



CALISTA CORPORATION
www.calistacorp.com



We care about our Shareholders and our Region.

Let's work together to keep families and Elders safe during this pandemic.

Wash your hands. Physically distance. And keep your bubble small.



CALISTA EDUCATION AND CULTURE, INC.

Calista Education and Culture, Inc. (CECI) was established as an Alaska Native-owned 501(c)(3) nonprofit organization providing educational scholarships to Calista Corporation Shareholders and Descendants. CECI awarded \$359,000 in scholarships in 2020, and \$5.5 million in scholarships since 1994.

CECI awards scholarships two times each year. The application deadline for the Spring 2021 semester was December 1, 2020, though Official Transcripts are due January 5. More info at: www.calistaeducation.org.

STORYKNIFE

THE VOICE OF THE REGION



NOV/DEC 2020 • CALISTA CORPORATION NEWSLETTER

GRADUATE STUDENT AIMS TO INFUSE CULTURE INTO PUBLIC HEALTH

HANNAH WARREN, LEADER FROM THE REGION

Hannah Warren is a Calista Corporation Shareholder born in Anchorage and raised throughout the YK Region and Anchorage with ties to Chevak. Hannah graduated this summer from the University of Alaska Anchorage (UAA) with a Master of Public Health in Public Health Practice.

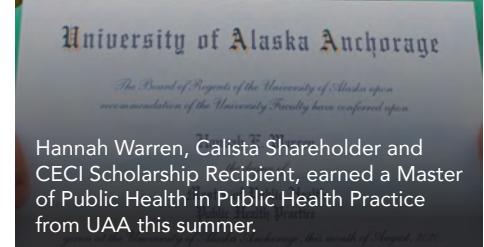
Hannah graduated with an emphasis in Cross Cultural Studies, Public Mental Health, and Public Health Ethics. She received financial support from Calista Education and Culture, Inc. through the scholarship program available to Calista Shareholders and Descendants.

"It was very tough for me financially to find ways to support myself through the graduate program, and I'm very grateful Calista was there to support me," Hannah says.

She earned her Bachelor in Health Sciences before completing her graduate degree.

"I was told that I was the first person at UAA to graduate in the intended pathway [of Bachelor of Health Sciences to Master of Public Health]," Hannah says. "As an Alaska Native woman, it was so shocking to hear—I get to pave the way! I couldn't have done it without assistance from Calista Education!"

Hannah's mom is from Chevak, but Hannah grew up throughout the YK Region and rural Alaska. Her parents worked as special education teachers moving from village to village. Her Cup'ik names are **Nuguraq** and **Atsaq**.



"I WAS TOLD THAT I WAS THE FIRST PERSON AT UAA TO GRADUATE IN THE INTENDED PATHWAY. AS AN ALASKA NATIVE WOMAN, IT WAS SO SHOCKING TO HEAR—I GET TO PAVE THE WAY!"

— Hannah Warren,
Calista Shareholder and
CECI Scholarship Recipient

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Robert Beans, Board Chair

"WE URGE YOU TO PROTECT THE HEALTH OF YOUR LOVED ONES."

BOARD MESSAGE: COVID SAFETY

Robert Beans, Board Chair

We care about our Shareholders and our Region. Let's work together to keep families and Elders safe during this pandemic.

Calista Corporation continues to monitor the COVID-19 pandemic.

The Yukon-Kuskokwim Health Corporation (YKHC) urged all YK Region communities to enter a month-long shelter-in-place or lockdown in mid-November to curb the spread of COVID-19.

On November 15, the Alert Level across the state—including the YK Region—was High Risk. The YK Region was at the highest risk at about **141 cases per 100,000 people**. That's much higher than the statewide average of **68 cases per 100,000 people**.

We urge you to protect the health of your loved ones. Follow public health advisories and take some simple

yet effective steps to protect you and your family. Some actions may be as simple as:

Wear a mask.

Wash your hands.

Physically distance.

Keep your bubble small.

Know the symptoms.

Stay home if you are sick.

Let's all do our part to stay healthy. Take measures to ensure your safety and the safety of your friends and family. Quyana!

Look for the latest information on COVID-19 in your area at: covid19.alaska.gov

Calista's corporate offices in Anchorage and Bethel remain closed to visitors. However, all key operations and services of Calista and subsidiaries remain active.

We urge Shareholders to:

- Use the free and secure MyCalista.com service
- Send questions to shareholder@calistacorp.com
- Send enrollment questions to enroll@calistacorp.com
- Forward burial assistance and scholarship questions to scholarships@calistacorp.com

YKHC offers free COVID-19 testing in Bethel, without an appointment, at the Bethel drive-thru testing site Monday-Friday, 2-5pm. Testing also continues by appointment in Bethel by calling 543-6949, or in villages by calling the local clinic for assistance.

AKILISTA DISTRIBUTION TOPS \$3 MILLION FOR FIRST TIME

\$1.87 MILLION TO THE YUKON-KUSKOKWIM REGION

The Board of Directors of Calista Corporation and the Trustees of the Calista Settlement Trust recently approved the largest total Akilista distribution to Shareholders since the fund's inception. **More than 33,000 Shareholders** qualified to receive this distribution from the Calista Settlement Trust.

Distributions are per share. The **2020 Akilista distribution is approximately 88 cents per share**. Distributions occurred November 17, 2020. Direct deposits went out the same day. Printed checks were mailed the same day. However, due to continued slow delivery of mail, Shareholders should allow three weeks or more for mail delivery.

- The 2020 Akilista distribution from the Calista Settlement Trust is \$3.12 million, a **five percent increase** from last year
- Total enrollment increased by about 2,000 in the past year, due to open enrollment approved by Shareholders
- About \$1.87 million to the Yukon-Kuskokwim Region

The Akilista distribution is based on the market value of the Akilista investment portfolio for the prior three years. The first Akilista distribution occurred in 2014.

CALISTA AKILISTA DISTRIBUTION

DIRECT DEPOSITS AND CHECKS IN THE MAIL ON OR BY NOV. 20
AVERAGE SHAREHOLDER HOME HAS ABOUT 2.5 SHAREHOLDERS
THAT'S ABOUT \$220/HOUSEHOLD

Nearly \$2 million going to YK Region homes

Quyana Cakneq!

"THROUGH NOVEMBER, CALISTA CORPORATION, THROUGH ITS SETTLEMENT TRUST, HAS TAKEN ACTION TO DISTRIBUTE \$10 MILLION. WITH OVER 60 PERCENT OF OUR SHAREHOLDERS LIVING IN THE YK REGION, WE ESTIMATE BY YEAR-END MORE THAN \$6 MILLION WILL HAVE REACHED THE REGION."

- Robert Beans , Calista Corp. Board Chair



Andrew Guy, President and CEO

"TELL YOUR FAMILY WHY YOU VOTED THIS YEAR AND EVERY ELECTION."

PRESIDENT'S MESSAGE: QUYANA FOR VOTING

Andrew Guy, President and CEO

Your vote is your voice. If you voted, your position is known and your voice was heard.

Now, we must take control of our future by voting regularly. This vote is only one step of many.

When you vote, you communicate your choice for elected representatives. Those representing us make important decisions on education, health, transportation, and other vital services in your community and in your Region.

It is **critical to use your voice** when decisions are made that affect so many of us.

Although we are navigating our way through a raging pandemic in the Region and throughout the state, we made time to make our voices heard through voting.

It is our civic duty to vote. When we vote, we elevate the voice of the entire Region. **When we all participate, our voice can be heard as one people.**

Alaska Natives did not receive the right to vote until 1924—that's less than one hundred years ago. Calista Shareholders make up nearly 21,000 eligible voters: a powerful voting bloc.

To honor our ancestors and Elders, we must act.

Serve as an example to younger generations by voting in every election.

As an Alaskan—and as an Alaska Native—voting is one of the most powerful actions you can take. Your vote and voice matter. **Vote to ensure our Alaska Native voice remains powerful.**

Tell your family why you voted this year and remind them in future elections:

I vote because my voice matters!
Cucuklilartua erinaqa arcaqerngan!

Quyana for voting!

GRADUATE STUDENT AIMS TO INFUSE CULTURE INTO PUBLIC HEALTH

HANNAH WARREN, LEADER FROM THE REGION

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How culture affects health is just as impactful, but not as well understood, Hannah says. She is excited to be part of the movement that advances the importance of culture into the area of public health.

"I advise my fellow students and graduates alike to continue engaging, learning and practicing your culture. For me, it starts with relearning my Native language and connecting more fully with my family here in Anchorage," Hannah says.

When asked what carried her through to earn her graduate degree, Hannah says the support she received from her friends, family and other supportive organizations. Although to realize that success, she says you must be the driver in your own future.

"Don't be afraid to ask for support," Hannah says. "We've all been there before, we all know how it is. If you never ask, then you'll never know."

"Throughout my years in college, I learned about multi-generational trauma, how Alaska Native culture was impacted by Western contact, and just how education truly affects all aspects of health and wellness," Hannah says.

DONLIN GOLD CONCLUDES SAFE, SUCCESSFUL DRILLING SEASON

NO COVID-19 EXPOSURES AMONG CREW, MAINLY COMPOSED OF SHAREHOLDERS

Without a single COVID-19 case among its employees and contractors, Donlin Gold LLC recently wrapped up its largest drilling season in 12 years, providing seasonal employment to roughly 40 Calista Corporation Shareholders.

Many industries in Alaska—including the mining sector—experienced significant disruptions this year due to COVID-19 exposures in their workforce.

Donlin Gold put in place extensive COVID-19 safety procedures for employees traveling to and from the project. For example, in-region employees were tested upon arrival and again before returning home. Every day, all crew members had a temperature check.

Donlin Gold also coordinated closely with YK communities regarding the travel of employees who live in the Region.

"The most impressive aspect of the drilling and environmental baseline activity during this pandemic is that Donlin was able to provide great care for our Region," says Tisha Kuhns, Calista Vice President of Land and Natural Resources.

"This included assisting YK communities with supplies to help flatten the curve of COVID-19," she says.

DRILLING SUCCESS

The purpose of the 2020 drilling season was to test geological models for the gold deposit located on lands owned by Calista and The Kuskokwim Corporation. Donlin Gold has lease agreements with both landowners to develop this project.

This summer's drilling indicates higher grades of gold over thinner intervals compared to previous geologic modeling of the mineral deposit.

The data collected this year will be used to update the company's business plans, said Donlin's co-owners, Barrick Gold Corporation and NovaGold Resources Ltd., in an October 26 joint statement about the 2020 drilling season.

LOOKING AHEAD TO 2021

What's in store for fieldwork in 2021?

According to Donlin Gold General Manager Dan Graham, the geology team is compiling the information gathered this year and waiting to receive assay results from core samples that left camp in late October.

"After that, we can better define what additional work may be of value in 2021 to continue to refine our full understanding of the deposit," he says.

Donlin remains committed to Shareholder hire. Eighty percent of the 2020 field crew members hired by Donlin were shareholders of Alaska Native corporations—most of them Calista Shareholders.

"THE MOST IMPRESSIVE ASPECT OF THE DRILLING AND ENVIRONMENTAL BASELINE ACTIVITY DURING THIS PANDEMIC IS THAT DONLIN WAS ABLE TO PROVIDE GREAT CARE FOR OUR REGION."

- Tisha Kuhns,
Calista Vice President of Land and Natural Resources



Donlin Gold's e-waste backhaul project this fall removed hazardous materials from 10 Kuskokwim River communities. The backhaul event is a multi-year partnership between Donlin and Kuskokwim River communities and businesses in the region.



Using the Nukalpiaq barge, the backhaul project filled six connexes with electronic waste, appliances, and other materials.

RIGGING UP FOR SUCCESS

NEW SUBSIDIARY NORDIC CALISTA TAKES BIG STEPS TO INVEST IN ITS FUTURE

Around the world, the COVID-19 pandemic significantly impacted the oil and gas industry. **Calista Corporation's** newest subsidiary, **Nordic Calista**, used the slowdown as an opportunity to reposition itself and make strategic investments to attract new business when the market rebounds.

For example, Nordic recently upgraded its Rig #2 to include a sturdier triple mast and a rotary top drive to give the rig more power.

Nordic performed extensive maintenance on its camps by repainting them and installing new plumbing, sheeting, and insulation. It also purchased a trailer to increase the mobility of one of its five camps that house North Slope workers. After the camp renovations were completed, one camp was immediately contracted for the upcoming winter exploration season.

"An industry-wide slowdown is an ideal time to perform significant maintenance on your equipment fleet and deploy innovative technology that will help attract new customers," says Udo Cassee, Nordic Calista General Manager. "We're anticipating needs in the workover market and basically preparing for the future. This is a shift in strategy that reflects a change in priorities by our new owners. We're being more proactive, and it has helped position us quite nicely."

The projects have also kept the drilling crews working instead of being furloughed.

"Nordic leveraged the Paycheck Protection Program to bring our crews back to work," says Sharon Lechner, Nordic Calista President. "Though we had to match the program's funding with some of our own capital dollars, it kept our workforce whole. Our customers took notice in how we treated our employees during these tough months."

Additionally, Nordic unveiled a new logo, upgraded its website, and is leveraging its presence in Alaska's oil and gas publications and other venues.

The investments should pay off. The company is busy pursuing new contracts for exploration and workover projects on Alaska's North Slope and it will help to have quality equipment and an intact workforce when the industry turns around.

"In addition to our navigation of the COVID crisis, Nordic is also proud of its 15 percent Alaska Native hire rate; we hope to increase that percentage as we grow our workforce as more work is won," says Lechner.

Effective January 1, 2020, Calista fully acquired Nordic from its former joint venture partner (the company's founder and former majority owner). Calista had previously participated as a 20 percent partner since 1985.

The Nordic acquisition and the purchase of 25 percent of the stock of **Delta Constructors**, an oil and gas services provider, were Calista's first major acquisitions since 2013.



LEARN MORE ABOUT NORDIC CALISTA:

Website: www.nordic-calista.com

LinkedIn: www.linkedin.com/company/nordic-calista

Hiring Information: Nordic Calista is committed to Calista Shareholder hire and development. Most field positions require experience on oil or gas drilling rigs, except for certain craft and specialty positions and paint crew/roustabout entry-level positions. All applicants must be 18 years or older, eligible to work within the United States, and possess a valid driver's license. Find out more at www.nordic-calista.com.

TAKE WING “TENGLUNI” YUUYARAQ SEMINARS



Hooper Bay Charter School teachers collecting water samples for class. Photo courtesy Jamie Wollman/Hooper Bay Charter School.

CECI YUUYARAQ CULTURAL CURRICULUM INTRODUCED IN HOOPER BAY

NEW HOOPER BAY CHARTER SCHOOL ADOPTS CULTURAL PROGRAM

Hooper Bay Charter School began as an idea that would bring together aspects of science—present in the village—with the Yup’ik culture. The school adopted **Yuuyaraq** [YUU-yah-uk], meaning the ‘Yup’ik way of being,’ a curriculum based on traditional values. Hooper Bay Charter School opened this August to 46 students—currently operating virtually due to COVID-19.

Hooper Bay Charter School, a charter school in the Lower Yukon School District, utilizes a constructivist model of learning.

“We want kids to experience what they’re learning and not just read it out of a textbook,” says **Jamie Wollman**, Hooper Bay Charter School Principal. “We want kids to look at ideas, pick out the parts they’re interested in, and become stewards of their own learning.”

The teachers act as the facilitator of learning and the students drive their education. Educational standards exist within the model, but staff guide students to find age-appropriate questions and solutions. Hooper Bay Charter School’s current theme is water.

Yuuyaraq is a culturally relevant curriculum developed by **Calista Education and Culture, Inc. (CECI)** and the Lower Kuskokwim School District, funded by a U.S. Department of Education grant.

“There’s a teaching for every stage, from the time you’re an infant to the time you’re an Elder,” says **Mark John**, CECI Cultural Advisor.

Yuuyaraq is considered a set of well-defined cultural values, rules and roles “to live a full and fruitful life without doing harm to oneself, others and nature with all it brings.”

The water theme fits Yuuyaraq because much of Yup’ik culture is based around water.

“We live near rivers, lakes and ponds. We hunt from the ocean. The stories relate to the science and acts as a connection for students to understand the concepts on both a scientific and cultural level,” says **Renee Green**, Hooper Bay Charter School Teacher.

Renee says she grew up cutting fish and subsistence learning through her family but could not easily relate to the lessons in her school textbooks when she was a student.

“The Yuuyaraq lessons are great for the students,” Renee says. “It encourages students to participate because it’s more about them and their culture.”

Another main aspect to connecting through culture is language. Water in Yup’ik is **meq**.

One story in the Yuuyaraq curriculum featured **Nukalpiaq** [Nu-GUTH-bak], meaning a successful hunter and good provider in Yup’ik. Renee is surprised that only a few students knew the meaning and importance in Yuuyaraq teachings.

“Over time, our students have been losing the language,” says Renee. “With Yup’ik being a part of this I hope students will be able to regain some of the important words that I feel they should know.”

The next theme for Hooper Bay Charter School is hydroponics, as teachers and administrators look to connect their students to both their Native and western roots.

“These students are going to be the leaders of tomorrow, and they may leave the village of Hooper Bay,” says Jamie. “To connect the everyday world around them, and find a better understanding, we need to make them good stewards of their own learning.”

Take Wing “Tengluni” Yuuyaraq Seminars resonate with Kusilvak Academy students during the COVID-19 pandemic. CECI’s Take Wing “Tengluni” program partnered with the Lower Yukon School District providing Yuuyaraq seminars for Kusilvak Academy students. To respond to COVID-19 restrictions, students continued lessons virtually through Zoom.

Seminars, offered for high school credit, started in early November taught by Yuuyaraq Instructor Lorraine Masterman and Elder Mark John. Yuuyaraq Instructor Rachel Nicholai originally designed the lessons and assessment to fit within the Kusilvak Academy’s course offerings.

Future Seminar Series at the Kusilvak Academy are tentatively planned for spring and fall 2021.



CHILDREN WIN PRIZES FROM CALISTA CORP. IN ELECTION-THEMED CONTEST

Calista Corporation is pleased to announce the two winners of its “**I Vote Because**” coloring contest, which invited children to make their own artwork featuring an election theme.

The contest was part of a comprehensive **Get Out the Alaska Native Vote** effort by Calista Corporation this year. The coloring contest aimed to inspire and educate our youth about the importance of using their voice in voting.

The contest began Oct. 20 and ended on Nov. 6, 2020. All eligible submissions were entered in a random drawing for two \$50 Visa gift cards. The winners (they are unrelated) are:

- M.L, 5 years old
- A.L, 5 years old

Quyana to all who participated in our I Vote Because campaign this year, and to all who voted in the 2020 elections!



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THE VOICE OF THE REGION

Yaarvin



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OWN YOUR FUTURE

Become a Shareholder.



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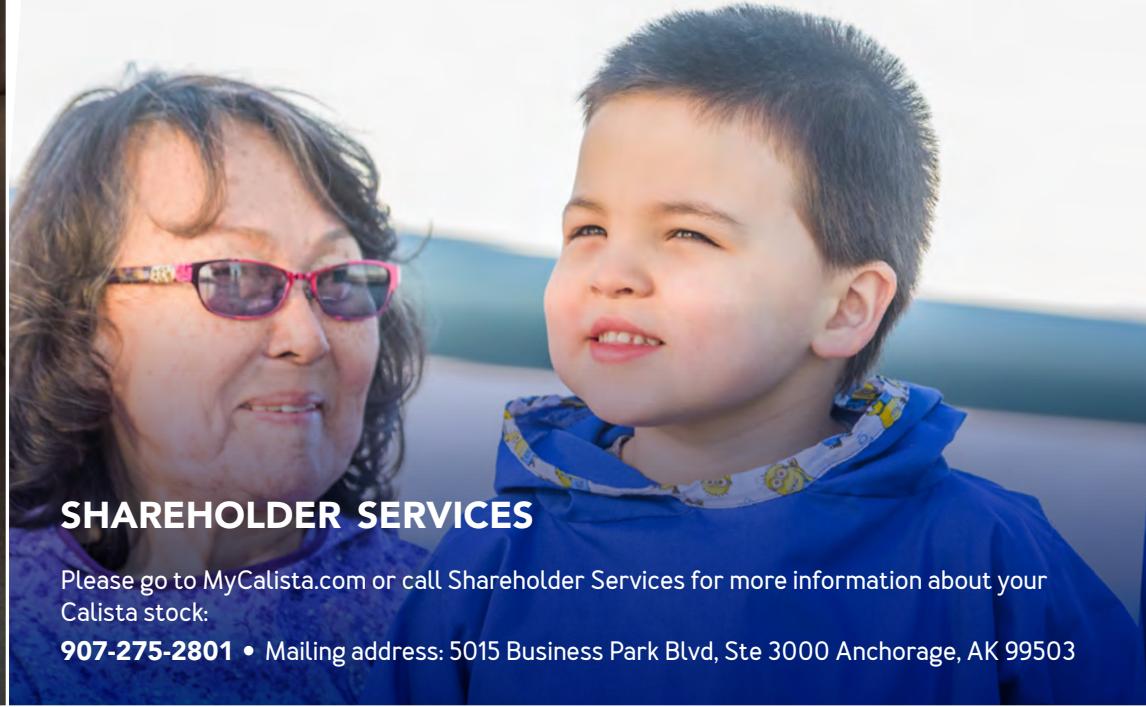
WHY COMPLETE A STOCK WILL NOW?

Calista Corporation Shareholders who have Class A and Class B stock should have a stock will on file.

AN OFFICIAL STOCK WILL

- Ensures your stock is transferred to the individual(s) you want when you pass
- Saves time – sometimes years of research – to identify heirs
- Reduces delays for loved ones inheriting stock to receive Calista benefits and dividends

Make completing a stock will a top priority. It's that important!



SHAREHOLDER SERVICES

Please go to MyCalista.com or call Shareholder Services for more information about your Calista stock:

907-275-2801 • Mailing address: 5015 Business Park Blvd, Ste 3000 Anchorage, AK 99503

PERSONAL DATA FORM - NOV/DEC 2020

Shareholder Name _____

New Mailing Address _____

City _____ State _____ Zip _____

Phone _____ Last 4 SSN _____

Birth Year _____

Would you like Calista to send you new Will forms? Yes No

Calista Shares _____

Village Corporation Shares _____

Please change my address as I have indicated above. I understand that you cannot make address changes without my permission and signature, which I hereby give of my own free will and without constraint. I further authorize Calista and its subsidiaries to share this information internally and in accordance with law.

Shareholder Signature _____
(Two witnesses are required if Shareholder signs with an "X.")

Date _____

Signature of Witness 1 _____

Signature of Witness 2 _____

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