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VOTING.**

CALISTA'S PAEC ENDORSEMENTS Q&A WITH THE CANDIDATES

Calista Corporation's **Public Advocacy and Engagement Committee (PAEC)** announced its first endorsements ahead of the 2020 General Election in August. The process for making the political endorsements included hours of candidate interviews, and then conversation and debate among members of Calista's non-partisan PAEC, composed of Calista Shareholders.

Current members are Robert Beans (PAEC Chair), Johnnie Evan, Earl Samuelson, Willie Kasayulie, Dora C. Moore, Fred Phillip, Andrew Guy, and Thom Aparuk Leonard.

"After conducting interviews and doing exhaustive research, we believe the endorsed candidates will best represent our Shareholders' interests," said Robert Beans, PAEC Chair.

The U.S. Congressional endorsements are:

- **U.S. Senate, Alaska: Senator Dan Sullivan**
- **U.S. House of Representatives, Alaska: Congressman Don Young**

The following questions were asked of each candidate separately:

PAEC: Regional Tribal Government – There is an effort in the Y-K Region to form a Regional Tribe to represent the 56 federally recognized Tribes in the YK Delta. Would you support the effort, and do you think it would benefit the Region?

Senator Sullivan: I am aware of the existence of this effort. It is my understanding that this has been a long-time effort that has recently seen new life. I support creative, locally driven solutions that bring people together. I would like to hear more about these efforts moving forward.

In addition to strongly supporting ANCs, I have also been a strong supporter of Alaska Tribes

continued on page 7

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THE VOICE OF THE REGION

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SEPT/OCT 2020 • CALISTA CORPORATION NEWSLETTER



Martin B. Moore Sr., Emmonak City Manager (second from left) with work crew (July 2020).

EMMONAK PORT PROJECT SEEKS REGIONAL BENEFITS

PARTNERSHIPS KEY TO SUCCESSFUL CONSTRUCTION START

For years, Lower Yukon River communities have coped with inadequate port facilities. Riverbank erosion, dust, and challenging offloading in Emmonak have vexed local residents, workers, and vessel operators alike.

**"WE'RE AHEAD OF SCHEDULE
SO WE'RE VERY HAPPY."**

– Martin B. Moore, Sr.,
Emmonak City Manager

Emmonak is the transportation hub for 13 communities. Most major freight arrives by barge or air in Emmonak and is then delivered to the other villages.

In addition, the regional commercial fishing industry, which supports hundreds of workers in the villages, uses the port to launch and windup their vessels.

For nearly a decade, Calista Corporation advocated alongside local leaders and other regional partners to secure new port infrastructure in Emmonak.

Their efforts bore fruit in 2018 when Alaska's Congressional delegation announced a \$23.1 million federal transportation grant to pay for a permanent dock, barge/landing craft ramp, and repairs and dust control on nearby service roads in Emmonak. The Yukon Delta Fisheries Development Association committed \$1 million as a cash match to the project.

The port project will improve worker safety by allowing barge side tie-up and crane offloading of smaller cargo, and safer offloading of heavy equipment and large-volume shipments. The project will also reduce exposure of the existing riverbank to further erosion. Community leaders are optimistic that improved barge landing facilities will attract marine shipping companies and continued economic growth in the Region.

continued on page 3



Robert Beans, Board Chair

BOARD MESSAGE: MAKE A CHOICE. USE YOUR VOICE.

Robert Beans, Board Chair

We as Alaska Native people have a long history of providing for our families and leading by example. Hunting, fishing, and berry-picking happens every year and is passed on from generation to generation through active participation. We lead by example.

Government starts at home and our communities thrive when you lead by example. The simple act of mending a fishing net allows the Youth to become self-sufficient and gives Elders a chance to teach how things are done.

Doing your part in registering, voting, and making your voice heard fulfills our civic duty as Alaska Native people, it also effects actions that can improve the lives of our families. To honor our Elders and Native Leaders who persevered and made it possible for us to vote today, we must participate.

To lead by example, we must use our voice and vote in the General Election. You can choose between several methods of voting this year, but we must take action to make that choice.

Do not let COVID-19 keep you from voting this year, apply for your mail-in ballot today. All the options and rules can be found on the State of Alaska website (elections.alaska.gov).

“DOING YOUR PART BY REGISTERING, VOTING, AND MAKING YOUR VOICE HEARD FULFILLS OUR CIVIC DUTY AS ALASKA NATIVE PEOPLE.”

VOTING DEADLINES

See the list of voter deadlines for the upcoming General Election.



October 4

Voter Registration Deadline

October 9

Target date for State of Alaska to mail absentee ballots

October 19

Date voters can apply for an electronic transmission ballot to be returned by fax or mail

October 24

Deadline to receive absentee ballot applications

November 3

ELECTION DAY – Deadline for absentee ballots to be returned by mail and by electronic transmission



Andrew Guy, President and CEO

PRESIDENT'S MESSAGE: CALISTA'S PUBLIC ADVOCACY AND ENGAGEMENT COMMITTEE

Andrew Guy, President and CEO

The **Public Advocacy & Engagement Committee (PAEC)** seeks to increase the political influence of **Calista Corporation** and its Shareholders through expanded advocacy, public and Shareholder education, voter mobilization, and political support for the people of the YK Region.

For the 2020 General Election, Calista's PAEC endorses to U.S. Senate: **Senator Dan Sullivan**; and to the U.S. House of Representatives: **Congressman Don Young**.

Additionally, the PAEC **opposes Ballot Measure 1**. If Ballot Measure 1 passes, Calista could lose business, contracts, and revenue, negatively impacting our ability to hire staff and offer meaningful benefits to our Shareholders.

Increased taxes on oil would limit the oil and gas industry's ability to afford and award service contracts to businesses, including Calista's construction, transportation, and oil field service companies. The measure is not in Calista's best interest, and we are publicly opposing it.

These endorsements align not only with our corporate goals, but also with Calista's core traditional values and the general wellbeing of our Shareholders and the YK Region as a whole.

The endorsement process took hours of candidate interviews, discussion, and debate among members of Calista's non-partisan PAEC, made up of Calista Shareholders.

Our endorsements seek allies in elected officials who support economic growth that expands Shareholder benefits including jobs, workforce development, and distributions. Still, our endorsements only make an impact when you exercise your right to vote.

Make a plan on how, when, and where you will vote. Decide if you will vote early, by absentee ballot, or in person. Whichever method you choose, show up to vote and be an example for our Youth.

Make your voice heard to help improve the social conditions of the people of the YK Region. I vote to honor our Native Leaders and Veterans who fought so hard for the progress we see today. Quyana!

This communication was paid for by Calista Corporation, 5015 Business Park Blvd., Suite 3000, Anchorage, Alaska 99503, Andrew Guy, President/CEO. "I, Andrew Guy, approved this message."

CECI MENTORSHIP DIRECTOR TAKES STUDENTS UNDER HER WING

ASHLEY JOHNSON, LEADERS FROM THE REGION

“My biggest challenge when I was going for my degree was homesickness, but I was able to overcome it with the support and encouragement from my family,” says **Ashley Johnson**, a Calista Shareholder who grew up between Bethel, Emmonak and Pitka's Point.

Ashley Johnson is the **Calista Education and Culture, Inc. (CECI) Mentorship Director** for the **Take Wing “Tengluni”** Program. Ashley hopes to provide the same type of support and practical guidance to help students achieve their education goals.

“I was in their shoes, trying to decide how to pursue my education after high school. I want to tell them my story, how I overcame homesickness and put my education first,” Ashley says.

CECI partnered with the **Alaska Humanities Forum** and school districts in the YK Region to provide students with postsecondary opportunities to attain their education goals while staying connected to their Yup'ik culture.

A few of Ashley's favorite traditional activities include subsistence hunting and fishing, along with traditional dancing with her families in Emmonak and Pitka's Point.

As the Mentorship Director, Ashley will inform students of opportunities that match their interest, assist with research on specific programs, colleges, and trade schools, and help navigate the FAFSA, admissions, and scholarship applications.

“If a student has a goal to get a bachelor's degree in science, then I want to be there for them,” Ashley says. “What they're working on right now can be hard and stressful, but if they keep pushing for their educational goal, it will all be worth it in the end.”

There are currently 49 students in the Take Wing “Tengluni” program. Ashley will check-in with students monthly. Each student

“I WAS IN THEIR SHOES, TRYING TO DECIDE HOW TO PURSUE MY EDUCATION AFTER HIGH SCHOOL. I WANT TO TELL THEM MY STORY, HOW I OVERCAME HOMESICKNESS AND PUT MY EDUCATION FIRST.”

– Ashley Johnson, Calista Shareholder and CECI Take Wing “Tengluni” Mentorship Director



Ashley Johnson, Calista Shareholder and CECI Take Wing “Tengluni” Mentorship Director

will review a mentorship plan established at the start of the program. The plan will track the student's progress month-to-month. CECI is currently recruiting for a second Mentorship Director to provide even more one-on-one support for students.

“One college application can be a very daunting task to complete, but once you've completed the first application, it should be much easier for the next. You will already have the documents ready,” Ashley says. “I had peers also completing college applications, and I had family to help me through the application process—something I hope to provide for our students.”

CALISTA EDUCATION AND CULTURE, INC.



Calista Education and Culture, Inc. (CECI) was established in 1980 as an Alaska Native-owned 501(c)(3) nonprofit organization providing educational scholarships to **Calista Corporation** Shareholders and Descendants.

Recruitment for 50 new student immersion participants in **Cohorts 3 & 4** begins **February 1, 2021** and will be open to students currently in their junior year enrolled in the **Kuspuk, Lower Kuskokwim, Lower Yukon and Yup'it School Districts**. Students can apply to Take Wing “Tengluni” at: <https://www.akhf.org/teng>.

EMMONAK PORT PROJECT SEEKS REGIONAL BENEFITS

continued from page 1

PARTNERSHIPS KEY TO SUCCESSFUL CONSTRUCTION START

Project equipment and materials began arriving by sea this summer. Road repairs are underway this fall, and dock construction is scheduled to begin in early spring.

“We're ahead of schedule so we're very happy,” says Emmonak City Manager Martin B. Moore, Sr.

Joan Herrmann, who has provided grant administration for the project, shared the following advice for other small YK communities that would like to pursue regional infrastructure projects.

“Projects work best as part of a long-term strategic plan with a regional outlook. There are many needs in our communities, so including all stakeholders and agreeing on priorities is important. Make the most of your relationships with other communities, government agencies, local business, and non-government organizations to form a plan that benefits everyone. It is worth taking the time to ensure everyone is on board. Be patient and keep moving forward.”



The barge arrived in Emmonak with heavy equipment, mobile office, and trucks needed for the project (July 2020).

Quyana to all who have supported this project, including the Emmonak Tribal Council, Chuloonawick Native Village, the State of Alaska, U.S. Army Corps of Engineers, Association of Village Council Presidents, Kwik'Pak Fisheries, Alaska Village Electric Cooperative, Northern Economics, and Yukon-Kuskokwim Health Corporation.

OUR HOME IS HERE

Calista Corporation's Top Priority for the Donlin Gold Project is to Protect Fish and Our Subsistence Way of Life

LEARN MORE AT CALISTACORP.COM/OURHOMEISHERE

Calista Corporation owns the mineral resource at the Donlin Gold Project. Through our direct oversight, we take an active role in project decisions.

The Donlin Gold Project is carefully designed to protect our subsistence resources and support our traditional way of life. Here are some important facts that help illustrate why Calista supports the project.

Environmental Protection

- Our top priority for the Donlin Gold Project is protecting fish and our subsistence way of life.
- Modern Alaska mines operating today have a strong track record for protecting and in several cases even enhancing local fisheries.

Your Input Matters

- Since 2004, Calista's Shareholder Relations Committee has held more than 200 meetings in the Yukon-Kuskokwim Region to discuss Donlin and other topics important to Shareholders.
- Since 2011, Donlin has hosted more than 300 meetings, not including public meetings related to public comment periods for its permits.
- Input received from Calista Shareholders and YK communities resulted in Donlin revising its project design to reduce barge traffic by adding a natural gas pipeline and address concerns about mine tailings.
- Subsistence knowledge and participation from Shareholders are a required component of project monitoring and oversight.¹ We work with Donlin to ensure this requirement is being fulfilled.

Modern Mining and Fish Protection

- Decades of safe and successful open-pit operations at Alaska's Red Dog and Fort Knox mines have protected and enhanced local ecosystems.

- Due to Red Dog's modern water treatment, water quality improved and Dolly Varden trout moved upstream, colonizing a local stream immediately below the mine.
- The Fort Knox gold mine, opened in 1996, created a wetland complex in an area that had been disturbed by historic mining and established self-sustaining healthy fish and wildlife populations immediately downstream of its operations.²



- Donlin is required to discharge water that meets the most stringent water quality standards, resulting in discharges that are cleaner than natural downstream water quality.
- Donlin has committed to restore 1.5 miles of stream impaired by historic placer mining in the upper Crooked Creek watershed, providing accessible habitat for resident fish and coho salmon.
- The State of Alaska requires extensive aquatic monitoring for large mines, providing a continual checkup on high-value species and overall ecological indicators. Donlin has begun monitoring this year—many years before any mining begins. The findings will be published for public review annually.

Not All Dams are the Same

- Alaska's two large surface mines (Red Dog and Fort Knox) have highly regulated modern dams that demonstrate every day that we can prevent the serious failures that have occurred in less-regulated areas of the world.
- Donlin is using the safest dam construction method (downstream design) which features a wider and more stable "pyramid" structure built entirely on solid bedrock.

- No significant accidents have occurred worldwide with the downstream type of tailings dam design selected for the Donlin Gold Project.
- Donlin has also proposed an impermeable liner beneath the tails (not required by regulation) as a best practice for controlling any potential for unintended leakage from the facility.
- Recent social media posts with alarming pictures of tailings accidents show dams that did not use the downstream design. Often, those projects used inherently unstable materials below the dam or as part of the dam foundation.
- Before, during and after construction, Donlin must undergo rigorous dam safety reviews, continuous monitoring and inspections by the operator, the Engineer of Record (EOR) and the State of Alaska Dam Safety team to verify safety, stability and compliance.



Thriving Communities

- Donlin Gold is an opportunity to strengthen our communities—reducing unemployment and providing cash income necessary to continue our subsistence lifestyle.
- The project requires building robust infrastructure (gas pipeline and broadband) that provide an opportunity to reduce the costs of energy, goods, and services in our communities.

Hiring Preference for Shareholders, Descendants, and Their Families

- Donlin Gold's lease with Calista requires a hiring preference at the mine site for Shareholders and their families.
- The project prioritizes hiring from the YK Region and achieved an 80% local hire rate for Donlin work crews in the current year.

- Donlin Gold offers many opportunities for living-wage jobs in our Region on a rotational basis, providing extended periods of time at home to carry out our subsistence lifestyle.
- The estimated five years of construction and 27+ years of operation can provide employment for several generations of Shareholders and their families.

Donlin's Benefits to All Alaska Native Shareholders

- Donlin Gold funds scholarships, vocational training, and many other services to Shareholders in the YK Region. It currently pays "advance" royalties that also benefit Calista Shareholders and their families.
- Royalties from future gold production will be shared with all Alaska Native Corporations (ANCs), including Village Corporations in our region and statewide.³
- Donlin Gold is the next known opportunity to continue sharing a vital source of income—7(i) and 7(j) payments from Native-owned lands—among ANCs and their Shareholders.

"CALISTA CORPORATION'S PRIORITY IS SUPPORTING SHAREHOLDERS BY PROTECTING OUR LAND, OUR TRADITIONAL WAY OF LIFE AND PROMOTING ECONOMIC OPPORTUNITIES THAT BENEFIT OUR PEOPLE."

— Robert Beans, Calista Corp. Board Chair

- Mining at NANA's Red Dog Mine is expected to end within 10 years.
- Seven of every 10 dollars provided to Village Corporations through 7(j) payments between 2015 and 2018 came from revenues from Red Dog revenues.⁴
- More than half of Village Corporations surveyed are reliant on these payments.⁵ ANCs and Village Corporations statewide need to be thinking about subsequent projects that could help replace this revenue when it ends.

1: Donlin Final Environmental Impact Statement, Chapter 5, Table 5.2-1

2: Red Dog and Fort Knox examples based on Alaska Department of Fish and Game monitoring data.

3: ANCSA Section 7(i) & (j)

4: ANCSA Regional Association reports

5: ANVCA annual member surveys

CALISTA PARTICIPATES IN ECONOMIC DEVELOPMENT PLANNING FOR YK REGION

YUKON KUSKOKWIM COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY

Calista Corporation executives and workforce development staff virtually met with other Yukon Kuskokwim businesses and nonprofits in early August to discuss economic development in the YK Region.

The **Yukon Kuskokwim Comprehensive Economic Development Strategy (CEDS)** is the guiding document for economic development in the region and is reviewed on an annual basis to check on progress, changes and possible improvements.

CEDS envisions a strong, innovative and self-reliant YK economy but that requires investing in many areas including:

- an educated and well-trained workforce
- infrastructure expansion
- adequate housing
- improved public health and safety
- support for local businesses
- climate adaptation

As a source of significant future employment in the Region, the Donlin Gold Project is a critical component of the CEDS document.

The Donlin Gold Project is also part of CEDS because it requires building a natural gas pipeline and fiber optic corridor, which provide opportunities for broadband and affordable energy expansion to YK communities, says Tisha Kuhns, Calista Corporation VP of Land and Natural Resources.

Key topics that captured attention during the August CEDS committee meetings included climate adaptation, transportation,



and subsistence. Committee members highlighted the importance of youth involvement in these efforts, Kuhns says.

Regarding climate change, CEDS participants discussed how they can support the 28 YK communities facing the highest risks from shoreline erosion and melting permafrost.

Before a Tribe can apply for hazard mitigation funding through the Federal Emergency Management Agency it must complete a risk assessment and climate adaptation plan. Most of the 28 communities have not yet completed a risk assessment. The CEDS partners set a goal to complete six assessments in the next two years, Kuhns says.

Subsistence was also a key topic during the meeting. Donlin Gold and Calista staff announced they are planning to launch a Subsistence Committee to provide input to Donlin Gold, Calista, and The Kuskokwim Corporation. Local community members with subsistence knowledge will be able to apply for seats on this advisory committee. Kuhns says the committee is under development and to stay tuned for a future announcement.

The **2018-2023 CEDS** is available for review at www.avcp.org. To receive audio and video recordings from the August session, contact Shelly Wade of Agnew::Beck Consulting at shelly@agnewbeck.com.

BRICE DEVELOPS INNOVATIVE DREDGE

ARULAQ PROVIDES AID TO LOWER 48 PORT

Brice subsidiaries have handled several infrastructure projects in the Yukon Kuskokwim Region this year. Also as a result of successful bidding, Brice made progress on addressing a big river delta problem in the Lower 48.

The port of Morgan City in Louisiana depends on the Atchafalaya River for the transportation of goods, but vessel traffic has been curtailed by buildup of sand and silt from upriver. The port and the town suffer when local farmers and manufacturers aren't able to use the port to ship their goods.

Brice Civil Constructors President Jon McVay explained in an interview how his company and **Brice Marine** have been working to solve this problem.

The Brice companies are known for problem solving. What was your idea to help the port?

Using standard dredging technology to dredge millions of cubic yards of lighter silts and clays (known as fluff) is costly overkill. Instead, we proposed using agitation dredging, which involves pumping these lighter materials back in the water to be carried out to sea by river currents, rather than loading the material onto a barge and dumping it at sea. We believed we could eliminate the typical tug-and-barge setup by placing the dredge plant on an off-shore vessel. This requires fewer crew members, also a cost savings.

What was difficult about this project?

Our concept had never been done before. Our team invested hundreds of hours developing the concept and pitching it to the U.S. Army Corps of Engineers, the Port of Morgan City, and the dredging industry. At first, they thought we were crazy, but



The vessel Captain John Graham carries the Arulaq dredge plant. The blue piping represents most of the dredge works. The dredge pushes out 60,000 gallons of mud per minute.

appreciated that we looked at the problem sufficiently to offer a potential solution. Our design and fabrication took eight months longer than anticipated. Our team didn't give up, and I feel very fortunate that Calista gave us sufficient latitude to prove it out.

How is the project going now?

This year, we pumped over 50 million cubic yards of sediment. That would fill Yankee Stadium almost 200 times. In order to pass the real test, we have to make money for the Shareholder. To date, I have been extremely happy with our returns and believe our team should be proud of contributions to the corporate bottom line.

What else might Calista Shareholders find interesting about this project?

We named our dredge plant the **Arulaq**, which means to stir or agitate in Yup'ik. The amount of silt dredged by the Arulaq this year would fill more than 1 million 20-foot Conex containers. It would take over 35,000 barge trips to deliver that material to one of the YK villages. That is a lot of mud!

CALISTA'S PAEC ENDORSEMENTS

continued from page 1

Q&A WITH THE CANDIDATES



U.S. Senator Dan Sullivan



U.S. Congressman Don Young

– particularly, their ability to receive federal funds and deliver important services for their members. For example, I worked closely with the U.S. Department of Justice to ensure that several Tribes in the Y-K Region received significant funding to address the challenges of public safety and domestic violence. I also played a key role in crafting the CARES Act, including the \$8 billion tribal set aside that ensured Alaska Tribes and ANCs were eligible for relief.

Congressman Young: I support Tribes in the region exercising their right to self-determination and joining together. There are benefits to being able to serve a region as a whole. This includes the economies of scale for funding and implementing projects and having a united voice in policymaking.

I stand ready to assist Tribes through legislative changes or working with the administration, as needed. My efforts would be based on the details of the proposal brought forward by the Tribes.

PAEC: Donlin – Calista's Donlin mine has the potential to economically transform a highly impoverished region by providing jobs and a pathway to leveraging infrastructure improvements to benefit the entire region. Do you support the Donlin mine and what have you done or what would you do in Congress to assist with the mine's development?

Senator Sullivan: Yes, I support opportunities like Calista's Donlin mine in the YK-Delta region that will help spur economic growth and improve the quality of life for residents in the entire region. I firmly believe that it is the federal government's responsibility to streamline the burdensome permitting process for projects like the Donlin Mine, and I've worked hard to remove bureaucratic red tape that causes permitting to unnecessarily drag on for decades.

In fact, I have spent my time in public service – as Attorney General, as Alaska's DNR Commissioner, and now as Alaska's U.S. Senator – working with Calista's leadership to advance this project. As I have noted many times before, this project is strategically important for the entire state of Alaska with the potential to provide thousands of jobs and low-cost energy in the Y-K and Cook Inlet Regions.

Congressman Young: Yes, I fully support the Donlin project. I believe the people who own the land are in the best position to decide how to manage it, and I support Calista's right to pursue

a mining development in the region. A responsible, scientifically developed mining project will bring good paying jobs and needed money to the local economy.

Throughout my time in Congress, I have been dedicated to removing barriers that impede responsible development of our natural resources. I will continue to fight to streamline the NEPA process, which in recent years has become a method to delay and stall development projects. The current process can take a decade or more to complete. These delays are not necessary for producing accurate environmental assessments and I will do my best to ensure projects like the Donlin mine are not held up by bureaucratic red tape.

PAEC: Economy – Given the unprecedented economic challenges that face the US and world, what would you do to get our economy back on track?

Congressman Young: The economic impact of the virus has reverberated around the world and in particular, Alaska. So many parts of our economy have been directly impacted at an enormous level. Fisheries, tourism, oil, and others have faced incredible challenges. We, as a Congress, have worked together to try and craft solutions to help people get to a place where we can safely reopen. Support for small businesses through loans to keep operating, impact payments to individuals, and increased unemployment benefits for those that lost their jobs, aid to states and localities to make up for losses, and other provisions, have been important. It is equally important that we monitor those programs and continue to hear from Alaskans on what would be helpful in any additional package. I am committed to continue doing that. We did just see where the economy added 2.5 million jobs back in May when it was predicted up to 8 million could be lost and I am hopeful that trend continues as so many still remain out of work. When the United States does good the rest of the global economy benefits so we need to do what we can to maintain this trend.

Senator Sullivan: It is my job to continue championing pro-growth economic policies that provide economic opportunities for Alaska and the country. It is also my job to make sure that backwards policies that limit our potential never see the light of day.

Policies that bolster our fisheries, increase funding for new infrastructure development, and defend our ability to responsibly develop natural resources will be important as we look to revitalize our economy.

I have already mentioned the importance of the Donlin Project. Additionally, there are many other areas of economic opportunity that I have advocated for and worked with leaders of the Y-K Region to advance. These include enhancing opportunities with regard to fisheries. I am proud to have worked closely with the leaders of YDFDA and CVRF over the years to increase infrastructure in the region and to advance economic growth and jobs. For example, we worked hard with regional leadership to secure a U.S. Department of Transportation BUILD Grant for the Emmonak Port for \$23.1 million.

This NOTICE TO VOTERS is required by Alaska law. The Calista Corporation certifies that this mailing is not authorized, paid for, or approved by any candidate. This communication was paid for by Calista Corporation, 5015 Business Park Blvd., Suite 3000, Anchorage, Alaska 99503, Andrew Guy, President/CEO. "I, Andrew Guy, approved this message." This communication has not been made in coordination with any federal candidate.

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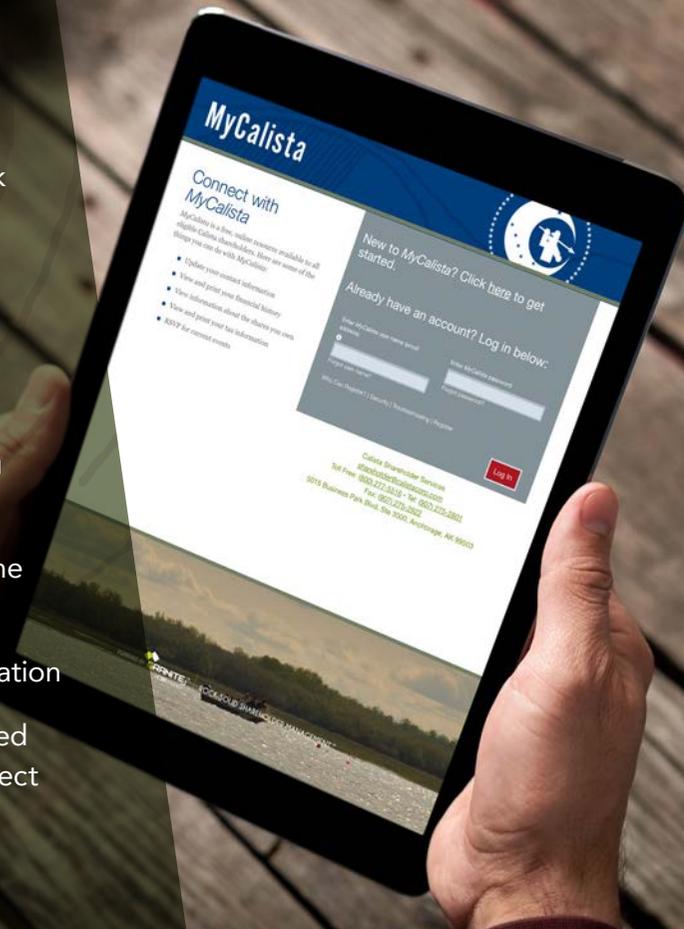
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PERSONAL DATA FORM - SEPT/OCT 2020

Shareholder Name _____

New Mailing Address _____

City _____ State _____ Zip _____

Phone _____ Last 4 SSN _____

Birth Year _____

Would you like Calista to send you new Will forms? Yes No

Calista Shares _____

Village Corporation Shares _____

Please change my address as I have indicated above. I understand that you cannot make address changes without my permission and signature, which I hereby give of my own free will and without constraint. I further authorize Calista and its subsidiaries to share this information internally and in accordance with law.

Shareholder Signature _____
(Two witnesses are required if Shareholder signs with an "X.")

Date _____

Signature of Witness 1 _____

Signature of Witness 2 _____

Mail to: 5015 Business Park Blvd., Suite 3000
Anchorage, AK 99503
Toll Free 800-277-5516 • Fax 907-275-2922
www.calistacorp.com