



CALISTA CORPORATION
www.calistacorp.com



Taylor Malone grew up in Palmer and has family ties to Toksook Bay and Bethel.

TAYLOR MALONE: A SCIENCE (AND BEADING) WHIZ KID

1ST GEN COLLEGE STUDENT CO-AUTHORS SCIENTIFIC ARTICLE

A few years ago, Calista Corporation Shareholder Taylor Malone was a high school student in Palmer, contemplating a future that didn't involve college.

This fall, she has co-authored a scientific journal article and is pursuing a degree in biochemistry and biophysics at an elite East Coast liberal arts school.

You might think that a college student with a scientific paper under her belt forged a straight line on her educational journey.

But as a high school student, Taylor was uninspired and unexcited. The prospect of four years of college seemed grim. Enrolling at the Mat-Su Middle College and taking college courses as a high school student changed her mind.

"It made me realize college is nothing like high school. I felt like I had a reason to go to class and I felt respected intellectually," she says.

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STORYKNIFE

THE VOICE OF THE REGION

Yaarnin



NOV/DEC 2021 • CALISTA CORPORATION NEWSLETTER



2021 CALISTA AKILISTA DISTRIBUTION



\$2 MILLION GOING TO SHAREHOLDERS IN YK REGION

2nd Distribution of the Year!



AKILISTA DISTRIBUTION LARGEST TOTAL ON RECORD FOR CALISTA CORPORATION SHAREHOLDERS

SHAREHOLDER NUMBERS GROW TO OVER 34,500

The Calista Corporation Board of Directors and the Trustees of the Calista Settlement Trust approved the largest total Akilista distribution to Shareholders, more than twice the amount of the first Akilista distribution in 2014. More than 34,500 Shareholders received this distribution from the Calista Settlement Trust.

- 2021 Akilista distribution from the Calista Settlement Trust is \$3.35 million, a 7.6 percent increase from last year
- Calista enrolled 1,500 more Calista Descendants over the past year, due to open enrollment approved by Shareholders
- About \$2 million will go into the Yukon-Kuskokwim Region (6 in 10 Shareholders live in YK)
- Distribution occurred on November 15, 2021

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BOARD MESSAGE: SALMON DISASTER RELIEF

Robert Beans, Board Chair

The Calista Corporation Board of Directors recently had a somber discussion about the collapse of the Yukon River salmon returns. We have resolved to add our voice to the call for **an immediate Yukon River salmon disaster declaration**.

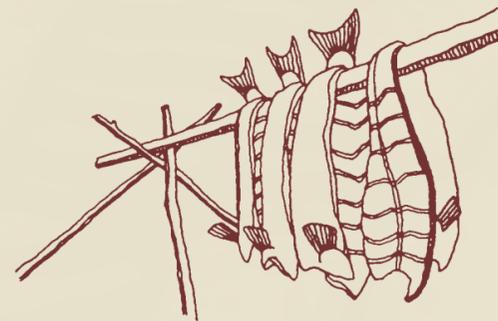
The subsistence salmon fishery on the Yukon River collapsed this year, putting the food security of Calista Shareholders on the Yukon River in serious and immediate jeopardy. That is why, in August, the Board approved using **\$10,000 of CARES Act Tribal Relief Funds to purchase fish for communities** impacted by the Yukon River crisis. That is just one action.

We are advocating for increased funding from the U.S. Department of Commerce for research that fully incorporates Indigenous knowledge about the declining salmon runs in the Yukon and Kuskokwim River drainages—including climate change, the life cycle of salmon in the ocean and the effects of the ocean environment, and other potential factors for the decline.

We are working with other Alaskans on the additional steps that need to be taken regarding the salmon disaster, including the federal disaster

declaration. As part of that effort, President Guy recently traveled to Washington, D.C. to discuss the devastating impact of the Yukon River collapse on our Shareholders who rely on subsistence foods. We are grateful to the Alaska Congressional delegation for writing to the Commerce Secretary to urge the issuance of an immediate disaster declaration.

We are encouraged by proposed federal legislation that would make sure that, when Congress appropriates funds for a fishing disaster, **the federal agencies move more quickly to award relief and direct the impact of the disaster on subsistence users**, not just commercial fisheries. The process is broken. We must come together to fix it.



Robert Beans, Board Chair

“THE SUBSISTENCE SALMON FISHERY ON THE YUKON RIVER COLLAPSED THIS YEAR, PUTTING THE FOOD SECURITY OF CALISTA SHAREHOLDERS ON THE YUKON RIVER IN SERIOUS AND IMMEDIATE JEOPARDY.”



PRESIDENT’S MESSAGE: CARES DISTRIBUTION

Andrew Guy, President and CEO

Quyana to you, our Shareholders, for actively responding to the CARES Act Tribal Relief Fund financial assistance program. **Nearly 80 percent of Shareholders** applied during the two-month application period. About 7 in 10 completed the online application using their smartphone, and over 6 in 10 Elders applied.

Shareholders who applied and qualified for the **November 15 deadline will each receive \$325 as direct deposit or paper check on or by December 8.**

Shareholders who completed and qualified by the final **November 30 deadline will also receive \$325 but should expect to receive the payment as direct deposit or paper check on or by December 27.**

The hard deadline for applications at the end of November was important to process and disperse the funds before December 31. Any remaining funds must be used by December 31 and meet federal CARES Act requirements or must be returned to the federal government.

Some have wondered why Calista didn’t make a one-time distribution to all Shareholders. This is because the U.S. Department of the Treasury prohibited distributing CARES funds to Shareholders as a special dividend. CARES Act Tribal Relief Fund requirements

say that beneficiaries must prove or certify financial harm due to the pandemic.

After Calista’s CARES Tribal relief funds are distributed to eligible Shareholders, and if any funds remain, Calista will determine and authorize other CARES-related funding that meets federal requirements.

Calista initially received a total of \$12.2 million, about 2 percent of the funds set aside for Alaska Native Corporations. Alaska Native Corporations received about \$443 million, about 6 percent of funds set aside in the 2020 CARES Act Tribal Relief Fund for Tribes and ANCs, which totaled \$8 billion. Much of the funds previously went to Tribes and Tribal members.

For the funds Calista received, the **Board directed \$11.4 million—or 93 percent—to be available for direct financial assistance to Shareholders.** Additionally, **\$10,000 was directed to purchasing fish for distribution to lower Yukon River communities experiencing a salmon disaster**, with any remaining CARES funds to be considered for additional Shareholder or community support, partially covering the costs to administer Calista’s CARES assistance program, or for other federally-approved expenses.

Andrew Guy, President and CEO

“FOR THE FUNDS CALISTA RECEIVED, THE BOARD DIRECTED \$11.4 MILLION—OR 93 PERCENT—TO BE AVAILABLE FOR DIRECT FINANCIAL ASSISTANCE TO SHAREHOLDERS.”



79.6%

Of Shareholders applied

\$325

1ST PAYOUT: DEC 8
2ND PAYOUT: DEC 27

Direct deposit for qualified applicants

93%

Of CARES funds received available for direct financial assistance to Shareholders

\$10,000

For fish distribution to lower Yukon River communities experiencing a salmon disaster

TAYLOR MALONE: A SCIENCE (AND BEADING) WHIZ KID

1ST GEN COLLEGE STUDENT CO-AUTHORS SCIENTIFIC ARTICLE

CONTINUED FROM PAGE 1

However, as a first-generation college student, Taylor had done very little research and had no cohesive plan for applying to schools. "At that point, I planned on being an engineer of some sort. I knew I wanted to do science," she says.

Taylor applied to colleges specializing in STEM and accepted the strongest aid offer she received, from Clarkson University in upstate New York.



"This is another thing I didn't know as a first-generation college student. Most people apply to many of these research undergraduate programs, not just one," she says.

Taylor was offered and accepted an internship at a Scripps Research laboratory in Florida. She says the first day was terrifying, because she had never even been inside a professional lab. "I felt really underqualified, but the principal investigator and my graduate student mentor were so accommodating. If I ever needed help, someone was there to answer questions."

Taylor was assigned to work on research involving a protein named "tau" that is being investigated to find a cure for Alzheimer's and Parkinson's diseases. Lab work can be long and tedious, and during lulls in this project, Taylor was able to assist with experiments and contribute images to the broader project, the findings of which the lab was preparing to submit to an academic journal.

Because of her contributions to the second project, Taylor received co-authorship on a research paper published in the *Journal of the American Chemical Society* on September 30. The title of the paper is "Targeted Protein Acetylation in Cells Using Heterobifunctional Molecules."

Also this summer, Taylor was accepted to Amherst College in Massachusetts, and she returned to the East Coast this fall as a sophomore. Her experience at Scripps has influenced her aspirations after graduating. "I can see myself pursuing a dual MD/PhD," she says.

While she enjoyed her gap year back in Alaska, Taylor has no regrets about returning to school.

"I bring my Yup'ik identity wherever I go. I never set it aside for anything. It affects the way I make decisions, the company I keep, and the work that I do, whether I'm here at school or back home," she says.

Taylor also says she'd like to offer her support to other youth with questions about potentially going to college and pursuing education, especially in STEM.

"I'd like to help. I didn't get here on my own. I got here with the supports of dozens of people."

"I BRING MY YUP'IK IDENTITY WHEREVER I GO. I NEVER SET IT ASIDE FOR ANYTHING. IT AFFECTS THE WAY I MAKE DECISIONS, THE COMPANY I KEEP, AND THE WORK THAT I DO, WHETHER I'M HERE AT SCHOOL OR BACK HOME."

- Taylor Malone

DETOUR ONE

On arriving at Clarkson, Taylor declared chemical engineering as her major. But it didn't take long to realize that she would prefer a liberal arts education. "I was taking all STEM courses [at Clarkson]," she says.

The pandemic gave Taylor an opportunity to take a gap year at home in Alaska and apply to liberal art schools as a transfer student.

"I'm so grateful I took that year off," she says. While Taylor was in Alaska for her gap year, she spent a lot of time beading, often with her mom and sometimes with her sisters.

"My mom originally taught me beading and once COVID happened, I had much more time. It was soothing and really wonderful. All of us were very stressed and anxious about the uncertainty and deaths around us," Taylor says.

While Taylor grew up in Palmer, her roots are in Toksook Bay and Bethel. "I would say my big cultural connection is beading, because of how grounding it is."

Taylor's beaded jewelry got some high-profile attention, and she was enlisted to teach a couple of beading classes via Zoom for the Bethel Council on the Arts. "I loved doing that. It feels so good to see people create something from the knowledge you shared with them."

DETOUR TWO

In her gap year, Taylor applied to liberal arts colleges, and she also applied for a 10-week summer internship as a research undergraduate at the Scripps Research Institute.

SHAREHOLDER EMPLOYEE HIGHLIGHT

ALAINA ALOYSIUS LEADS PATH FOR DESCENDANTS

Alaina Nalikaq Aloysius, Calista Corporation Shareholder employee from Bethel, was recently promoted to Accounts Payable Supervisor at the Calista corporate office in Anchorage. She moved to Anchorage in 2015 and remembers the move.

"It was definitely an adjustment moving from a small town and into the big city, but working at Calista felt like home," she says. "I started at another regional corporation, and then I heard of an opening at Calista in Accounts Payable two weeks later, so went for it and got it. I've always wanted to work for my Native corporation, serve our people, grow within my Native corporation and be a positive influence on those that I now supervise."

Alaina received her Bachelor's in Business Administration, focusing on Accounting, from Charter College. She had 8 years of experience in accounts payable working in Bethel before moving to Anchorage.

Alaina's parents are Freda Aloysius of Bethel and Clyde Basso of Nanakuli, Hawaii. Alaina's grandparents raised her, Emma (Petluska) Aloysius of Napaskiak and Jimmy Aloysius Sr of Holy Cross. Alaina reflects on her success in the company with some words for the younger generation of Shareholders.

"Don't allow the bad things in life stop you from reaching your goals. Things will happen that you have no control over, but you must continue to live your best life," she says. "Always strive to succeed. We need to make our ancestors proud. It's a big world out there with so much to see and do beyond your village."



"ALWAYS STRIVE TO SUCCEED. WE NEED TO MAKE OUR ANCESTORS PROUD. IT'S A BIG WORLD OUT THERE WITH SO MUCH TO SEE AND DO BEYOND YOUR VILLAGE."

- Alaina Nalikaq Aloysius
Calista Shareholder
employee from Bethel



CALISTA EDUCATION & CULTURE, INC. PRESENTS

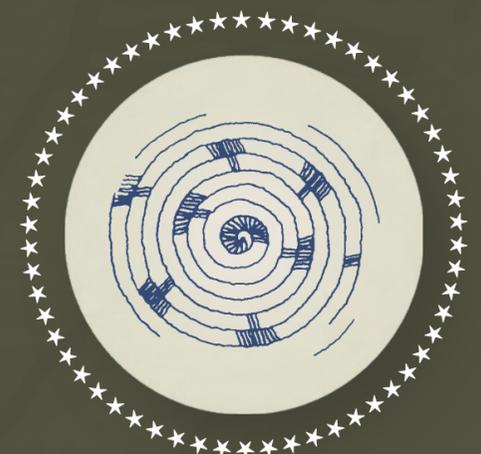
YUP'IK TEACHING MOMENT

CACETUUKUT "WE ARE UNWAVERING, STRONG AND BRAVE."

Calista Corporation is introducing *Yup'ik Teaching Moment* in our *Storyknife* newsletter through *Calista Education & Culture, Inc. (CECI)*, to highlight *Yuuyaraq*, the traditional/cultural way of being in our Region. *Yup'ik Teaching Moment* is provided by Mark John, CECI Cultural Advisor.

Since time immemorial, our people survived on what they hunted, fished for and gathered. They went out regardless of weather and trail conditions. They knew that if they did not go out, they would miss the "season for" the animals they catch and the fish they went after, as well as the berries and the plants they gather. In doing so, they always kept safety in mind. They were always properly dressed and were taught to work with the conditions brought on by nature.

The Yup'ik word for "we are unwavering, strong and brave" is *Cacetuukut (juhts-DOO-goot)*.



CEMAI: A 5-YEAR INITIATIVE TO ADDRESS HIGH ENERGY COSTS

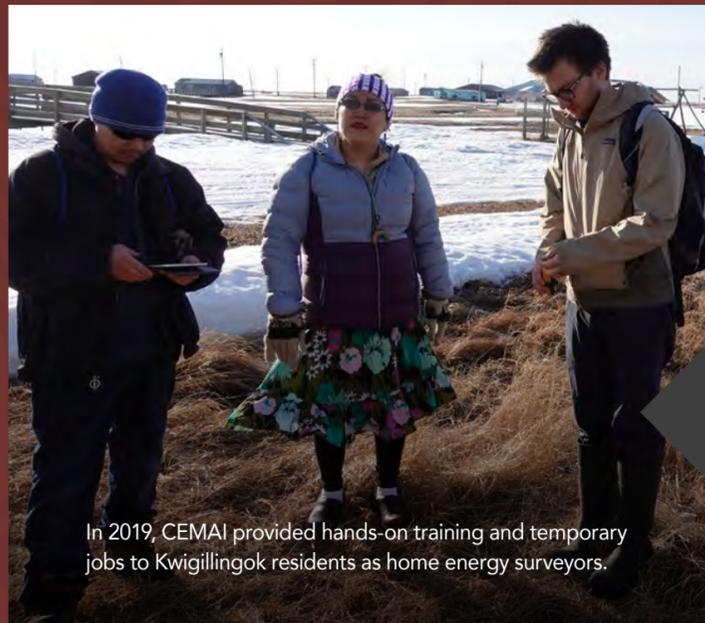
HIGHLIGHTS FROM CEMAI PROJECTS TO ASSIST YK VILLAGES

The Calista Region suffers from some of the highest energy costs in Alaska. The **Calista Energy Management Assistance Initiative (CEMAI)** launched in 2016 with a grant awarded by the U.S. Department of Energy Office of Indian Energy. Over the next five years, CEMAI provided technical assistance and training to local communities and assisted with regional efforts to address our high energy costs.

Nuvista Light and Electric Cooperative managed CEMAI under an agreement with Calista Corporation. Now that the grant has ended, Nuvista has provided a final report, with some highlights provided here.

Going forward, Nuvista will continue to provide technical assistance to Tribes in our Region, including Power Cost Equalization (PCE) training, and other training needs for utility clerks and managers. As funding allows, Nuvista will also continue gathering utility data in the Region.

Quyana to Nuvista and many other partners at the regional, state and federal level for their ongoing efforts to secure affordable energy for our Region!



In 2019, CEMAI provided hands-on training and temporary jobs to Kwigillingok residents as home energy surveyors.

HOUSEHOLD ENERGY SURVEYS

Starting in 2018, CEMAI worked with a software developer to create an application on a smart tablet to conduct simple home energy surveys for village homeowners, and then provided training and temporary jobs to residents who conducted the household surveys. While the project faced some logistical challenges, 280 home energy use reports were ultimately delivered to homeowners.

Communities assisted: Aniak, Atmautluak, Akiachak and Kwigillingok

UTILITY FINANCIAL MANAGEMENT TRAININGS

In 2018 and 2019, CEMAI facilitated two, three-day workshops to provide utility managers and clerks the tools to set their electric utility rates accurately, maximize PCE payments, enhance utility sustainability, and help to determine “renewables ready” communities. These training received funding from the Associated Village Council of Presidents’ Education, Employment and Training program.

Communities assisted: Chefornak, Tuntutuliak, Kipnuk, Kwigillingok, Kwethluk, Atmautluak, Kongiganak, Akiak, Tuntutuliak, Kipnuk, Tuluksak, Akiachak, Newtok and Napakiak



CEMAI conducted its first utility financial management training in Bethel in 2018. In the foreground are Quickbooks Instructor Pati Crofut with Tuluksak Power Plant Manager Carl Andrew and Roderick Phillip of Kongiganak Power.

HEAT RECOVERY TECHNICAL ASSISTANCE

In 2021, the CEMAI team worked with the ANTHC Rural Energy Program to identify three heat recovery systems in the region in need of repairs or troubleshooting to maximize efficiency. CEMAI provided estimated costs for these repairs and other technical reports to help establish a scope and budget for future work.

Communities assisted: Hooper Bay, Kipnuk and Marshall

REGIONAL ENERGY SUMMITS

In cooperation with Tribes and regional organizations, CEMAI and Nuvista coordinated two energy summits in Bethel to conduct regional strategic planning and set priorities for addressing the high cost of energy in the Calista Region. More than 30 communities participated.

- 2017 – CEMAI Energy Summit & Workshop
- 2019 - YK Energy, Environment, and Economic Summit



DISTANCE DELIVERY TRAINING SESSIONS

Due to the pandemic, CEMAI couldn't offer in-person training and workshops in the Calista Region in 2020 and 2021. Instead, CEMAI provided eight Zoom-based trainings with energy experts on topics including maximizing energy savings for community buildings, home energy basics, PCE rate setting and reporting, renewable energy systems and electricity, and power plant operations and maintenance. Fifteen to 20 communities participated in each Zoom session.



OTHER PROJECTS

- **Aniak Light and Power** – CEMAI contracted with an engineering firm to conduct a power plant infrastructure evaluation to help determine the condition, value, and repair needs of the Aniak power plant.
- **YK Regionwide PCE Data Collection** – The CEMAI team analyzed regional utility data from the 17 YK utilities, seeking opportunities to lower costs. The analysis showed that in 2019, the regional utilities missed 116 PCE reports, leaving those subsidies uncollected. This represents hundreds of thousands, if not millions, of dollars that could be used to reduced Tribal members’ electric bills. The CEMAI team advocated for continued federal Office of Indian Energy funding for technical assistance/training for staff involved in filing PCE paperwork.

AUGUSTINE HAMNER ASSISTS RURAL ALASKA AND CONTINUES EDUCATION

SHAREHOLDER FOLLOWS DREAM TO BECOME MECHANICAL ENGINEER



NAME:
Augustine Manaq Hamner

GRADUATED:
May 2021

COLLEGE:
University of Alaska Anchorage

VILLIAGE TIE:
Chuathbaluk

MAJOR:
BS in Mechanical Engineering



Augustine *Manaq* Hamner, with village ties to Chuathbaluk, has her heart set on mechanical engineering, and she's already well on her way. Augustine currently works at ANTHC with the Alaska Rural Utility Collaborative (ARUC) as an engineering project manager. She helps ARUC provide adequate water and sanitation services to rural communities within Alaska—including a handful of Calista Region villages.

She graduated in May with a Bachelor of Science in Mechanical Engineering with a Minor in Math from the University of Alaska Anchorage (UAA).

"I would like to thank Calista for supporting me throughout my undergraduate degree and now with my graduate degree," Augustine says.

She continues her education with her sights on a Master of Science in Mechanical Engineering from UAA.

"I had many ideas about what I wanted to be, a musician, a doctor, or something that pertained to math, but I never knew what I wanted to be exactly, until I stepped foot into the ANSEP building for the first time," says Augustine. "From then on, I knew exactly what I wanted to be: a mechanical engineer."

Augustine is the first in her family to finish college. She has been successful through ANSEP—or the Alaska Native Science & Engineering Program. She has interned with sponsoring companies like BP. Internships build connections and create relationships with people who can help in future endeavors.

Augustine's advice for students still attending college is to join clubs and organizations—that's how she met some of her closest friends.

"Enjoy the time you are in now! These years will fly by and there will be challenging times throughout your education, but make sure to have fun and do things that excite you," she says.

With her work at ANTHC, she continues to follow her dream of engineering while providing support to rural Alaska. One part of realizing her educational goals is through the Calista Education & Culture, Inc. (CECI) scholarship.

"With the [CECI] scholarship I can continue my education not only to better myself but also help to make an impact on the youth of

"WITH THE [CECI] SCHOLARSHIP I CAN CONTINUE MY EDUCATION NOT ONLY TO BETTER MYSELF BUT ALSO HELP TO MAKE AN IMPACT ON THE YOUTH OF ALASKA, TO PROVE THEY CAN DO ANYTHING THAT THEY PUT THEIR MINDS TO."

- Augustine Hamner,
Shareholder Pursuing Mechanical Engineering

Alaska, to prove they can do anything that they put their minds to," Augustine says.

Her parents are Grace Shifflett-Hamner and Robert Hamner. She was born and raised in Anchorage, though her dad's family is from Chuathbaluk, and her mom's family is from Shishmaref.

"Throughout the years I have realized how problematic education was in villages, due to lack of resources and teachers available to students and even adults in the village," she says. "I plan to give back and help raise the standards of education for more students in less-populated areas of Alaska."

CECI SCHOLARSHIP OPPORTUNITIES

The mission of Calista Education & Culture, Inc. is to celebrate and promote Yuuyaraq, the traditional/cultural way of being in the Calista Region which inspires and encourages our people to achieve their dreams through education.

The scholarship program awards scholarships two times each year. The application deadline for the Fall Term scholarship is due on June 30, and the Spring Term scholarship application is due December 1.

www.CalistaEducation.org



AKILISTA DISTRIBUTION LARGEST TOTAL ON RECORD FOR CALISTA CORPORATION SHAREHOLDERS

SHAREHOLDER NUMBERS GROW TO OVER 34,500

CONTINUED FROM PAGE 1

Distributions are per share. The average Shareholder owns 100 shares and received an estimated \$90. For the average household of 3 Shareholders, that's about \$270 per household.

Direct deposits and printed checks were distributed by November 15.

"THROUGH THE GROWTH OF CALISTA, WE SHARE THE BOUNTY OF INCREASED DISTRIBUTIONS TO BENEFIT OUR SHAREHOLDERS IN A TIME OF NEED."

- Robert Beans, Board Chair

"This year was a continuation of strained times for our families and communities," says Calista Corp. Board Chair Robert Beans. "Through the growth of Calista, we share the bounty of increased distributions to benefit our Shareholders in a time of need."

The Akilista distribution is based on the monthly market value of the Akilista investment portfolio for the prior three years. Akilista distributions are from the Calista Settlement Trust, which are not taxable. Calista Shareholders will not receive a 1099 IRS form.



NATIVE CORPORATIONS APPROACH SHARED REVENUE ‘CLIFF’

By Elwood Brehmer, Alaska Journal of Commerce

This is a shortened version of the original article, adapted for Storyknife and reprinted with permission.

The 12 Alaska Native Regional Corporations and nearly 200 Village Corporations statewide have shared revenue from resource development amongst themselves, to the tune of roughly \$3 billion since 1982.

Section 7(i) of the Alaska Native Claims Settlement Act requires the Regional Corporations to distribute 70 percent of the revenue from resource projects on their land to the other Regional Corporations.

Section 7(j) of ANCSA requires each Regional Corporations to distribute half of the shared revenue they receive to their region's Village corporations.

The 7(i) income is often used by regional corporations for cultural education, language revitalization, and scholarships, or is paid directly in shareholder dividends.

The 7(j) income accounts for all or nearly all of the revenue collected by approximately two-thirds of the 177 village corporations that are members of the Alaska Native Village Corporation Association, says ANVCA Executive Director Hallie Bissett.

Overall revenue shared in the 7(i)/7(j) program totaled \$246 million in 2019 and \$158.4 million in 2020, according to the ANCSA Regional Association.

Spreading the benefits of natural resources across the state is one of the first socially responsible business models, Bissett said.

"It's very similar to the way we would share subsistence food," she added.

The problem lies in the fact that resource revenue from Alaska Native corporation-owned lands is generally declining, and the fall is likely to accelerate in the coming years.

Oil production from lands owned by Arctic Slope Regional Corp. or state leases to which ASRC holds an overriding royalty interest has been on a downward trend. Shared revenue from the Red Dog mine in northwest Alaska—one of the world's largest zinc producers—also has an expiration date, and it's the one Bissett is most concerned with.

"There's a huge cliff coming for 7(j)," she said in an interview.

Opened in 1989, the Red Dog mine is on NANA lands north of Kotzebue. However, the metal deposit Red Dog operator Teck Resources Ltd. has been mining from is projected to be exhausted by 2032, according to Teck, with a likely ramp-down of production in the years before closure.

Teck leaders in 2018 announced a second major discovery in 2018 that has been described as another world-scale zinc prospect, but it is on nearby state land.

Through 2016, Red Dog had generated more than \$1.3 billion in royalties for NANA, of which \$860 million was subsequently distributed to Alaska Native corporations through the 7(i) and

7(j) programs, according to figures in a 2017 Alaska Industrial Development and Export Authority report.

"Some [village corporation leaders] don't even know where the money comes from," said Bissett.

She said Native corporation leaders attempted to get a 3 percent royalty from possible oil production from the Arctic National Wildlife Refuge but that was unsuccessful.

The Donlin Gold Project on Calista and TKC land has the potential to produce upwards of 33 million ounces over a nearly 30-year planned mine life, and it has been discussed as a possible solution to the 7(i) and 7(j) revenue outlook.

Calista spokesman Thom Leonard noted via email that Donlin isn't the only resource development opportunity on Alaska Native-owned lands, but it is the next major opportunity after Red Dog to contribute to the 7(i) program.

"IT'S VERY SIMILAR TO THE WAY WE WOULD SHARE SUBSISTENCE FOOD."

- Hallie Bissett, ANVCA Executive Director

"Like we can't predict how many fish we will catch, we can't speculate on the amount of 7(i)/7(j) revenue [from Donlin]. It will depend on the price of gold and other factors. That said, if the Red Dog mine is any guide, we expect to be a significant contributor to 7(i)/7(j) distributions to all Alaska Native corporations," Leonard wrote, also noting that Red Dog accounted for 70 percent of all 7(i) revenue between 2015 and 2018.

Bissett concurred that Donlin could be a major source of shared revenue, but also added that it is several years from the start of a lengthy construction process, if the mine is ultimately built at all. She suggested it could be 20 years before significant 7(i) revenue is collected from Donlin.

"As my chairman said, [shared revenue] is the difference between being in business and not in business" for many village corporations, Bissett said.

PERSPECTIVES ON 7(I)/7(J) REVENUE SHARING

TWO EXPERTS EXPLAIN THE IMPACT TO VILLAGE CORPORATIONS



I began working on ANCSA matters in 1974, and I have had the pleasure over the years to represent many Native corporations, including Calista and some of the Village Corporations in the Calista Region.

In my view, among of the most innovative and important provisions of ANCSA are Sections 7(i) and 7(j), which require sharing a major portion of the revenues from all Native mineral, timber, and oil and gas developments.

Section 7(i) requires a Regional Corporation developing the minerals, timber, or oil and gas on its ANCSA lands to share 70% of its proceeds with all 12 land-owning Regional Corporations. In turn, Section 7(j) requires the Regional Corporation receiving these funds under 7(i) to share 50% of the 7(i) funds it receives with its Village Corporations, and with its at-large Shareholders.

Sections 7(i) and 7(j) give all Calista Shareholders a share of the revenue from all the natural resource developments on all ANCSA lands statewide—from all mines, timber operations, and oil and gas fields.

Section 7(j) sharing has allowed Calista's Village Corporations to fund operations benefiting their Shareholders in many ways, including creating jobs, funding business development in villages, such as village stores and other local resources, and funding other village improvement projects. And the effect of 7(i) and 7(j) sharing has been especially important in times of shortage and hardship, allowing many Regional Corporations and Village Corporations to survive when they might not otherwise have been able to do so.

— Jamie Linxwiler, ANCSA Attorney, Guess & Rudd

"SECTION 7(J) SHARING HAS ALLOWED CALISTA'S VILLAGE CORPORATIONS TO FUND OPERATIONS BENEFITING THEIR SHAREHOLDERS IN MANY WAYS, INCLUDING CREATING JOBS, FUNDING BUSINESS DEVELOPMENT IN VILLAGES, SUCH AS VILLAGE STORES AND OTHER LOCAL RESOURCES, AND FUNDING OTHER VILLAGE IMPROVEMENT PROJECTS."

- Jamie Linxwiler, ANCSA Attorney



The Village Corporation is connected to the community. Often at least one office is located in the village, and the business enterprises often include local utilities and a grocery store, tourism businesses, etc.

Most Villages have little to no local economy, so they are often forced to look outside the local village to provide revenues that will result in the cash needed to provide for their community.

Village corporations are known to give large donations to their local school

district, and they are the ones on the ground, planning alongside the Tribe for community improvements.

Alaska Native corporations reverse the economic model from what was the norm, which was to extract resources and take their profits back to another State. We are bringing our revenues back to Alaska providing dividends and investing in our local communities.

It is important that the Villages prepare for the near-term decline in 7(j) revenues that will be paid out. In less than 10 years, the NANA Red Dog mine will no longer be operating on the ANCSA lands. It is estimated to be around 80 to 90 percent of the total 7(i)/7(j) distribution.

Village Corporations must plan ahead for conserving revenues and investing in projects that will provide the ongoing cashflow they will need to sustain operations. There are many programs available to help train and assist them, and ANVCA is here to help you find those resources.

— Hallie Bissett, ANVCA Executive Director

As of 2016, the Red Dog Mine had distributed \$860 million in 7(i) and 7(j) revenue sharing to Alaska Native corporations, statewide.

Photography by Chris Arend



STORYKNIFE

THE VOICE OF THE REGION

Yaarnin



OWN YOUR FUTURE

Become a Shareholder.



WWW.CALISTACORP.COM/ENROLL

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who chose electronic delivery
and reduced paper use by
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PERSONAL DATA FORM - NOV/DEC 2021

Shareholder Name _____

New Mailing Address _____

City _____ State _____ Zip _____

Phone _____ Last 4 SSN _____

Birth Year _____

Would you like Calista to send you new Will forms? Yes No

Calista Shares _____

Village Corporation Shares _____

Please change my address as I have indicated above. I understand that you cannot make address changes without my permission and signature, which I hereby give of my own free will and without constraint. I further authorize Calista and its subsidiaries to share this information internally and in accordance with law.

Shareholder Signature _____
(Two witnesses are required if Shareholder signs with an "X.")

Date _____

Signature of Witness 1 _____

Signature of Witness 2 _____

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