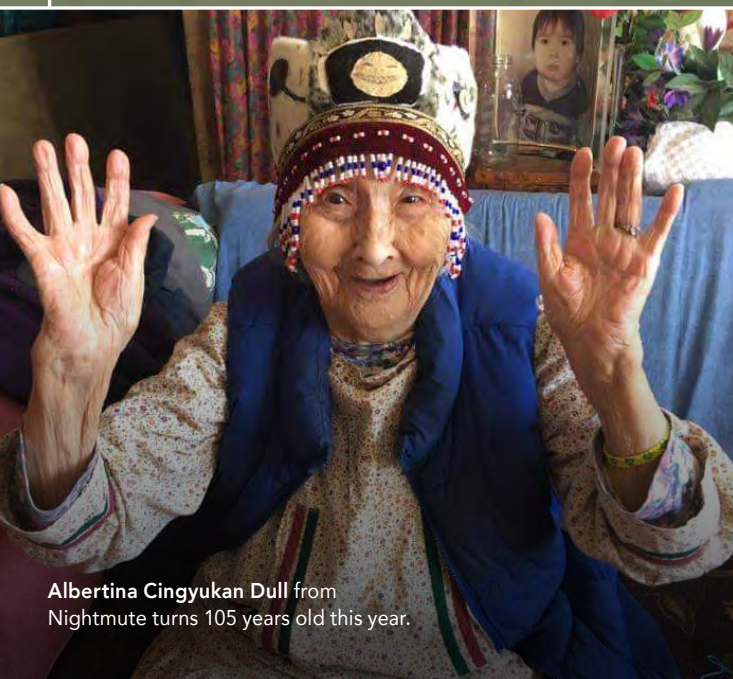




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Albertina Cingyukan Dull from Nightmute turns 105 years old this year.

ALBERTINA CINGYUKAN DULL, LEADER FROM THE REGION

YUULUAQERLUNI YUUYARAQ
"TO LIVE A MEANINGFUL LIFE"

Albertina Cingyukan Dull from Nightmute is expected to turn 105 years old this year. Her birthday is recorded as **October 10, 1918** but her birthdate was never known. When she married, this date was selected because she was born in the fall before a winter when people experienced a shortage of food and **cangerlagpak** (the "flu pandemic" in Yup'ik). Her extended family lived in **Qungurmiut** (a past winter village near Nightmute) on **Qaluyaat**, or "Nelson Island" in Yup'ik, in her younger days.

Cingyukan (JIN-yuu-gahn) has lived a relatively long and meaningful life. **Yuuluaqerluni Yuuyaraq** [Yuu LUAH-keh-LOO-nee YUU-yah-uk] is a Yup'ik phrase meaning "to Live a Meaningful Life."

Cingyukan says the key to **Yuuluaqerluni Yuuyaraq** is to live life without much illness and chaos. Like most people, she experienced colds and flu that comes with body aches, but that did not stop her from doing things unless they were severe. In the past, she was worked on by a shaman at a young age for broken ribs, but other than that, she does not remember anything that gave her physical hardship.

CONTINUES ON PAGE 2

STORYKNIFE

THE VOICE OF THE REGION



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SEPT/OCT 2023 • CALISTA CORPORATION NEWSLETTER



Yulista staff with students in Kalskag receiving backpacks on the first day of school.

YULISTA CARES DELIVERS BACKPACKS TO MIDDLE KUSKO SCHOOLS

HUNDREDS OF BACKPACKS TO CALISTA REGION

Yulista CARES delivered 400 backpacks filled with supplies to Middle Kuskokwim schools in **Kalskag, Aniak, Crooked Creek, Sleetmute, Chuathbaluk** and **Stony River** on the first and second day of school this year. Staff from **Yulista Holding**, a **Calista Corporation** subsidiary, came up to Alaska from Huntsville, Alabama to deliver the backpacks and school supplies to seven of those schools.

"It's amazing how Yulista coordinated this all together to give our kids [pre-k to 12th grade] a wonderful start to our school year—especially on the first day of school," says **Christian Calderera**, Kalskag village schools principal.

This year surpassed previous years' goals and Yulista, Calista and other subsidiary employee donations raised enough to supply students across the nation with **1,941 backpacks filled with school supplies** and 400 hygiene kits this fall. Outside of Alaska, backpacks were donated to schools in Alabama, Tennessee, Arizona, Kentucky, Virginia, New Jersey, Florida and Hawaii, communities in which Yulista and Calista subsidiaries do business.

CONTINUES ON PAGE 6



BOARD MESSAGE: A UNIQUE KIND OF CORPORATION

Willie Kasayullie, Board Chair

An Indian Tribe, or Tribe, is a sovereign group of Indigenous people who have lived on their homelands since time immemorial. A Tribe is a type of government. Many Tribes are included on a list of **Federally Recognized Tribes** published by the federal government each year.

Calista works with and advocates for the Tribal Governments serving in the Yukon-Kuskokwim Region.

Many Calista Shareholders are Tribal Citizens and receive important benefits through Tribes or tribal organizations such as healthcare, social services and educational benefits.

However, Calista is a unique kind of corporation. As stated in its charter adopted by our Elders in 1972, Calista's corporate purpose is "to promote the economic, social and personal well-being of the Natives within the region," and to "carry out the provisions of ANCSA so as to be eligible on behalf of said Natives for the benefits of ANCSA."

The benefits of the **Alaska Native Claims Settlement Act (ANCSA)** include:

- Title to 6.5 million acres of subsurface lands in the Yukon-Kuskokwim Region, including the right to receive royalties from development of these subsurface lands.

- Authority "to provide benefits to shareholders who are Natives or descendants of Natives to promote the health, education, or welfare of such Shareholders," with the understanding that Shareholders "remain eligible for all Federal Indian programs."

Consistent with those provisions, Congress has enacted many laws that include ANCSA corporations in the definition of "Indian Tribe" so they can participate in federal programs that provide healthcare, social services and educational benefits to their Shareholders.

One of those laws, the **Indian Self Determination and Education Assistance Act (ISDEAA)**, includes ANCSA corporations in the definition of Tribe. This makes Calista eligible to participate in ISDEAA and other programs for the benefit of our Shareholders.

One example is that Calista contracts with the U.S. Bureau of Land Management to survey Calista's lands. On a larger scale, statewide Indigenous healthcare services at the Alaska Native Medical Center are possible in part because CIRI, an ANCSA corporation, is considered a Tribe for purposes of funding in ISDEAA.

In 2021, the United States Supreme Court issued a ruling that confirmed that Calista and the other ANCSA corporations are Tribes for purposes of ISDEAA and numerous other federal Indian laws.

"CONGRESS HAS ENACTED MANY LAWS THAT INCLUDE ANCSA CORPORATIONS IN THE DEFINITION OF 'INDIAN TRIBE' SO THEY CAN PARTICIPATE IN FEDERAL PROGRAMS THAT PROVIDE HEALTHCARE, SOCIAL SERVICES AND EDUCATIONAL BENEFITS TO THEIR SHAREHOLDERS."

Willie Kasayullie

ALBERTINA CINGYUKAN DULL

YUULUAQERLUNI YUUYARAQ "TO LIVE A MEANINGFUL LIFE"

CONTINUED FROM PAGE 1

HER DIET

Cingyukan's diet has consisted of subsistence foods caught and gathered around **Qaluyaat** all her life—without much added. Food she eats include sea mammals and saltwater fish caught in the Bering Sea, as well as the fish in the rivers, and the berries and greens gathered from the land. She hardly ever eats food bought from the store and easily gets tired of restaurant food when traveling. Additionally, Cingyukan does not eat large portions of food, does not snack between meals and in the evening, does not drink much water, and does not use tobacco or drink alcohol.

CONSISTENCY

When asked what has been consistent in her life and how she is able to live a long life, Cingyukan has a few main activities that come to mind. She's learned how to take care of food that was caught or harvested, she's learned how to make clothing and other things needed by her and her family, and she is an active participant in events and cultural activities in the community and the area. This summer she even went to summer camp in

Umkumiute once again with the help of her family. She thought she was never going to be able to do that again.

LONGEVITY

For a long and healthy life, Cingyukan tells people about the teachings of our "Yup'ik way of being" known as **Yuuyaraq**. She was told as a young girl that those who listen to their parents and live a good life will live a long life.

"She keeps a very positive attitude, loves to laugh, likes the company of people and has been active all her life," says Ruth Jimmie, Cingyukan's niece. "Her mind is still very sharp, and I use her as a Yup'ik dictionary and encyclopedia for any questions I have." Ruth says Cingyukan often brings up that she will scold her children and other family members if she hears that they are not doing what is right.

We could all learn from her self-care and the good life she lives. Cingyukan is a wonderful human being loved by her family and those that have been fortunate to get to know her. She loves to tell stories and share her knowledge of our culture whenever she is given the opportunity.



Andrew Guy, President and CEO

"THIS PROJECT WILL BRING AFFORDABLE, RELIABLE HIGH-SPEED FIBER INTERNET TO RESIDENTS AND BUSINESSES IN SEVEN COMMUNITIES."

Andrew Guy

PRESIDENT'S MESSAGE: NTIA BROADBAND VILLAGE VISITS

Andrew Guy, President and CEO

This July, a team from **Calista Corporation** and **Alaska Communications** visited Upper Kalskag, Lower Kalskag, Tuluksak, Akiak, Akiachak, Kwethluk and Napakiak to discuss and share updates on our **Alaska FiberOptic Project**.

This project will bring affordable, reliable high-speed fiber internet to residents and businesses in the seven communities, thanks to a resolution of support from each Tribe and funding provided by the **National Telecommunications and Information Administration (NTIA)**.

An important goal for this visit was for the project's design and construction team to receive input and address questions from community members and tribal leaders.

QUESTIONS AND ANSWERS

Local knowledge about the Kuskokwim River passed down through many generations of our Shareholders is important to the project as Alaska Communications plans the fiber path.

The majority of the fiberoptic cable will lie in the riverbed. The project will use existing electrical poles in each community to bring fiber to your homes and businesses.

During our meetings, residents asked about the plan for addressing fiber cuts. Alaska Communications shared information on its plan in place for addressing outages and cuts; it is also exploring backup connectivity solutions that could be used if an outage occurs.

NEXT STEPS

The project team is currently working through the environmental review and permitting process, which will continue through 2024.

Fiber construction will begin in 2025, with service available by the end of 2026.

We're committed to keeping you updated on this exciting project. You can also learn more by visiting akfiberproject.com.



Calista and Alaska Communications visit Akiachak and the rest of the seven communities for the Alaska FiberOptic Project.

SHAREHOLDER JOINS ARULAQ DREDGE CREW

BRICE CIVIL WELCOMES FIRST SHAREHOLDER DECKHAND TO MORGAN CITY



Calista Corp. Shareholder
Reno Larue Jr.

For the first time, a Calista Shareholder is working for **Brice Civil Constructors'** innovative dredging project to aid a major port in Louisiana.

Anchorage resident **Chad "Reno" Larue Jr.** heard about the job opening from a family member who works for a Brice company owned by Calista.

"He told me I'd be working on a dredge boat in Louisiana. Before I knew it, I was flying out to start," Larue said in a late August interview.

Brice Civil managers want to hire more Shareholders onto the multi-year dredging project when more openings come available in the future.

"I'm excited for them to see this crazy, cool dredge and have them experience some of the best food in the country," says Brice Civil Port Captain Josh Matherne.

LEARNING THE ROPES

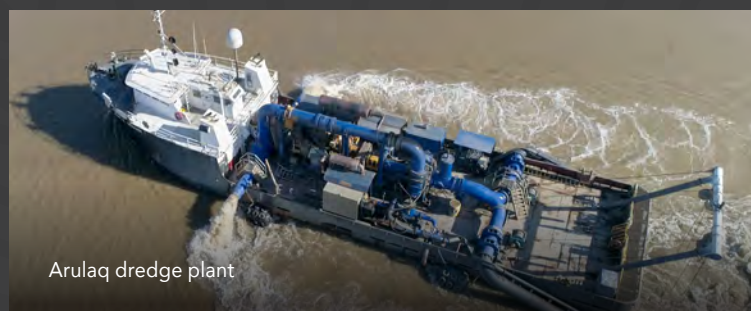
Larue is a Shareholder of Yup'ik ancestry on his maternal side. He had experience as a roofer and worked in other hard labor jobs before joining Brice Civil in Morgan City, Louisiana.

Now he is learning on the job how to be a deckhand.

"I've gained many certifications already. Water survival training, learning how to operate equipment properly, learning how to operate a crane. Basically, anything in a regular hard labor job that you would learn, this is a little more than that," Larue explains.

Larue is part of the crew of the 145-foot off-shore vessel that carries Brice Civil's Arulaq dredge plant. **Arulaq** means to stir or agitate in Yup'ik.

The Arulaq operates 24 hours per day, seven days per week, on the Atchafalaya River, pumping up fine sediment that is then carried out to sea by the river.



Arulaq dredge plant

Agitating the sediment instead of loading it onto barges and disposing it at sea is a more cost-effective way to keep vessel traffic moving through the port of Morgan City.

"It's definitely hard work but it's also quite fun," LaRue says.

CAJUN CULTURE

So far, Larue is enjoying the good paycheck and Cajun cuisine, and the only thing that bothers him is the hot weather.

The crew works two-week shifts, and Larue returns home to his family and girlfriend in Anchorage for his two weeks' off.

He said he's especially grateful that the job is helping him become more financially independent. "I can afford to buy things for myself and not rely on family members."

One of Larue's coworkers owns an award-winning sauce company called **D.a.T. SaUcE**, and Larue was an instant fan.

"I love my job. This is a nice little town, with a lot of nice people and good food for sure."



JOB OPPORTUNITIES

Calista Brice subsidiaries offer a number of positions for deckhands, laborers, and similar job types. The minimum qualifications are:

- High school degree or GED
- Pass background and drug screening (and driving history screening if applicable)

Scan the QR code to view current openings.

SNOW GULCH

DONLIN GOLD RESTORES FISH HABITAT

This fall, Donlin Gold completed its third year of work to restore fish habitat in an area just north of the proposed mine site called Snow Gulch.

The vision for the Snow Gulch project is to make an area transformed by nearly 80 years of placer mining more hospitable to fish and other wildlife.

"It's just the first part of a much larger project to protect and restore more than 200 acres of aquatic habitat," says Donlin Gold Permitting and Environmental Manager Enric Fernandez.

SNOW GULCH MINING LEGACY

Between 1910 and 2016, an estimated 8,200 ounces of placer gold and 600 ounces of silver were produced from Snow Gulch. The Lyman family started placer mining at Snow Gulch in the 1940s, but much of the gold production occurred between 1983 and 1992.

Snow Gulch was reclaimed properly after placer mining ended, but Donlin saw an opportunity to make the area more ecologically productive, and put together a detailed plan to do that, Fernandez says.

The plan developed by Donlin's environmental team has since been authorized through permits issued by the U.S. Army Corps of Engineers and the Alaska Department of Fish and Game.

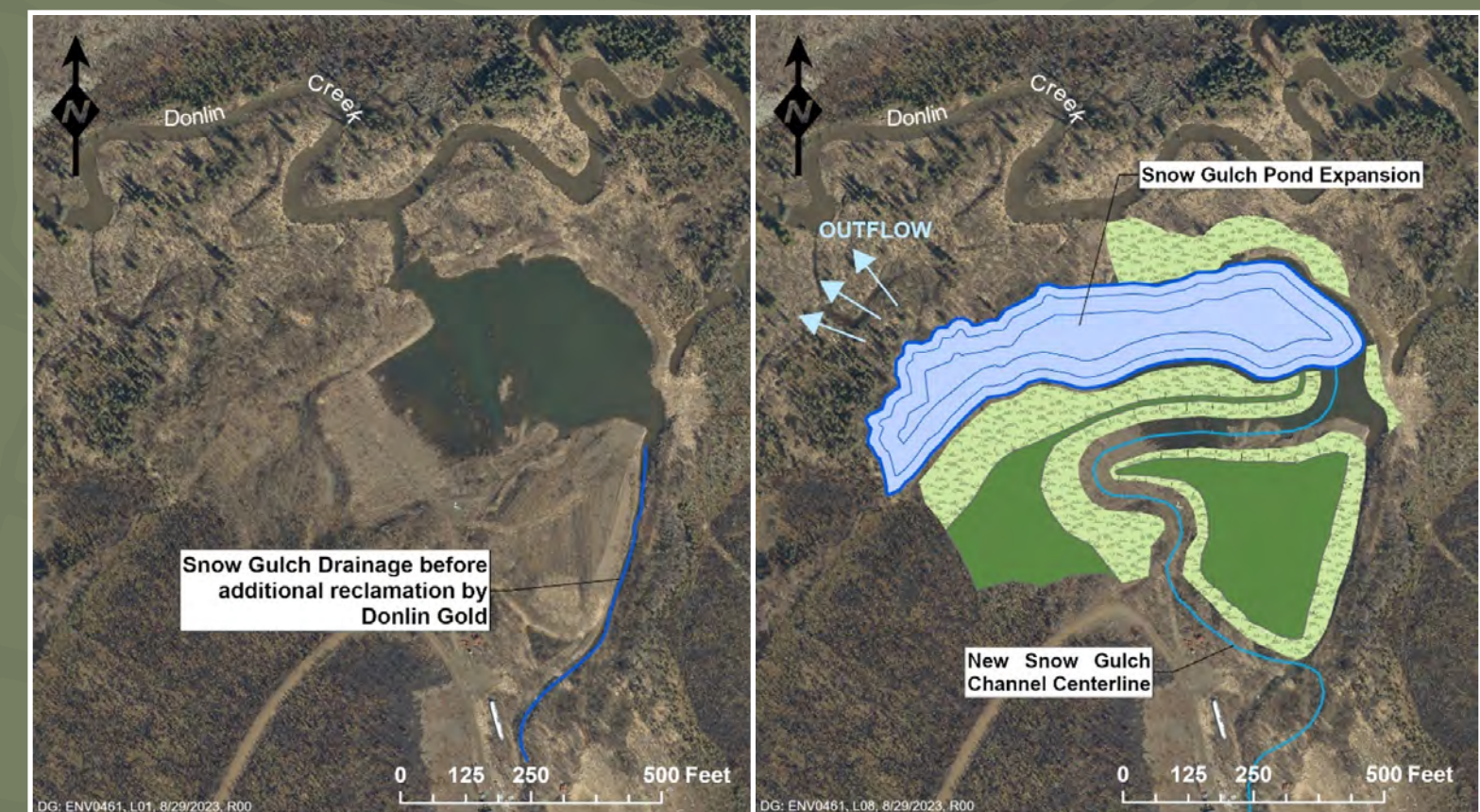
HOW IT WORKS

The current project includes an old drainage channel that feeds into a pond created during placer mining.

The drainage channel runs in a straight line, with hardly any natural stream habitat, and Donlin will create a curved channel like it existed historically.

The pond has been enlarged and deepened to increase fish habitat and reduce low-oxygen conditions in the winter, and the shoreline was designed to promote aquatic vegetation and shallow habitat important to juvenile fish.

Donlin began site clearing in 2021, and as of this fall, it has finished much of the pond expansion. In 2024, it hopes to complete the project by rebuilding the stream channel and expanding the wetlands area.



Donlin Gold has expanded a pond created during historic placer mining and is creating new fish habitat in the Snow Gulch area. Images courtesy Donlin Gold.

YULISTA CARES DELIVERS BACKPACKS TO MIDDLE KUSKO SCHOOLS HUNDREDS OF BACKPACKS TO CALISTA REGION

CONTINUED FROM PAGE 1

"Our students are so thankful and appreciative," Calderera says. "It's different out here [in Kalskag], we take care of one another, and we have to. Knowing there are people from Yulista who are doing great things for us will make a big impact—and it will make a big impact in the entire community."

The Calista Region is home to over 40 schools, and after this year's trip, the Yulista CARES Backpack Campaign has delivered backpacks and school supplies to students at 29 schools in the Region. All students in the Kuspuk School District received a new backpack and supplies this year.



"IT'S AMAZING HOW YULISTA COORDINATED THIS ALL TOGETHER TO GIVE OUR KIDS A WONDERFUL START TO OUR SCHOOL YEAR—ESPECIALLY ON THE FIRST DAY OF SCHOOL."

- Christian Calderera, Kalskag village schools principal

Students in each community received their own backpacks and supplies, and older siblings see the impact it has on the younger siblings.

"I have two younger siblings, and this will help encourage them to learn," says **Adrian Murphy**, an Aniak 10th grader. "For myself, I plan to go to college once I graduate, and do something in the health field. I want to go in this direction because my mom is a health aide and my auntie is a nurse."



"It feels nice to get a new bag. My younger siblings don't have bags, so they will be happy," says **Matthew Nayamin**, Kalskag 11th grader. "I'm happy to be back in school hanging out with friends, but when I graduate, I want to move out of Kalskag to see new places and meet new people."

The Yulista CARES Backpack Campaign is not just a chance to deliver backpacks and supplies to schools in the Yukon-Kuskokwim Region, it's a chance for Calista Shareholders and Descendants to learn about opportunities they have after high school.

"It's great to see the students in the Region, let them know what we do, and let them know about the internships, scholarships and many opportunities as a Calista Shareholder, or even about enrollment," says **Diana Slaughter**, Calista Shareholder and Yulista employee who organized this year's backpack campaign.



CALISTA LAND & NATURAL RESOURCES DEPARTMENT PRESENTS

LANDS IN FOCUS

LOCAL GRAVEL

Managing and developing local rock quarries or gravel pits is one of the ways that Calista's Land Department works with each and every community in the Y-K Region.

Regardless of their size, nearly all construction projects need a source of rock. One of the key functions of our Land Department is to work with villages and other project developers to provide sand and gravel sales from Calista's subsurface lands.

"In addition to providing income for Calista and our Shareholders, sourcing gravel from our own land provides local jobs and helps lower the cost of local construction," says **Tisha Kuhns**, Calista Vice President of Land and Natural Resources.

60 DAYS' NOTICE REQUESTED

Some projects involve minor repairs to access roads and house pads, while others are large, costly improvements to airports, roads and ports. Regardless of project size, before the material is excavated from Calista's subsurface land, the developer needs to enter into a **material sale agreement (MSA)** with Calista.

MSAs include Calista's payment of a 30 percent disturbance fee to the surface owner, which is typically a Village Corporation. MSAs for larger projects require insurance, a reclamation plan and bonding.

To help finalize these agreements in time for our Region's short construction season, Kuhns encourages developers to provide at least 60 days' advance notice of when the material is needed. Especially for large projects, this will help ensure all approvals are in place—including from a Tribal Council or Village Corporation Board of Directors—in time for the construction season.

"IN ADDITION TO PROVIDING INCOME FOR CALISTA AND OUR SHAREHOLDERS, SOURCING GRAVEL FROM OUR OWN LANDS PROVIDES LOCAL JOBS AND HELPS LOWER THE COST OF LOCAL CONSTRUCTION."

- Tisha Kuhns, Calista Vice President, Land & Natural Resources

LIMITED ROCK SOURCES

Closing the rural infrastructure gap in our Region is one of Calista's biggest priorities.

One of the challenging aspects is that western Alaska has limited sources for the high-grade rock required to build for airports, roads and ports.

The **Pilcher Mountain quarry project** in Marshall is one opportunity to provide a high-grade rock source in the Lower Yukon, versus barging similar material all the way from Nome.

Kuhns points out that the new quarry at Pilcher this summer is supplying material to three Lower Yukon communities this year, including St. Mary's, Russian Mission and Marshall.

"We're excited about the relationships we've built in Marshall, and the local jobs we've been able to provide in all three communities this summer," Kuhns said.

For more information on sand and gravel sales, and to notify Calista about upcoming projects, please contact Calista_land@calistacorp.com or call 907-275-2800.

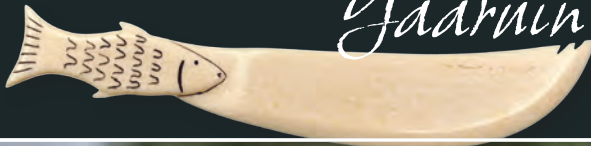


Gravel from Calista's Pilcher Mountain quarry was used this summer for emergency repairs to the Russian Mountain runway after it was damaged by spring flooding. Photo courtesy Brice Inc.

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PERSONAL DATA FORM - SEPT/OCT 2023

Shareholder Name _____

New Mailing Address _____

City _____ State _____ Zip _____

Phone _____ Last 4 SSN _____

Birth Year _____

Would you like Calista to send you new Will forms? ☐ Yes ☐ No

Calista Shares _____

Village Corporation Shares _____

Please change my address as I have indicated above. I understand that you cannot make address changes without my permission and signature, which I hereby give of my own free will and without constraint. I further authorize Calista and its subsidiaries to share this information internally and in accordance with law.

Shareholder Signature _____
(Two witnesses are required if Shareholder signs with an "X.")

Date _____

Signature of Witness 1 _____

Signature of Witness 2 _____

Mail to: 5015 Business Park Blvd., Suite 3000
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