



CALISTA CORPORATION
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July 10, 2020

To the Leaders of the Yukon-Kuskokwim Delta Region Tribal Governments

Re: *New Approach to Forming a Regional Tribal Government*

Dear Tribal Leader:

For many years, the People of the Yukon-Kuskokwim Delta Region have considered the question of whether to form a Regional Tribal Government (RTG). Several options for doing this have been considered, but the goal of achieving a regional government to unify our People has remained elusive. Earlier this year, an in-person meeting of Tribal leaders was scheduled to be held in Anchorage. Due to the Coronavirus pandemic, that meeting was postponed indefinitely. This letter invites you to consider a new approach to forming the RTG.

The previous RTG approach involved Tribal governments sending a delegate to attend an in-person meeting to discuss and decide whether to adopt the RTG constitution. Instead, we believe the best path forward, in light of COVID-19, is for the Tribal governments to vote by Tribal Resolution to approve or oppose the proposed *Yukon-Kuskokwim Delta Regional Tribal Government Constitution* (Enclosed). If a significant number of YK Tribal governments support formation of the RTG, then the first RTG meeting can be convened to select an interim Regional Tribal Council and begin its work on behalf of the People of our Region.

**ATTACHED IS A DRAFT RESOLUTION (OF SUPPORT OR OPPOSITION)
TO FORM THE REGIONAL TRIBAL GOVERNMENT. WE ASK THAT YOUR
TRIBE CONSIDER AND VOTE ON THE RESOLUTION AND
SEND IT BACK TO US NO LATER THAN SEPTEMBER 1, 2020.**

As a reminder of how much progress has been achieved thus far, five years ago, Calista Corporation convened a Regional Committee to explore the issue of forming the RTG. The Committee, comprised of 100 delegates from around the Region, considered several options including formation of a regional borough under Alaska state law. By a significant majority, the Regional Committee voted to create a Regional Tribal Government. A draft constitution was sent to every Tribal government in the Region for consideration. Some supported it, but others found it to be too complicated. Other Tribes decided to work together to form a regional government called Nunavut Alaska, but that effort has been limited.

This approach to formation of a Regional Tribal Government is simpler than the effort five years ago with an RTG of limited powers that are not intended to infringe upon

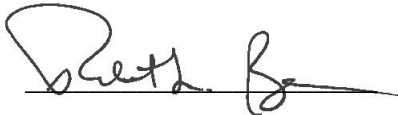
the sovereignty or interfere with the powers of any tribal government within the region. Once the RTG is formed, we believe federal and other funds can be identified that would bring new financial resources to the Region and not harm the current federal funding stream the tribal governments and nonprofit associations are entitled to receive.

The Coronavirus pandemic has highlighted the challenges facing our People and our Region. No government has all the solutions, but there are some problems beyond the ability of any one tribal government to handle that require region-wide unity and authority to achieve lasting solutions. In fact, we believe that a widely accepted Regional Tribal Government would create new opportunities for individual Tribal governments to work better together to help our People and improve social service delivery. A unified Tribal Government could strengthen Tribes and rural communities, create local jobs, reduce the cost of living, improve public safety, and expand the voice and political influence of the YK Delta People.

This is an exciting opportunity and we hope you will support Calista's efforts to help the People of our Region. If you have questions, please contact the Calista Government Relations Department by email: kwilliams1@calistacorp.com or our **fax number is (907) 562-0026**.

Quyana!

Sincerely,

A handwritten signature in black ink, appearing to read "Robert Beans", written over a horizontal line.

Robert Beans, Chairman, Calista Corporation