



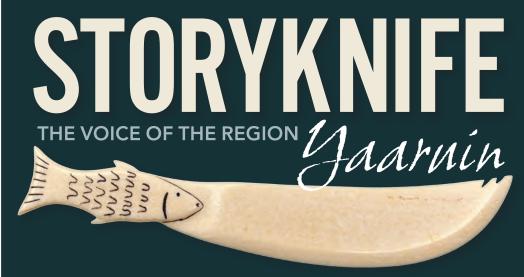
CECI YUUYARAQ CULTURAL IMMERSION CAMP

CALISTA MIDDLE SCHOOL STUDENTS LEARN THE YUP'IK WAY OF BEING

Calista Education and Culture, Inc. hosted a Yuuyaraq Cultural Immersion Camp this summer near Umkumiute. Elders provided instruction to youth from surrounding villages in a setting similar to a traditional fish camp.

"Yuuyaraq [YUU-yah-uk] is a way of being—how you can survive throughout the year. It determines what you do throughout the year to survive—harvest greens, work on fish, and prepare for the winter so you can have food," says Susie Carl, Calista Elder from Toksook Bay who participated in the camp.

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RECENT GRAD BUILDING TOWARD A FUTURE IN THE REGION

ELTON CHANAR, LEADER FROM THE REGION

Elton Canaar Chanar, a Calista Shareholder from Toksook Bay, recently graduated and is working as an intern at Yulista Holding, LLC, Calista's largest holding line based in Alabama. Chanar earned his Bachelor of Arts in Rural Development from the University of Alaska Fairbanks in May. Additionally, he graduated with support from the Calista Education and Culture, Inc. scholarships. He minored in Alaska Native Studies with a focus on economic development and entrepreneurship.

"In economic development you review proposals and work to get jobs for rural Alaska," Chanar says. "With my degree, I want to work at an organization that has a similar vision, mission and values, so I can be an asset to help rural Alaskans and rural communities."

Chanar says housing is one of the main challenges that exist throughout villages in rural Alaska.

"It even happened when I was growing up," Chanar says. "My parents were tired of waiting for the Tribe to fund the building of a new house for me and my siblings to have our own room."

CONTINUES ON PAGE 5



Willie Kasavulie, Board Chair

"OVER 8 IN 10
SHAREHOLDERS
VOTED ONLINE
THIS YEAR,
INCLUDING MORE
THAN 5 IN 10
VOTING ELDERS."

Wille Karazuli

BOARD MESSAGE: DIRECTOR ELECTIONS

Willie Kasayulie, Board Chair

In this year's Calista Corporation Annual Meeting of Shareholders, held on June 2, Shareholders reelected me and fellow directors Margaret Pohjola, Earl D. Samuelson, Sr., and Nick P. Andrew, Jr.

More than 12,000 Shareholders voted this year. Quyana for showing up by voting your proxy!

Nineteen communities in the Yukon-Kuskokwim Region reached a 60 percent or higher voting rate. Over 8 in 10 Shareholders voted online this year, including more than 5 in 10 voting Elders. Additionally, more than 2,600 Shareholders opted to receive materials electronically. This reduced the amount of paper by an estimated 1,600 pounds.

After receiving and validating all votes, the Inspector of Elections, Sramek-Hightower, a certified public accounting firm in Anchorage, certified the 2023 voting results.

The Inspector also conducted the random drawings of winners for each round of proxy prizes. Twenty-four Shareholders won a total of \$52,000 in proxy prizes. Congratulations to those winners and quyana for voting and for voting online!

This year's meeting was held in person in Platinum, following approval by the local Tribe. Decades ago, the Calista Board set a goal to hold the Annual Meeting in each Calista Region village. Including Platinum, a total of 35 communities have hosted the Calista Annual Meeting.





Andrew Guy, President and CEO

"OUR APPROACH
IS TO LOOK
AT MULTIPLE
FACTORS FOR
THE SALMON
COLLAPSE AND
ADDRESS THEM
SYSTEMATICALLY,
AND AT EVERY
LEVEL POSSIBLE."



PRESIDENT'S MESSAGE: SALMON ADVOCACY

Andrew Guy, President and CEO

After decades of decline culminating in four disastrous Y-K salmon runs in a row, it is beyond obvious that our fishery management system has failed us.

It would be easier to fix if there was one culprit. Instead, we have many, including trawler bycatch, the **Area M fishery**, increasing competition from hatchery salmon, parasitic infections, and major ecosystem changes in the ocean and our rivers.

The declining returns and reduced fishing opportunities are causing existential harm to the people and wildlife dependent on Y-K salmon runs. This is unacceptable.

At Calista, we have a shared goal with fellow Y-K organizations to get more fish back in the rivers. It is daunting to realize that if we fix only one problem, it may not be enough to save our fisheries.

Our approach is to look at multiple factors for the salmon collapse and address them systematically, and at every level possible.

Some issues, like climate change and warming oceans and rivers, are beyond our control. But we can fix structural defects in state and federal law and regulations, advocate to our state and federal fishery boards, use the court system if necessary, and secure more subsistence voices at the table where decisions are made for our fisheries.

Strategically, one of the most impactful single actions is to end the interception of our chum salmon by the Area M fishery.

The math is clear. In 2021, Area M fishermen intercepted **690,000 Y-K chum** whereas trawler bycatch took 51,000. In 2020, Area M fishermen took 290,000 Y-K chum whereas trawler bycatch took 30,000.

Bycatch numbers are nothing to scoff at when people are going hungry, but it is important to prioritize and address the largest causes of mortality.

We're encouraged to see that some political leaders would like to revisit Area M management and are paying closer attention to the billions of hatchery salmon competing with our wild stocks for scarce food resources in the ocean.

As we saw at the **Alaska Board of Fisheries** meetings earlier this year, testimony is not enough. We need adequate rural representation on boards and commissions that control the fisheries, including the Board of Fisheries and the **North Pacific Fishery Management Council**.

We are lobbying for the appointment of our Shareholders and Y-K community leaders on statewide and national boards. Recently, Calista's **Curt Chamberlain** was appointed to a four-year seat on the U.S. advisory panel for the international **North Pacific Anadromous Fish Commission**. This is not a decision-making role, but it is an opportunity to tell our story to an international body involved in salmon conservation and opens the door for future appointments.

We are continuing our search for Shareholders to step into leadership roles for fisheries management and encourage anyone interested in getting involved to reach out to: govrelations@calistacorp.com.

Fish is our life, and we will always fight for our right to subsist.



YULISTA CARES BACKPACK CAMPAIGN

SCHOOL SUPPLIES READY FOR MIDDLE KUSKOKWIM

Almost a decade ago, dedicated volunteers from Yulista Holding, LLC and its subsidiaries embarked on their first journey to the Calista Region, bringing backpacks filled with essential school supplies to benefit local schoolchildren.

They visited the schools in **St. Mary's** and **Chuathbaluk** that first year.



Ever since then, Yulista's volunteer effort has grown. This year, their project, called the Yulista Backpack Campaign, will deliver backpacks to seven schools: in Aniak, Crooked Creek, Sleetmute, and Kalskag.

It's the campaign's first time to return to the Middle Kuskokwim subregion since its initial visit to Chuathbaluk.

This is exciting for Yulista employees like **Josette John**, a Calista Corp. Shareholder who is originally from Aniak and is one of three Shareholders who serve on the Backpack Campaign's volunteer committee.

"I am happy for my hometown to be selected for the backpack campaign this year," says John, a **Yulista Integrated Solutions**, **LLC** project coordinator who joined the company after completing a summer internship in 2021.

"This is a good experience [for the communities] and the team from Yulista can see where I come from and what my life was like growing up. They will meet many of my family members who are excited as well," John says.

SIGNIFICANT GROWTH

There are over 40 schools in the Calista Region, and after this year's trip, the Yulista Backpack Campaign will have delivered backpacks and school supplies to 29 of them.

Each year, however, the campaign grows.

In fact, the total number of backpacks delivered to schools in the Calista Region and to Lower 48 schools has roughly doubled since 2019, according to statistics provided by **Diana Slaughter**, who chaired this year's backpack campaign's volunteer committee. Slaughter is a Calista Corp. Shareholder who grew up in Anchorage.

Each year, the leadership of the Yulista Backpack Campaign works in consultation with Calista staff to determine which schools to visit in the fall. The decision to visit the middle Kuskokwim villages this year happened before several of those communities were hit by some damaging floods.

"We are so excited to come back and visit the area. We have spoken to so many wonderful people throughout the villages regarding the school supplies needed and how we can support each location," Slaughter says.

GENEROSITY

In 2023, the backpack campaign experienced rising costs for materials and supply chain issues, meaning they had to begin fundraising earlier than usual.

The fundraising campaign ran from April 3 to May 31. Volunteer committee members provided donation stations, raffle prize drawings, and prizes for top donors.

The committee beat its 2023 fundraising goal and will deliver **1,941 backpacks** filled with school supplies and 400 hygiene

kits across the nation this fall. The deliveries include the seven schools in the Calista Region as well as schools in Alabama, Tennessee, Arizona, Kentucky, Virginia, New Jersey, Florida and Hawaii.

"I am extremely proud of the dedication by the volunteers, donors and vendors, and what we've accomplished since the beginning," Slaughter says. "We are looking forward to many more years of campaign success!"



See the Yulista CARES Backpack Campaign packing party. ALISTA EDUCATION & CULTURE. INC. PRESENTS

YUP'IK TEACHING MOMENT

IEPAUNANI YUUYARAQ [NEH-BAOW-NAH-NEE YUU-YAH-UK] IS YUP'IK FOR A "QUIET YUP'IK LIFE"

Calista Education & Culture, Inc. (CECI) presents the Yup'ik
Teaching Moment in our Storyknife newsletter. CECI highlights
Yuuyaraq, the traditional/cultural way of being in our Region. This
Yup'ik Teaching Moment is provided by Mark John, CECI Cultural
Advisor with Nick Andrew, Sr. of Marshall. His first question for
Andrew is "How can a person live a quiet life?"

If you want to live a quiet life, you must reflect on the first thought that comes to mind. It is said we are given a mind to use.

When you say something to someone else, you should not just blurt it out. You should think before you say it. Try not to say things that are hurtful.

The Elders wanted us to think before speaking so we can say it in a warmer and kinder way.

NEPAUNANI YUUYARAQ [NEH-BAOW-NAH-NEE YUU-YAH-UK] IS YUP'IK FOR A "QUIET YUP'IK LIFE."

The first thing that comes to mind causes people to make mistakes. If a person doesn't think first, he will make a mistake—even when he thinks it's okay.

When you think about something for the third time, you will find something good to say that you will not regret.



RECENT GRAD BUILDING TOWARD A FUTURE IN THE REGION

ELTON CHANAR, LEADER FROM THE REGION

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Chanar's dad prepared to build his own house. He received carpentry and electrician certifications outside the village then moved back home. He worked up to save money and could eventually afford it.

"My dad's example motivated me to pursue my education and a career in rural development," Chanar says. "I wanted to find the root cause of these challenges, especially housing."

Chanar is currently interning with Yulista's Marketing department in Huntsville, Alabama. Last year he worked in project management.

"I really liked it because I was familiar with all the projects," Chanar says. "I've seen the project from beginning to end. From budgeting to proposal, I really liked working with the Missile Defense and Ground Support department at Yulista."

All of Chanar's training and work is coming full circle to working at home in Toksook Bay. His home ties it all together.

"MY DAD'S EXAMPLE MOTIVATED ME TO PURSUE THE RURAL DEVELOPMENT EDUCATION AND CAREER. I WANTED TO FIND THE ROOT CAUSE OF THESE CHALLENGES, ESPECIALLY HOUSING."

- Elton *Canaar* Chanar, Yulista Intern and Calista Shareholder

He grew up fishing and picking berries in the tundra of Western Alaska.

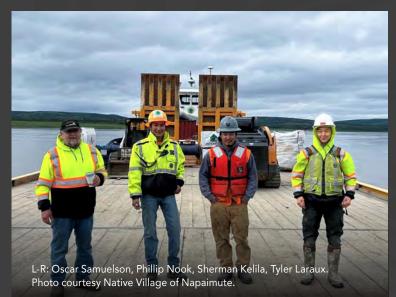
"My favorite subsistence memories are with my grandparents, parents and family," Chanar says. "I remember riding up in the hills, on the tundra, and taking the boat to the ocean. We would go halibut fishing and clamming, then go camping for berries and then whitefish in the fall time."

Chanar's first language is Yup'ik. He learned in only Yup'ik from preschool to third grade, and then from third grade on, he learned in primarily English. To this day, he still comes back to his first language

"My grandma would tell me, 'If you do not understand something in English, switch it over to Yup'ik to see if you'll understand it better,'" Chanar says. "When I was in university and received an assignment, I would switch it to Yup'ik to help grasp the concept a little better."

BACKHAUL PROJECT: A MAJOR EXPANSION

2023 EFFORTS INCLUDE LOWER YUKON PICKUPS AND FISH CAMP VISITS



The **Donlin Gold Backhaul Project** to remove hazardous household and electronic waste from Y-K Region villages by barge includes exciting changes this year. These include:

- A pilot cleanup project at fish camps along the Kuskokwim River
- Large appliance pickups in five Kuskokwim River villages
- In-person collection events in four Lower Yukon villages

The annual backhaul project began in mid-June this year with the fish camp visits and ends August 30 with an e-waste collection event in Bethel. On that date, the material collected from all of the communities will be consolidated for shipment out of the region.

Usually, the backhaul project lasts a few weeks. This year, the barge will be running for most of the summer due to this year's expanded program.

The project is a collaboration between Donlin Gold, the Association of Village Council Presidents, Delta Backhaul Company, shipping companies and small airlines, the Native Village of Napaimute which provides the barge, and participating Over the past six years, the backhaul project has only picked up

Over the last five years, the backhaul project has removed nearly a half-million pounds of household electronic waste from Y-K

"A lot of the legacy waste is out," says **Rebecca Wilmarth, Donlin Gold Community Relations Supervisor.**

FISH CAMP PICKUPS

visiting fish camps along the Kuskokwim River. The objective of these visits was to remove items like old engines, old nets, old batteries, waste oil, antifreeze, paint and chemicals, large and small appliances, electronic waste, plastics and scrap metal.

"We've been talking about doing fish camp visits for years and were able to make it happen this year," says Samantha Angaiak-Miller, Donlin Gold Communications & Community Liaison Coordinator.

Angaiak-Miller said the Donlin Gold team aimed to visit 10 fish camps between Napaimute and Lower Kalskag before moving to the next phase of the project on the Lower Yukon.

LOWER YUKON VILLAGES

While Lower Yukon villages have always been part of the backhaul program through AVCP's e-waste collection, they have air shipped their waste instead of receiving barge visits.

This July, the backhaul project will visit Marshall, Pilot Station, St. Mary's and Pitka's Point to pick up hazardous household and electronic waste like TVs, microwaves, batteries, and used paint, oil and chemicals.

Donlin Gold and Delta Backhaul Company arranged to use Ruby Marine to haul materials collected in the Yukon villages to Nenana, from where they will be trucked to Anchorage.

"We decided this year to visit the Yukon communities in person to demonstrate our support for the greater region," Wilmarth says.

"WE DECIDED THIS YEAR TO VISIT THE YUKON **COMMUNITIES IN PERSON TO DEMONSTRATE OUR SUPPORT** FOR THE GREATER REGION."

- Rebecca Wilmarth, **Donlin Gold Community Relations Supervisor**

LARGE APPLIANCES

"small" appliances like old TVs and computers.

This year, the project pickups in Kuskokwim River villages will focus on large appliances like washers, dryers and refrigerators.

The village pickup locations are rotated every year. This year, pickups are scheduled in Tuntutuliak, Napakiak, Napaskiak, Kwethluk and Akiachak.

Delta Backhaul Company, which coordinates the collection and packaging process, will be using an appliance baler, stationed In mid-June, for the first time, the backhaul project spent five days on Napaimute's barge, to crush the appliances before they are barged to Bethel.

> Using the baler will dramatically increase the number of appliances that can be shipped per container, allowing the project to remove three times the amount of material, according to Wilmarth.

In Bethel, the baled appliances will be loaded into shipping containers and shipped to Anchorage, and on to the Lower 48 for CALISTA LAND & NATURAL RESOURCES DEPARTMENT PRESENTS

LANDS IN FOCUS

YUKON RIVER DRAINAGE FISHERIES ASSOCIATION





The Yukon River Drainage Fisheries

Association (YRDFA) was created almost 35 years ago over concerns about the chinook salmon decline. Now, it's in the middle of a widening salmon crisis that includes chum

Serena Fitka, a Calista Corp. Shareholder originally from St. Mary's, joined the association as its executive director at the beginning of the COVID-19 pandemic and has guided it through four consecutive years of the salmon crisis.

"For me, it's always been an uphill battle, with the pandemic and the fishery disasters," Fitka says.

For this edition of **Lands in Focus**, we asked Fitka about what the Yukon River Drainage Fisheries Association is working on and what keeps her pushing forward.

There are a lot of fishery groups out there, and sometimes people get them confused. What is the purpose of YRDFA?

Our association began nearly 35 years ago when local people along the Yukon who were concerned about the chinook salmon decline decided that they needed to meet and work together. They were fed up with not being heard when management decisions were made.

The core reason we exist is to provide a communication link between the local people and the managers. Our river is so huge, and you get the pointing of fingers. We provide the opportunity for everyone to be at the table together.

We keep in mind one of the quotes from our elders, the late Sidney Huntington, who said at our first meeting, "OK, we've all said our piece, now what do we need to do to move forward."

With the 4 consecutive years of salmon collapse, what is YRDFA focusing on?

Our board really wants to stay focused on addressing the areas we can control such as the Area M fishery, and the fact that our fisheries are collapsing.

It's surprising that a lot of people even in Alaska don't know how low our salmon numbers are. A lot of people don't know what rural life is like, and the ripple effect of food security, the cost of fuel, and the overall cost of living on everything else. Getting the word out about our diminishing salmon returns is our most important activity right now.



What long-term projects are you working on?

We have the Yukon River pre-season meeting that happens at the end of April where we bring together representatives from each community and fishery managers to discuss the upcoming fishing season. We also host in-season teleconferences throughout the fishing season. Usually, it's a time to share fishing observations, but since the local people haven't been able to go fishing, we've been receiving reports and updates on issues such as trawler bycatch, the Area M fishery, and Yukon River-focused research.

We have a couple of big projects to support fisheries on the Yukon. One of them is a five-year project funded by the State of Alaska to get more traditional knowledge incorporated into western science. At the end of the project, we envision a map that allows anyone to see what data is already out there and identify research gaps with a traditional knowledge focus. This is our dream project in partnership with the Yukon River Inter-Tribal Watershed Council, and we think it is going to be a breakthrough

Another project is a watershed ecosystem action plan for the Yukon River. We are partnering with the U.S. Fish and Wildlife Service to look at fish passage, culverts and areas in the communities where work needs to be done. We're hoping by the end of the fiscal year [July 2024] to have an action plan for the entire watershed.

The salmon crisis has been difficult for a lot of people. What keeps

It's been an uphill battle, with the pandemic and then the fishery disasters. What gets me going are my daughters. I want to make sure they have salmon in the future.

Apart from family, what helps carry me is the people in our region who have offered their support and encouragement to keep up the good work.

QUYANA CAKNEQ FOR SUPPORTING THE CECI 2023 GOLF CLASSIC TOURNAMENT

The Calista Education and Culture, Inc. 22nd Annual Golf Classic Thank you Donlin Gold, Capitol Hill Policy Group, KeyBank, Calista was a great success! It would not have been possible without support from our amazing business sponsors. We raised nearly \$160,000 and had 36 teams with 136 players participating in the golf tournament!

Proceeds support Calista Shareholders and Descendants aiming to achieve their educational goals to become future leaders in our communities and beyond. Scholarships are awarded twice annually and may cover college or trade school and undergrad or master's programs. Quyana for your support of our Shareholders! Pres./CEO Andrew Guy, Bristol Bay Native Corporation, CIRI, Doyon Limited, Delta Constructors, Alaska Communications, STG Pacific, Brice Solutions, Doyon Drilling, Alaska Permanent Capital Management, Brice Engineering, Brice Environmental, Nordic Calista, Shoreside Petroleum, Bering Straits Native Corp., Brice Inc., Crowley Fuels, GCI, KPMG, Northern Air Cargo, Ryan Air, STG Inc., Tunista Construction, US Foods, Ena Holding, Yulista Holding, and our many sponsors!



















CECI YUUYARAQ CULTURAL IMMERSION CAMP

CALISTA MIDDLE SCHOOL STUDENTS LEARN THE YUP'IK WAY OF BEING

CONTINUED FROM PAGE



Calista Region teachers attend the camp, giving them a chance to connect to Yup'ik and Cup'ik culture.

Students who complete the Cultural Immersion Camp earn a designation as Cultural Ambassadors. This achievement is

CECI's culture camp is funded by a U.S. Department of Education

Alaska Native Education grant. Additionally, first and second year

a designation as Cultural Ambassadors. This achievement is celebrated through the school district, their communities and at Calista.

"I like sewing, cutting fish and helping with the Elders. My favorite activity is to sew, and I like sewing the NYO [Native Youth Olympics] high kick ball," says Mami Anthony, a middle school camper from Nightmute.

In addition to practicing leadership roles, the students learn the importance of protecting and respecting wildlife and the habitat in our Region.

Middle school students learn Yup'ik and Cup'ik cultural skills, values, and history from Calista Elders, including the value of sharing.

"We learned how to fish for halibut and cut fish. We learned how to bead and sow things like bracelets, and it feels really good to be a part of this," says **Stephana Larson, a middle school camper from Napaskiak**.

Seventh and eighth grade students from the Yukon-Kuskokwim Region learn subsistence hunting, fishing and harvesting activities. Three camps this summer are seven days in length and host about 15 students each. Elders instill traditional values every day of the camp.

"Traditionally we share with others," Carl says. "They would go out catch fish and share the first catch with Elders, who would be grateful. With the Elders' gratitude, their future would be brighter and successful in following trips."







"YUUYARAQ IS A WAY OF BEING—HOW YOU CAN SURVIVE THROUGHOUT THE YEAR."

- Susie Carl, Calista Elder from Toksook Bay

"This experience has been fun and I've learned about Yuuyaraq—us, Yup'ik people, living in harmony with the land," says **Jessa**Black, a middle school camper from Kongiganak.

Students can develop a sense of responsibility to the continuation of culture, while at the same time, learn that humor is an important part of cultural activities.

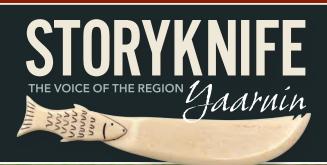
"I've enjoyed the crafts and going on walks," says **Annamae Owen, a middle school camper from Akiak**. "Then when Elders tell jokes during the lesson it makes it more memorable."

The cultural camp doesn't end on the last day of camp. Students attend guided virtual sessions twice a month and complete a cultural project that directly contributes to the preservation and celebration of our language, culture and traditions.

"All we can do is encourage them," Carl says. "Even though they make mistakes, it's okay, they can try and try. Encouraging them to learn and do something new is really rewarding. I'm always learning from our Elders and learning from our students."











DESIGNS BY SUZ

SHAREHOLDER BUSINESS HIGHLIGHT

Susan Jones is a Calista Corp. Shareholder from Bethel whose passion for bead weaving led her to create her own business, Designs By Suz.

We are pleased to highlight Shareholderowned businesses listed on our new website, Calivika.



LIST YOUR BUSINESS

Visit **calistashareholderbiz.com** or scan the QR code to view Shareholder-owned businesses and submit your own free listing!



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PERSONAL DATA FORM - JULY/AUG 2023

Shareholder Name		
New Mailing Address		
City	State Zip	
Phone	Last 4 SSN	
Birth Year		
Would you like Calista to send you new Will forms? \square Yes \square No		
Calista Shares		
Village Corporation Shares		
Please change my address as I have indicated above. I understand that you cannot make address changes without my permission and signature, which I hereby give of my own free will and without constraint. I further authorize Calista and its subsidiaries to share this information internally and in accordance with law.		
Shareholder Signature(Two witnesses are required if Shareholder signs with an "X.")		
Date		
Signature of Witness 1		
Signature of Witness 2		

Mail to: 501

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