferred alternative poses complex questions for landowners and residents in nearby communities. For instance,

what's the safest way to dispose of or isolate the materials? And what is necessary for effective long-term monitoring?

Calista encourages Shareholders who live, work and subsist in the Red Devil area to learn more and weigh in on the plan. This 26-page plan, once finalized, will determine what the BLM will do at Red Devil.

Could something like Red Devil happen again?

The most recent example of what happened when a significant mine was abandoned in Alaska is the closure of the **Illinois Creek gold mine**.

Illinois Creek was one of the first large mines permitted in Alaska. In 1998, the owners of the open pit, cyanide heap-leach mine about 50 miles southwest of Galena went bankrupt.

At the time, state law required mines to post a reclamation bond, but the bond didn't have to cover the total cost of closure. Due in part to the Illinois Creek mine bankruptcy, the law was revised to require full bonding for mine closure in 2014.

The bond for Illinois Creek was too small to fully cover the cleanup costs. Nevertheless, the abandoned mine did not suffer the same fate as Red Devil.

Instead, the remaining gold was mined by a company through a lease to the State of Alaska, and the revenue was used to cover the reclamation costs. **All of the buildings and equipment were removed, and the mine was fully reclaimed—including the tailings and waste rock.**

"We were able to reclaim Illinois Creek without a dollar of public money, and it has a trust fund of \$1 million to monitor it for 30 years and fix something if it goes wrong," says Loeffler, who ran the Alaska Department of Natural Resources' Division of Mining, Land and Water at the time.

Today, it's still possible to tell that there was a mine at Illinois Creek if you fly over it. However, the mine site is now fully reclaimed and covered in alder.

Fifteen years after post-closure water quality monitoring began, **no concerns over adverse impacts to water quality have arisen at the closed mine**, according to the Alaska Department of Environmental Conservation. The Red Devil Mine is a reminder of why we have created federal and state environmental laws and monitoring. The Illinois Creek mine helps demonstrate how those laws work in practice.

DID YOU KNOW?

- While mercury was the main product of the Red Devil Mine, two naturally occurring elements, arsenic and antimony, also became concentrated in certain areas at Red Devil through the mining and extraction process. Of these, arsenic is considered to pose the highest human health risk, due to high concentrations in soil and sediment.
- The Middle Kuskokwim River area is a historic mining district with naturally high concentrations of mercury, arsenic and antimony and in bedrock, soil and sediment.
- The state maintains a mercury consumption advisory for northern pike and burbot in the Middle Kuskokwim River, but research indicates the high mercury concentrations in Middle Kuskokwim fish are from other sources, and not connected to the Red Devil Mine.
- The BLM draft cleanup plan describes seven different cleanup alternatives. The agency's preferred alternative would cost an estimated \$27.8 million. The most expensive alternative is estimated to cost nearly \$200 million.

SOURCE: U.S. Bureau of Land Management.

CALISTA CORPORATION ANNOUNCES CALISTA CLICK CONTEST WINNERS FOUR SHAREHOLDERS EACH WIN A NEW UNLOCKED IPAD

Calista Corporation announced the winners of the 2020 Calista Click Contest. Four Shareholders won a new, unlocked 9.7" iPad with an approximate retail value of \$559. Eligible Calista Shareholders are those at least 18 years of age with a valid email address.

THE CONTEST WINNERS ARE AS FOLLOWS:

- **Amanda Mallar** with village ties to Aniak
- **Dorena Muchmore** with village ties to Hooper Bay
- **Margaret Hobbs** with village ties to Mekoryuk
- **David Cartier Sr** with village ties to Pilot Station

Shareholders were able to earn up to three entries to the contest. Shareholders earned entries by registering at MyCalista.com, opting for electronic Storyknife newsletters, or opting to receive Annual Meeting materials electronically. All entries properly completed by February 29, 2020, were entered into the drawing. Eligible Shareholders who completed entries prior to the Calista Click Contest were automatically entered.

Each Annual Meeting packet uses about 100 pages of paper. Nearly 500 Shareholders opted for electronic Annual Meeting materials during this contest. This **reduces paper use this year by over 45,000 pages**.

If 2,000 Shareholders opt for electronic Annual Meeting materials delivery, that would save about one ton of paper. Shareholders can still opt in at: www.calistacorp.com/electronicdelivery

Quyana cakneq for saving trees for maqiius!

CALISTA EDUCATION'S TENGLUNI "TAKE WING" PROGRAM SOARS POSTSECONDARY PROGRAM MAKES COLLEGE CLOSER THAN BEFORE

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"That's what I teach them, you have to get ready for a job or career in your life. Some day they will be Elders and leaders in their own communities."

The Yuuyaraq lessons are grounded in the principles of the Yup'ik culture known as Qanruyutet [Kahn-YU-yu-tet] or "the teachings." Rachel says "the teachings" revealed that people in the past respected every living thing.

"Whatever was taught in the past, still holds skills they can use to be successful," Rachel says. "In the past they respected everything—humanity, spirituality and the land. Everything is connected through the teachings."

Alaska Humanities Forum Youth Program Manager Chuck Herman of Bethel joined the group in Anchorage for a tour of the University of Alaska Anchorage among other campuses in February. The first cohort of the program was made up of 22 students from the Kuspuk, Lower Kuskokwim and Yupiit School Districts.

"This is a great program that brings high school juniors from all over the YK Delta into Anchorage, Bethel, Kenai and Seward to work on both postsecondary opportunities and Yuuyaraq," says Chuck. "We're really trying to bring both aspects together. We want to show that Yuuyaraq—the way of being—fits in to postsecondary education."

Logan Paul of Kipnuk joined the Tengluni program this year and is interested in gaining vocational training after graduating.

"Take Wing taught me about Yuuyaraq and how we live, and how we used to live," Logan says. "At UAA, I've learned about joining college and the many scholarship opportunities there are."

Casey Igurak of Kwigillingok is a high school junior interested in pursuing a mechanical engineering degree.

"The Tengluni program showed me that there are many opportunities after high school. There are many places we can attend college," Casey says. "Sharing this experience with other students from near our area also felt good because it prepared us to meet other people when we come to college."

Payton Chanar of Toksook Bay says she's gained knowledge of not only postsecondary opportunities, but the knowledge of what is important in her culture.

"I really want to thank Tengluni for giving me the opportunity to be part of this program," Payton says. "The Tengluni program has been helpful for my future. It's taught me a lot about Yuuyaraq—our way of life. Tengluni has shown me how important it is to keep it going no matter how far I am from home."

STORYKNIFE

THE VOICE OF THE REGION

Yaarvin



OWN YOUR FUTURE
Become a Shareholder.

WWW.CALISTACORP.COM/ENROLL

HELP STOP CORONAVIRUS



Wash your hands often



Cough into your elbow or a tissue



Don't touch your face



Feel sick?
Stay home

FOR SHAREHOLDERS

Use the free and secure service: MyCalista.com

Send questions via email at shareholder@calistacorp.com or by calling 907-275-2801

Enrolling to become a Shareholder? Enroll online at Enroll.MyCalista.com

www.CalistaCorp.com/COVID19



PERSONAL DATA FORM - MAR./APR. 2020

Shareholder Name _____

New Mailing Address _____

City _____ State _____ Zip _____

Phone _____ Last 4 SSN _____

Birth Year _____

Would you like Calista to send you new Will forms? Yes No

Calista Shares _____

Village Corporation Shares _____

Please change my address as I have indicated above. I understand that you cannot make address changes without my permission and signature, which I hereby give of my own free will and without constraint. I further authorize Calista and its subsidiaries to share this information internally and in accordance with law.

Shareholder Signature _____
(Two witnesses are required if Shareholder signs with an "X.")

Date _____

Signature of Witness 1 _____

Signature of Witness 2 _____

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